Strategy Group for Scotland NOTES AND ACTIONS FROM MEETING 27th June 2019 – 14.00h to 16.00h



Venue: Morgan Sindall Offices, Eurocentral

COMPANY	NAME	ATTENDING
Balfour Beatty	Jim Brannan	Y
Morgan Sindall	John Murray	
Morgan Sindall	Edward Carr	Y
ISG	Jim Murray	Y
ISG	Ross Wood	Υ
Marshalls	Matt Connell	Υ
Robertson	Martin Dick	Υ
Robertson	Graeme Hannah	Υ
Elliot Construction	Catherine Mcfadzean	Υ
Supply Chain School	Andrew Wilson	Υ
Supply Chain School	James Cadman	Υ
Cementation Skanska	Katie Atherton	Apologies received
BRE	Dr David Kelly	Apologies received
Zero Waste Scotland	Stephen Boyle	Υ
CSIC	Fiona MacDonald	Y
VGC	Sean Dempsey	Apologies received
Reconomy	Rowena Miles	Y

1. Notes and actions from last meeting / matters arising

James shared the company names who were on the Plant Working Group, and reminded the meeting that thoughts / feedback on the minimum standards could be provided.

ACTION: ALL

A list of Partner key suppliers who had not yet engaged with the School would be sent to each respective main contractor Partner, so those supplier/sub-contactor companies could be requested to join the School as a member and begin benefitting from the training resources ACTION: ANDREW

Events – this year's Annual Supplier Day is being held on 22 August at Doubletree Hotel, Edinburgh Airport. The Group were asked to support this by promoting the day, and helping to present content. The main theme would be Carbon (in response to climate emergency) but the day will also feature other core priorities for the School in Scotland. An agenda would be developed and shared with the Group and Andrew would be in touch to request specific support from Partners. ACTION: ANDREW

2. Operational Update:

Performance & Impact – UK and Scotland Marketing and Communications – Stats / Update Events Update – Events Delivered and Planned

Some key statistics demonstrating progress towards 2019/2020 KPI targets were as follows: 275 active members companies in Scotland (attending events/using learning resources during last 12 months). March 2019 figure was 265. Target = 400

134 Partner Key Suppliers are now active members of the School. March 2019 figure was 86. Target = 200

225 Partner Key Suppliers have engaged with the School. This means that 91 have got accounts but are not currently active members. In addition, as there are 446 priority suppliers identified,



there are 221 companies who have not yet got a School account or had engagement with the School. These would be identified to Partners so communications could be targeted to encourage more priority suppliers to engage with the School.

3. Action on Carbon – The School's Response to Climate Emergency

A Special Interest Group has been established to drive the School's response to Climate Emergency. Slides were shared with the Group. Key recommendations from the Group:

- A standard measure is required for reporting on Carbon Emissions
- In Scotland the Government has committed to achieving zero net carbon emissions by 2045. The UK has now become the first G7 nation to commit to cutting its **net** greenhouse gas and **carbon** emissions to **zero** by **2050**.
- School Members in Scotland need to be brought on board. The forthcoming Supplier/Sub-Contractor Day on 22 August is an ideal opportunity to promote the Schools resources, encourage more activity on carbon reduction and involve Scottish Members in the School's strategy for Carbon Emission reduction.

4. Collaborative Working: Waste Workshop

The workshop discussion begun at the Groups previous meeting in April was continued. A number of "tactical" steps were discussed which could increase best practice and reduce waste (in all forms) across built environment.

However the Group agreed that a deeper "strategic" level approach was needed to drive real change at the perceived root cause of waste within the industry: lack of understanding and foresight by clients and designers / architects at the early design and commissioning decision-making stages.

Recommendations were:

- Develop strong case study(ies) of projects that had reduced / eliminated waste involving early input of client/designers, innovation (e.g. on process or materials), supply chain collaboration. (if such case studies exist already the School can do more to signpost and promote them)
- ii) Engage clients (and architects/designers if possible?) at most senior level possible in Scotland
 to educate them on vital role they can play (in terms of design + procurement of projects) in reducing / eliminating waste.

Some well-known clients could be invited to the next meeting as a pilot for wider work on client engagement. It will be important to leverage all relevant stakeholders within Partner organisations (for example senior business development colleagues), as well as the Group and the School's wider network and knowledge for successful and meaningful client engagement.

Further views on client engagement process (and case study development) would be gathered to decide on next steps.

ACTION: ALL / ANDREW

5. AOB

The redeveloped learning platform is being finalised and Partners would soon receive an update on timing / launch of the new School brand and learning platform. Next meeting venue: Balfour Beatty, Maxim Park. Date is mid-September, to be decided.