

Attendees: Hilary Hurrey (Action Sustainability), Emma-Jane Allen (Action Sustainability), Nathalie Ritchie (National Grid), Kris Karlake (BAM), Antony Lavers (Taylor Wimpey), Michael Cross (Willmott Dixon), Cyndie Mudaly (ENGIE), Mandy Messenger (Advante), Robyn Kelly (Action Sustainability), Emily McBride (Action Sustainability), Shaun McCarthy (Action Sustainability).

Apologies: Alice Hands (Sir Robert McAlpine), Ian Heptonstall (Action Sustainability), John Dwyer (Telford Homes), Aaron Reid (Balfour Beatty), Jo Gilroy (Kier), Daniel Harvey (Wates), Warren Edwards (Laing O'Rourke).

1. Progress against actions & review of Operational update

Hilary fed back on progress on actions. The outstanding actions were being addressed in the agenda. The Ambassadors paper was being presented to the Board on 25th September.

A brief update was given on progress against KPI's. Hilary explained the 'red risk' areas on the KPI slide which mainly referred to the self-assessments. There has been a drop in the number of assessments being taken over the past few months. Many Partners are waiting to launch the new format of assessment (and new platform) to their supply chains. Most activities are planned, and the School is retaining the number of active members when comparing to the year prior.

2. Carbon update

Shaun presented an update on the Carbon Special Interest Group. The working title for the group is Climate Action Group with the long-term aim of exploring how to deliver a zero-carbon built environment.

There are two sub-groups:

1. for *supplier-based corporate emissions*, i.e. gathering scope 1 and 2 data from suppliers for their whole business, and develop an approach to gather scope 3 for the most carbon intensive materials
2. for *project-based supply emissions* for works and materials provided for specific projects

Agreed:

- ✓ It was key that Chief Procurement Officers/ Directors need to be engaged with this group to ensure traction with the supply chain.

3. Partner Accountability

EJ reminded the group what had been discussed at the last Operations meeting on Partner Accountability. It had been decided that two areas should be focused on to help encourage Partners be more accountable for their engagement within the School:

1. Using the new web platform with a live dashboard that Partners can use which shows them the engagement and corresponding value this equates to. This will need further exploring once the new web platform has launched as it is not currently in scope. Associated costs for the development will also need to be explored.
2. Ranking and recognising Partners using the Partner Maturity Matrix. Partners map out where they are and where they want to be on this matrix. To allow for a clear and consistent way to rank and recognise all Partners it was important to review the current maturity matrix. The matrix had been put together around 4 years ago when there was

just a group of 15 main contractors as Partners. The demographic of Partners now is very different. The matrix needs to be reviewed to explore its relevancy to all Partners and ensure that the levels give specific targets.

The group then undertook a facilitated exercise and discussion to feed into the above.

Actions:

- EJ to summarise the feedback and continue to develop the supporting paper on accountability. This will tie in with an internal meeting with the other sector leads.
- An update will be provided at the next meeting in November.

4. New Horizon

Shaun presented the priority on the New Horizon group which was one of four priorities outlined in the 2025 Strategy for the School.

This priority is being socialised amongst all leadership groups to gain feedback on what the group may look like. The current Horizon group has provided pockets of value to the School, but this group would be focused on providing leadership to the School, engaging with academia effectively. The group would be led by an FTE who would be able to access research and appropriate funding.

A webinar took place on 1st October which incorporates the feedback given at this meeting, as well as from the Board meeting. Should you wish to listen to this please click [here](#)

5. AOB & date of next meeting

Date of next meeting:

Wednesday 27th November, 10.30am – 12.30pm at venue tbc, London.