

Operations Group meeting

Wednesday 27th November 2019 Action Sustainability Offices, London

Attendees: Hilary Hurrey (Action Sustainability), Emma-Jane Allen (Action Sustainability), Nathalie Ritchie (National Grid), Daniel Harvey (Wates), Kris Karslake (BAM), Antony Lavers (Taylor Wimpey), Petra Parizkova (ENGIE), (Robyn Kelly (Action Sustainability), Emily McBride (Action Sustainability), Mark Turner (Action Sustainability).

Apologies: Alice Hands (Sir Robert McAlpine), Ian Heptonstall (Action Sustainability), John Dwyer (Telford Homes), Aaron Reid (Balfour Beatty), Jo Gilroy (Kier), Mandy Messenger (Advante), Warren Edwards (Laing O'Rourke), Michael Cross (Willmott Dixon), Cyndie Mudaly (ENGIE).

1. Progress against actions

Hilary fed back on progress on actions. The focus of the meeting was around developing the Partner Matrix further following internal discussions with the other sector leads and incorporating the feedback from the last meeting.

2. School Ambassador Update

Hilary summarised the process gone through to get to the final scope of the School Ambassador, and what next steps would be. Next steps will be to look at a cost breakdown for starting the network. This should be part of business planning process, which has now begun within the School.

Agreed:

✓ The name must differentiate from FIR Ambassadors to avoid confusion.

3. Partner Value

Emily fed back to the group on the partner value Infographic which has been produced to Illustrate the monetised value the School can give to each Partner.

It was discussed as to whether the Investment of Partner's time should be subtracted from the net figure however, the point was made that If Partners were not part of the School they would still be Investing time and money on equivalent activities and Impact made by being part of the School. It was Important to understand the expectations of Partner via the Partner schedule and Constitution that organisations sign up to when joining the School.

Agreed:

- ✓ Each slide must be bespoke for each Partner.
- ✓ There should also be supporting evidence of value provided by the School such as the Impact survey.
- ✓ The progress and achievements against agreed KPI's through the Partner maturity matrix should also support the value slides.

Actions:

- Any further comments by the group to be sent across to Emily.
- The slides will be presented to the Board.



4. Partner Accountability

EJ summarised and recapped to the group why Partner Accountability was being explored and why the starting point was with the Partner Maturity Matrix.

The feedback from the last meeting, along with comments from the other Sector Leads have developed the matrix further. The group then embarked on an exercise to look at:

- ✓ Supply chain engagement
- ✓ Collaboration with the School
- ✓ Advocacy

Questions: What should come out / stay in? What's missing?

Actions:

- EJ will take away all comments and summarise these/ make the relevant changes to the matrix. These will then be distributed amongst the group for final comment.
- The section of the matrix on 'Internal Use' will be explored further at the next meeting.
- The process of how the matrix will be used will be considered at the next meeting.
- 5. AOB & date of next meeting

Date of next meeting:

Wednesday 28th January 2020, 10.30am – 12.30pm at venue tbc, London.