

Digital Leadership Group meeting

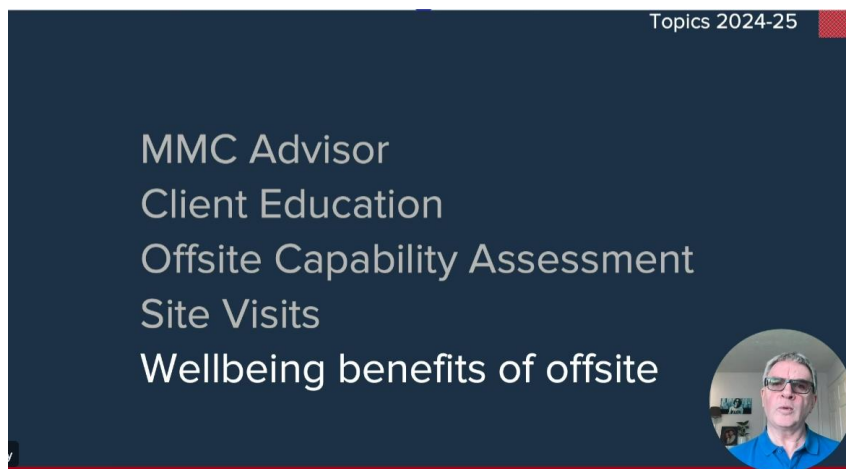
13th June 2024

Attendees:

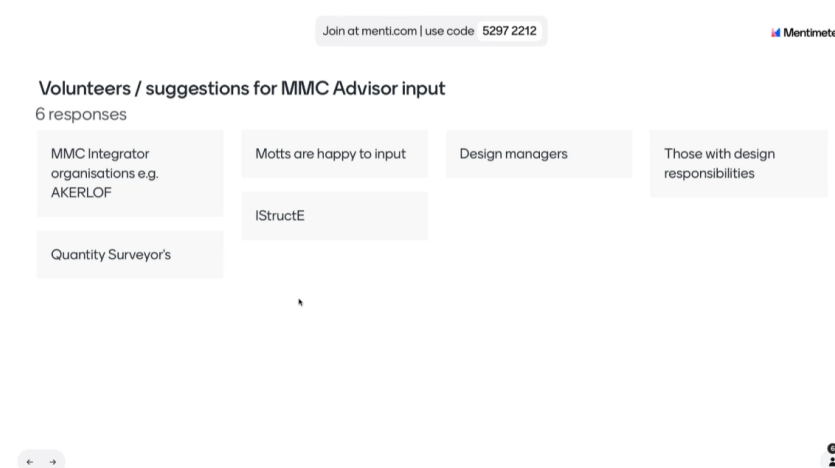
Anthony Edwards (Wates), Matthew Badger (Environment Agency), Jack Burvill (Laing O'Rourke), Simon Cross (Mott MacDonald), Tom O'Reilly (Wates), David Emery (Supply chain Sustainability School), Michael St. Louis (Supply Chain Sustainability School)

Group Activities Plan

David Emery opened up with the planned activities as recorded previously:



Under the Topic of MMC Advisor Dave asked for input from attendees using Menti:

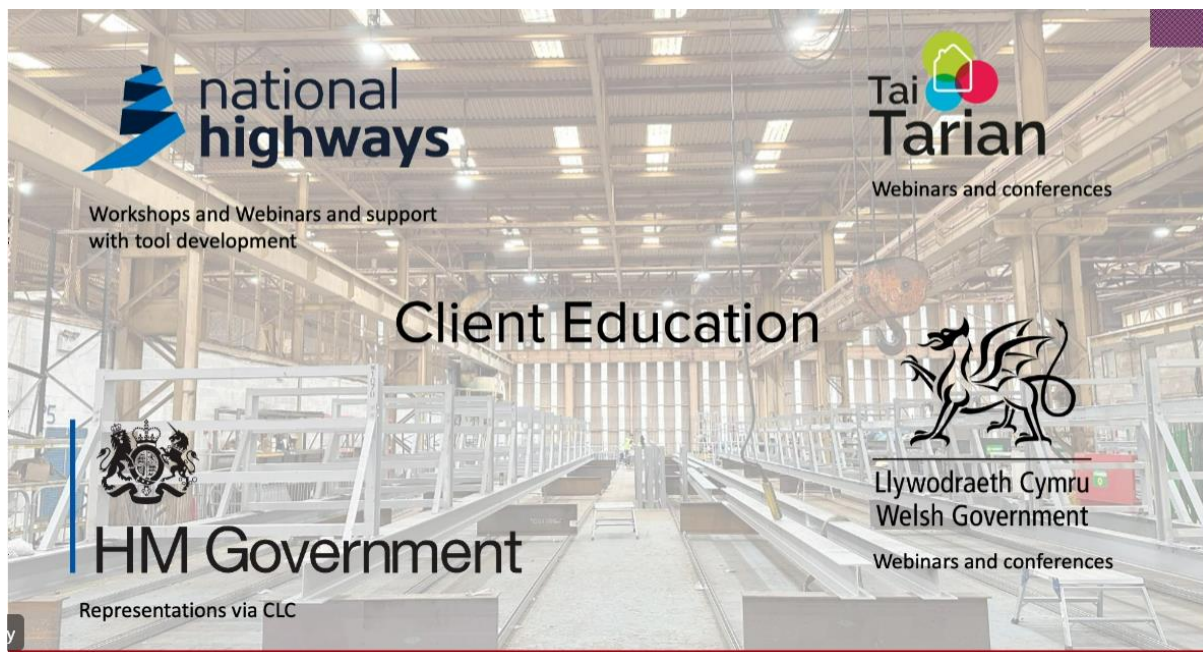


We went over the definition of an MMC advisor and Simon Cross described it more in a strategic stance on stages.

Matthew Badger says - Maybe depends on whether the job is tendered D&B or framework?
Large Clients should have a multi-project MMC advisor to require use of things like standardised designs.

Simon says - I may have taken us down the wrong route. The MMC Advisor is largely at project level. We believe to maximise the full set of value benefits with MMC solutions including cost we need to adapt the delivery model and chosen structure

Client Education



Dave mentioned face to face workshops with National highways and how they are working towards creating a tool that captures data and components to make evaluations (using some of the schools tools to be adapted).

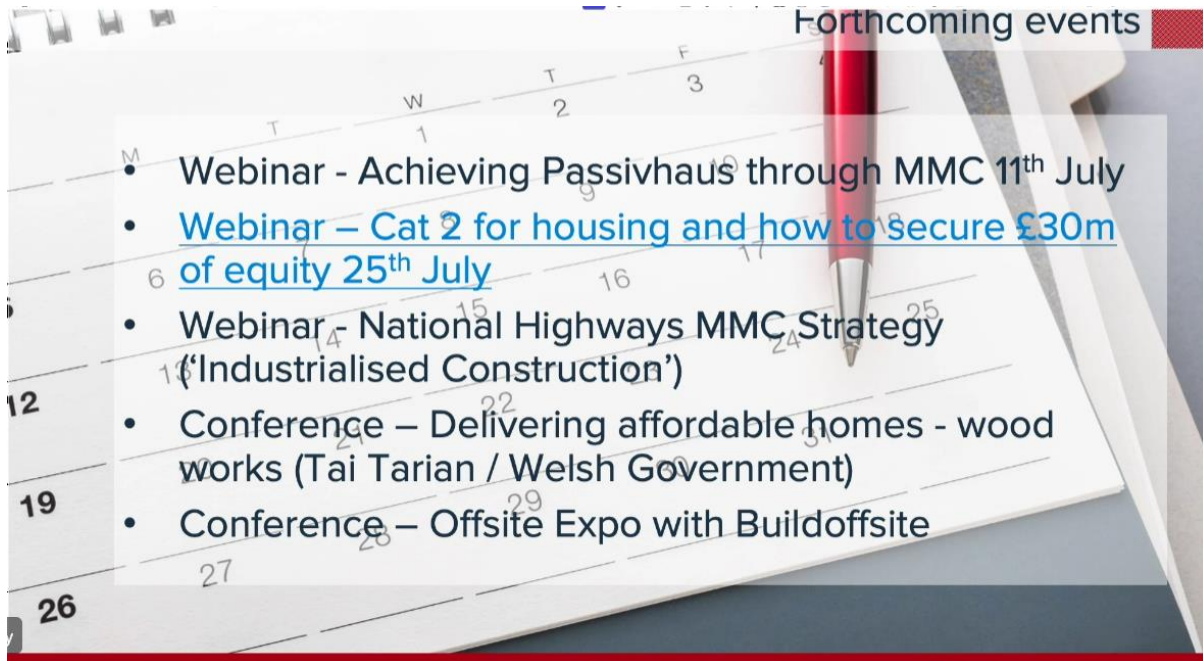
Tai Tarian have a group of 21 housing associations in Wales that are working towards a patent book to aim towards reaching their Net Zero targets.

Welsh Government found 10 proposals from multiple authors (2 proposals for Dave) for the school to publish it as a report (CLC) – To help government help us

Offsite Capability Assessment

This tool has been pushed, but once it is ready we will have the Leadership Group testing

Forthcoming Events



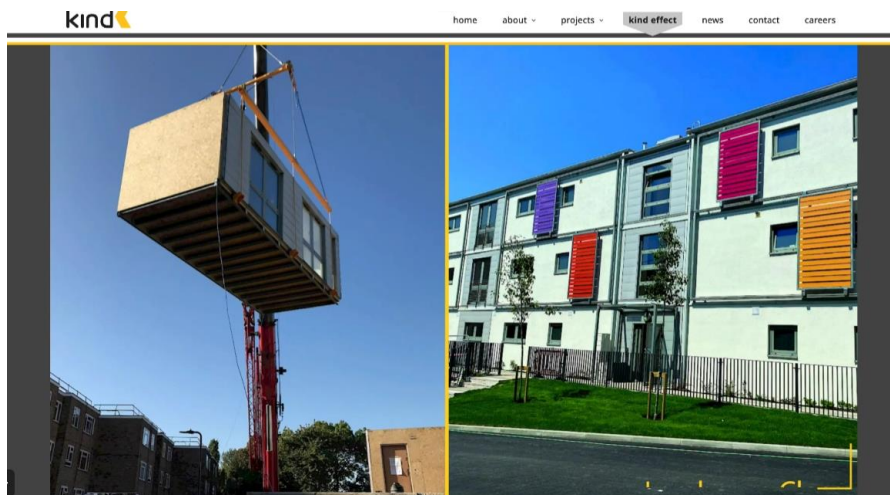
Dave mentioned working closely with Greencore for a webinar (check date) + Kind & Company for another webinar (check date on Monday). Dave is also speaking and attending the 2 conferences for activities.

Simon asked about National Highways and any upcoming events as they have starting on industrialisation.

Matthew mentioned they are still trying to work on modern methods of constructions

Simon said the approach that they take is looking at every component for how it can be aggregated across large sets of assets, rather than being singular projects within category ½

Dave continues with Kind & Company for how they have incorporated change with new thinking from a traditional standpoint.



Tom asked if they are a contractor and Dave confirmed that their strategy is as a contractor.

Dave then went on to Greencore and how he's really interested for the wider house building sector and how they implement their strategies.



The second question Dave asked the group is suggestions for site visits.

Dave hands the torch over to Jack Burvill to explain what the site LoR is - As the largest pre-cast facility, have bespoke products, brick & stone face, with traditional pre-cast, infrastructure.

Having the digital input for the bridge design.

The Bridge Configurator that takes about a couple of hours to output a full stage 4 design, but the end can be made into a bespoke design, spits out all of the detail ready to go into the manufacturing systems (after confirmed to go ahead).

Tom did ask if the configurator is like what Unipart are doing through laser cutting.

Jack says they've worked with Unipart on mouldings and are looking to do some trials with them, but their site is mostly about what is built in.

Matt mentioned that they've gone through ornamental planters, to 3D printed headwalls and action steps but has had a few product delays – continuing to say the framework of Bam Nuttle in the Netherlands who have a 3D printing company & 'united utility' who might be printing onsite.

Well-being in Offsite



Dave reached out for HR people or Site managers who might have been affected around any issues of well-being to potentially add more towards the VC as a speaker possibly

Simon asked if looking for Tier 1 mainly, but Dave has confirmed not constrained to Tier 1

Matthew asked for a recap on what's looked out for, and he can pass through to contacts who might be of help.

Dave follows up with the kind of things that we find in construction surrounding well-being such as mental illness, the suicide rate being around 2 people per day and looking at way to mitigate with knowledge surrounding these areas.

Looking for people who have managed construction site both looking at traditional and industrial construction site or HR people who have an overview of the mental well-being of their staff and the measure they put in place to help and support those staff.

Anthony mentioned a 4-day week for looking at health & safety that has made a significant difference.

Simon said to get a balanced viewpoint against traditional, would it be good to look at different roles about what's going on in the factory and what's going on the site.

Dave said that most of the interviewees have commented more on traditional areas that cover both sides. Might be someone from a HR background that works in a new area of construction now.

School Summit Event

Supply Chain Sustainability School: Towards a Net Positive Future Summit



Thursday 5 September, 9:AM - 4PM



Coventry Building Society Arena,
Judds Ln, Coventry, CV6 6GE

[REGISTER NOW](#)

Meet and network with hundreds of clients and sustainability professionals and hear how leading companies are tackling sustainability issues, plus get your key questions answered by industry experts.

What is the theme? The theme this year is central to what we do at the School - 'Collaborating to deliver our Net Zero and Sustainability Commitments'.

Through various keynote presentations, expert panels, and interactive breakout sessions you will gain a deeper understanding of the latest issues facing our industry in reaching net zero carbon and committing to deliver a more sustainable built environment. Delivering on that is not just Net Zero, the Summit will explore a wide range of sustainability challenges; social value, biodiversity, productivity, just transition, modern slavery, and ensuring we attract and retain the best people.



SUPPLY CHAIN SUSTAINABILITY
SCHOL

Agenda Sessions

**Net Zero & Just
Transition**

Morning session

**Procurement's
Insight**

Afternoon session

Dedicated Networking sessions

Awards ceremony

**Role of Finance &
Investors in
accelerating
sustainable
development**

Breakout session

**People focused
sustainability – the role
of talent and skills in
delivering a just
transition.**

Breakout session

**Sustainability Reporting
– Discover the
emerging sustainability
reporting requirements
for supply chain**

Breakout session

**The changing
landscape of fuels,
energy and power in
the construction
industry**

Breakout session

Sponsorship Packages

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Morning session
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Procurement's Insight Sponsor
Afternoon session
(£3000 + VAT)

Finance & Investors Sponsor
Breakout session
(£2750 + VAT)

**People focused sustainability
Sponsor Breakout session**
(£2750 + VAT)

Sustainable reporting Sponsor
Breakout session
(£2750 + VAT)

The future of energy & fuels Sponsor
Breakout session
(£2750 + VAT)

Buildoffsite Event

Dave mentions that Ken Davie who is unfortunately not here is an independent contractor engaged with Buildoffsite and Ken & Dave are judges for the expo.

<https://www.buildoffsite.com/events/>

Next Leadership Group Meetings



Round-off Notes:

Matthew – round up on what is needed so he can follow up with contacts

Tom – Asked whether have spoken to anyone from HR Sam (She) for any assistance

Anthony – Would be nice to have a conversation with Ian McCain

Jack – Agreed with what Simon was saying in terms of operative on site for what's in a factory – On site live events would be really good and will try and pass on a HR contact to Dave

Tom added – Is it open to operatives who maybe aren't managers, but Dave mentioned people more within the management positions

Simon – Towards link between Well-being & health and safety, in frequency rates from MMC to PMC projects – Dave mentioned that we came across fewer accidents on site after witnessing an accident.

Dave followed up that while identifying if things went wrong with a 3rd party & contractor to, it's very easy to revert back to old practices

Dave also mentioned a site that had a significant stack of images that surrounded you and had audio incorporated in it and run a test of what it's like in a kind of live simulation with live actors to distract the scenery and run test of the kind of problems that test stress around of what happens when a site manager explodes.