

Date: Tuesday 16th May 2017, 10.30 – 12.30

Attendees: Ian Heptonstall (Action Sustainability), Hilary Hurrey (Action Sustainability), Alice Hands (Sir Robert McAlpine), Ian Nicholson (Action Sustainability), Emma-Jane Allen (Action Sustainability), Peter Johnson (Kier), Becky Bryant (Action Sustainability), Ursula Cooper (Action Sustainability), Julia Barrett (Willmott Dixon), Aidan Franks (Costain), Rosie Watts (Action Sustainability), Anna Cantwell (Aggregate Industries)

Apologies: Aaron Reid (Balfour Beatty), Lucy Hind (Covance), Steve Enright (Abellio), Charlie Roberts (Cofely), Harriet Phillips (WP Group), Kevin Moran (Galliford Try), Siwan Kalatzi (Centrica), Cara Palmer (Wates), Helen Carter (Action Sustainability), Alex Giles (Action Sustainability), Dan Firth (Interserve), Vanessa Mallia (Action Sustainability)

1. Operational Update:

Hilary Hurrey gave the group an overview of the targets for the School for year. The School has started the year very positively with 62 Partners on board; most recent partners to join are Murphy. The first supplier day has also been very over subscribed with 270 bookings and a waiting list of 60.

2. Partners Dashboard

Ian Heptonstall demonstrated the Partner dashboard to the group. There is still unfortunately functionality around data which is not working correctly and as a result the dashboards have not been taken live yet.

Ian Heptonstall is working very closely with the IT Partner to get all issues resolved as quickly as possible.

3. SIG Updates

Apprentice Levy

The guidelines on the Apprentice Levy for SME's is due to be finalised by the end of June.

Social Value by Design

The timescales for the publication have been brought forward as RIBA indicated at the time they were not ready to be involved. The first draft is currently being peer reviewed by the group and this first round is due to be complete by the end of May.

BIM

The diagnostic is now complete, though one section is being peer reviewed by a security expert to ensure the question being asked is correct.

The next steps will be to take the diagnostic online. Alex Giles is planning for this as well as a succinct communications plan to launch the tool.

Supply Chain Mapping

The Supply Chain Mapping group is due to meet again on Monday 22nd May. It is expected that final recommendations and business case for the group will be presented to the Board in mid June.

Supplier Sustainability Performance Measurement

Ian Heptonstall provided an update on the Supplier Sustainability Performance Measurement. The first meeting has taken place. There was good representation from Suppliers and Clients, however there were no Supply Chain Directors present and no representation from Contractors.

There was a strong consensus amongst the group that there should be three measures and that clients do want more consistent and robust reporting. A survey is being conducted to find out what information is currently collected.

More clarity was being sought on the Terms of Reference for the group. These will then be circulated. If there is no appetite as a result of the amended ToR then there will be a recommendation to discontinue the group.

Agreed:

- It was important that Supply Chain Directors attended and bought in to the group otherwise the group would not be successful should it continue to run.

4. How can the School grow impact – group exercise

Hilary Hurrey and Ian Heptonstall presented on what other funders do to show impact of their funding.

Agreed:

- It was agreed that the School should adopt the logic chain approach to exploring and understanding the impact the School.

The Operations Group considered the following logic chain for the School, focusing on identifying the exactly what problem should be; referring to the School Vision as a focus point:

Term	School context
Problem	The construction supply chain lacks the skills to meet the demands of the Construction 2025 vision to build greener, leaner and more profitably. Reductions of: 50% CO2, 50% programme, 33% cost.
Input	Funding from CITB and Partner organisations Time input of partner organisations
Activities	Engagement activities, Training delivery, Training development (e-learning, toolbox talks), Special interest groups, Research
Outputs	Over 5 years our business plan states: <ul style="list-style-type: none"> • 4,500 employers will have been active in the School • 2,500 businesses will have completed a company diagnostic • 10,000 managers and leaders will have developed their skills in the areas of sustainability and management
Outcomes	% increase in sustainability skills
Impact	A more sustainable supply chain that builds greener, leaner and more profitably? <ul style="list-style-type: none"> • Main contractors will now have an upskilled supply chain that will help them to improve productivity, efficiency, reduce waste and ultimately improve profitability and enable them to compete more successfully both at home and abroad. • Clients and in particular infrastructure clients will have a more competent supply chain that will be better able to deliver against their strategic objectives.

Several iterations of the problem that the School was seeking to solve were explored:

'There is a lack of a consistent and common approach to developing supply chain competency to enable a more sustainable built environment.'

In 2012 the problem was defined as:

'The industry lacked an efficient resource to develop the sustainability competence of the built environment supply chain.' (However it was agreed that this problem was now solved by the existence of the School.)

The final problem was identified as:

'As 80% of contractor spend is with their supply chain they depend upon their supply chain to tackle the demands of the Construction 2025 vision to build greener, leaner and more profitably. Reductions of: 50% CO2, 50% programme, 33% cost.'

'The industry lacks an efficient supply chain that would enable them to build the sustainable infrastructure and buildings that their clients are increasingly demanding.'

Actions:

- ✓ The question around School Impact will be the main focus for the next meeting in July. Hilary Hurrey will develop further the points on Input, Activities, Outputs, Outcomes for the next meeting.
- ✓ The next meeting will be extended to three hours in length and will focus on defining what 'Impact' may mean to the School.
- ✓ Hilary Hurrey to find out what type of data is kept on the built environment by the National Statistics Office in case it is of relevance to impact.

5. AOB

The date of the next meeting will take place on Thursday 20th July, 10.00am – 1.00pm at Action Sustainability Offices, 2 Angel Square (nearest tube: Angel).