

SUPPLY CHAIN SUSTAINABILITY

SCHOL



highways
england

REGIONAL DELIVERY PARTNERSHIP

Webinar: Reducing Carbon in Highways

8 July 2021

 **VolkerFitzpatrick**

GRAHAM 

COSTAIN

 GallifordTry plc

Balfour Beatty

 **KIER**


nmcn

SKANSKA

VINCI  **UK**
CONSTRUCTION

 **bam**

 **OSBORNE**

Welcome

Andrew Wilson

Supply Chain Sustainability School



HOUSEKEEPING



- Use the Q&A for questions



- Share your feedback afterwards

Slides & recording will be shared with all participants



AGENDA

- 10.00** **Welcome and Context**
Andrew Wilson *Supply Chain Sustainability School*
- 10.10** **Understanding Carbon Reduction**
James Cadman *Lead Consultant, Action Sustainability*
- 10.30** **Working together to tackle carbon in the Supply Chain**
Dean Kerwick-Chrisp
Team Leader & Principal Environmental Advisor, Safety Engineering and Standards - Highways England

Tim Jordan
Supply Chain Manager, Highways – Balfour Beatty

Emma Hines
Senior Manager, Sustainable Construction - Tarmac
- 11.00** **Panel Q&A**
James Cadman *Lead Consultant, Action Sustainability*
- 11.20** **Conclusions and Close**
James Cadman *Lead Consultant, Action Sustainability*

INTRODUCTION AND CONTEXT

Regional Delivery Partnership Supply Chain Sustainability Programme

Balfour Beatty



 **GallifordTry plc**

GRAHAM 

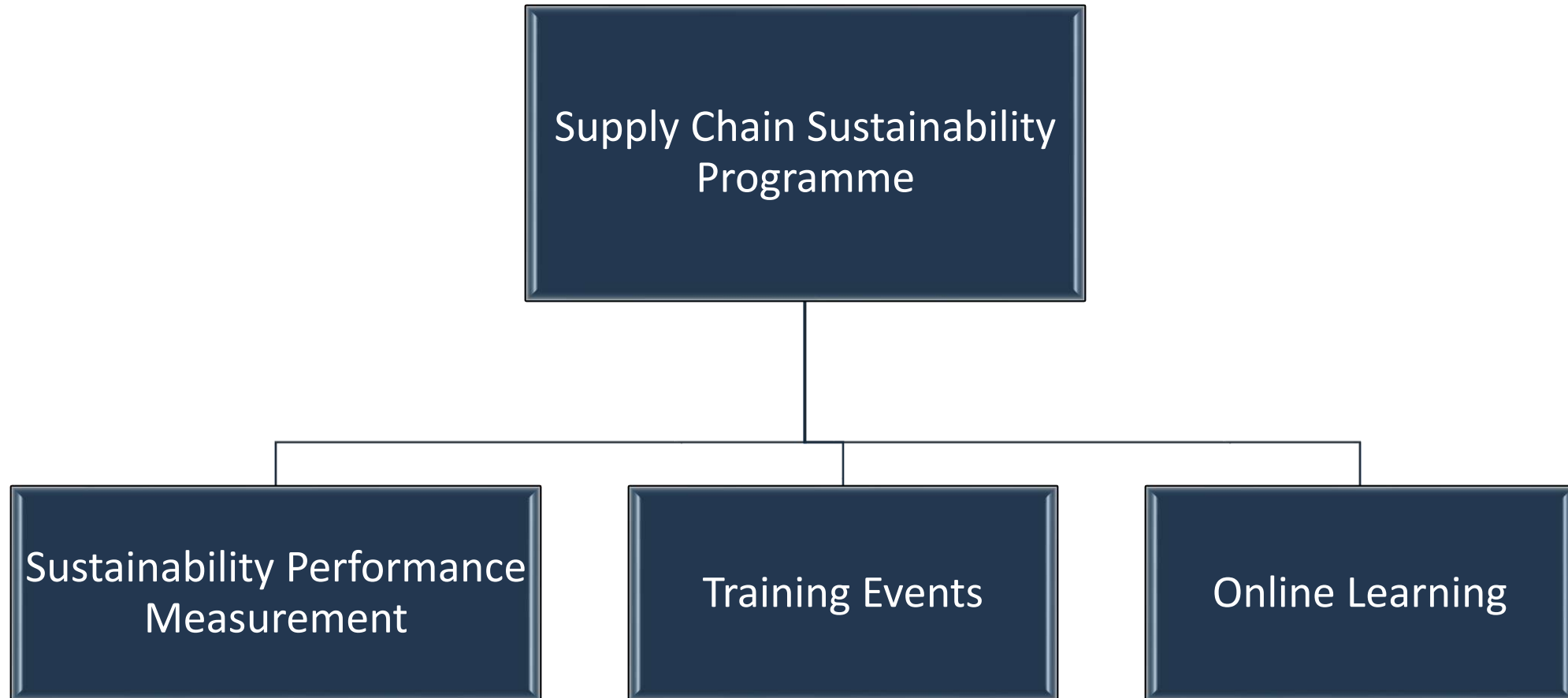


SKANSKA



 **VolkerFitzpatrick**

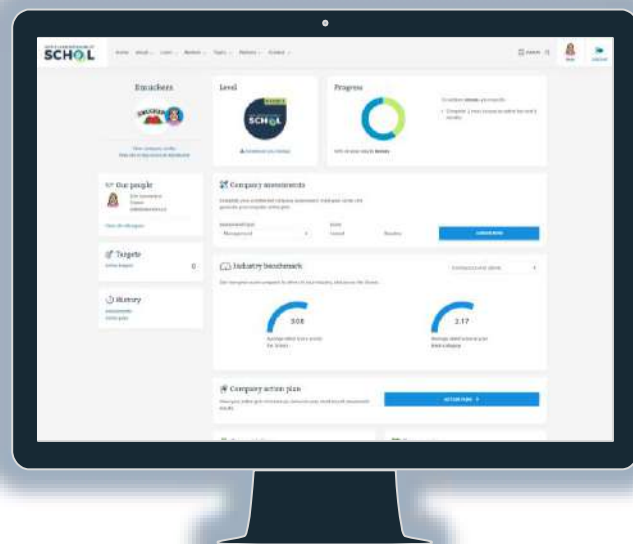
PROGRAMME OVERVIEW



TRAINING ACTIVITY

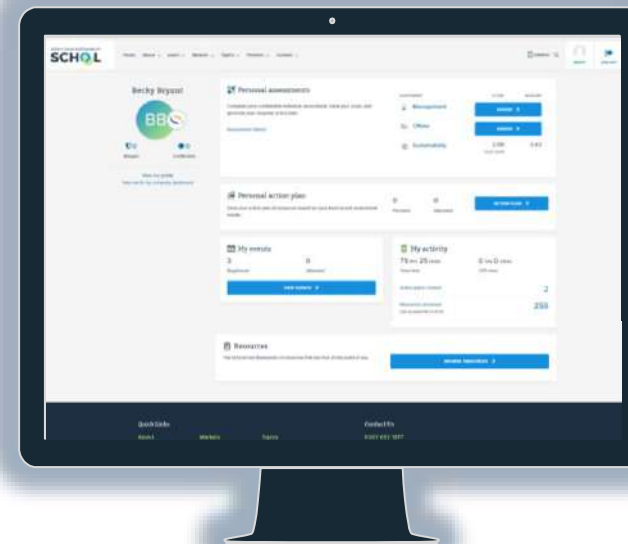
TRAINING WORKSHOPS and WEBINARS - 2021	
Carbon	
Collaborative Working	
Wellbeing	
Offsite	
Fairness, Inclusion, Respect (FIR)	
Lean	
Social Value	
Modern Slavery	
Sustainable Procurement	
Waste / Resource Efficiency	
Business Ethics	

ONLINE LEARNING



Corporate Dashboards

Each company gets their own sustainability dashboard to track progress and action plans.



Individual Learning Accounts

Individuals can use the School for their own professional development. **Self-Assess** your knowledge level to follow a bespoke learning **Action Plan**.

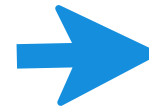
Reports show resources viewed and CPD time accrued.

School & Highways England have created

“Learning Pathways”

To provide easy access to the most relevant resources
from our library

Self-Enrol from your personal dashboard



SUPPLY CHAIN SUSTAINABILITY SCHOL Home About Learn Markets Topics Partners Contact

highways england Highways England: Core 1 [VIEW PATHWAY](#)

Highways England is committed to delivering projects sustainably and the supply chain has a key role to play in helping to deliver this commitment to sustainable development.

Sustainability is one of our key strategic priorities as set out in our Strategic Business Plan 2020-25:

We are focused on:

- Improving the health and wellbeing of people living near our roads
- Supporting government's ambition to achieve net zero UK carbon emissions by 2050
- Maximising opportunities for sustainability
- Improving the natural, built, and historic environment
- Creating a network resilient to a changing climate

Working in partnership with the School, we have identified the most relevant sustainability training resources for the supply chain. With topics ranging from Carbon to Business Ethics this unique Learning Pathway will help your business develop the sustainability skills and knowledge to deliver in line with our key sustainability drivers.

The Learning Pathway has two levels: core 1 and core 2.

Please begin the Pathway with core 1 and work your way through the resources with a final test at the end to receive your 'Highways England Sustainability School Badge'. This will take you approximately 1 hour.

Then you can move onto core 2, which focuses on similar topics but addresses them in more depth. As you work through the learning pathway, the badges you attain for your business will help you to demonstrate your understanding of the sustainability agenda and your capability in the marketplace for meeting the challenges ahead.

Start the Learning Pathway today and show Highways England that you are building your businesses sustainability skills.

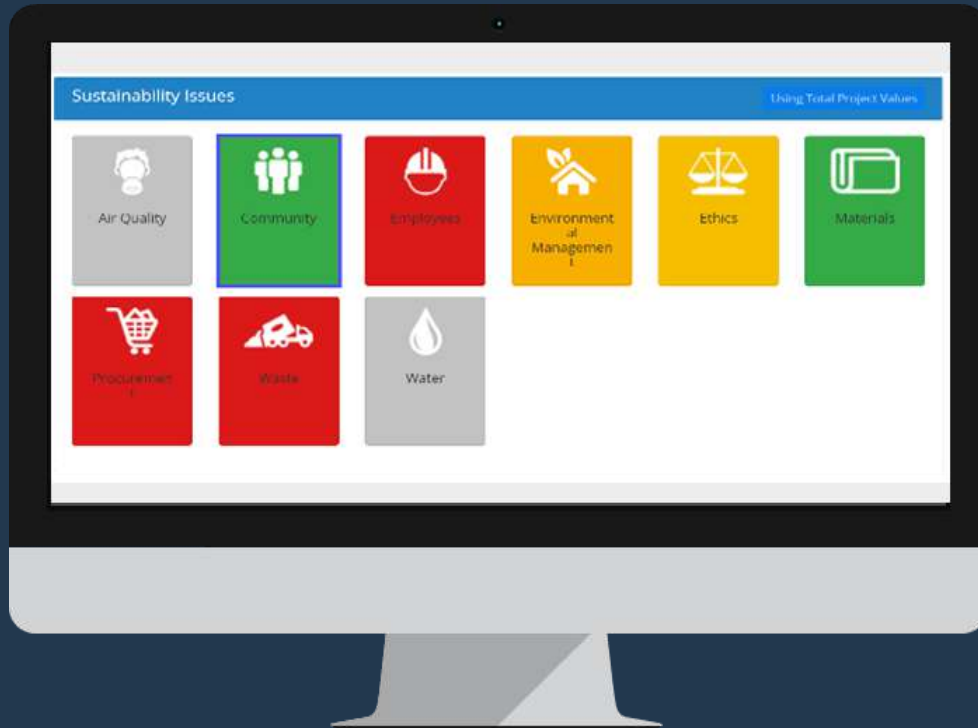
LEVEL 1
Allocated Tuesday, 13 October 2020, 2:27 PM
This learning pathway is achieved when all resources marked required are complete
Date completed Thursday, 5 November 2020, 1:33 PM

SUSTAINABILITY STRATEGY
Sustainability Strategy - Sustainability Short
VIDEO
BEGINNER REQUIRED 5 mins

ENERGY AND CARBON
Science Based Targets - Sustainability Short
VIDEO
INTERMEDIATE REQUIRED 5 mins

SUSTAINABILITY PERFORMANCE MEASUREMENT

The Sustainability Tool



- ✓ Accurate performance data accessible at programme, regional and project level, driving transparency, collaboration and shared accountability for performance.
- ✓ Ability to capture, share and measure the overall value created through sustainable delivery methods and collaboration, the full value being created across entire RDP - and not just pockets of best practice.
- ✓ A full training package for RDP Delivery Integration Partners and the supply chain to keep the system on track.

Understanding Carbon Reduction

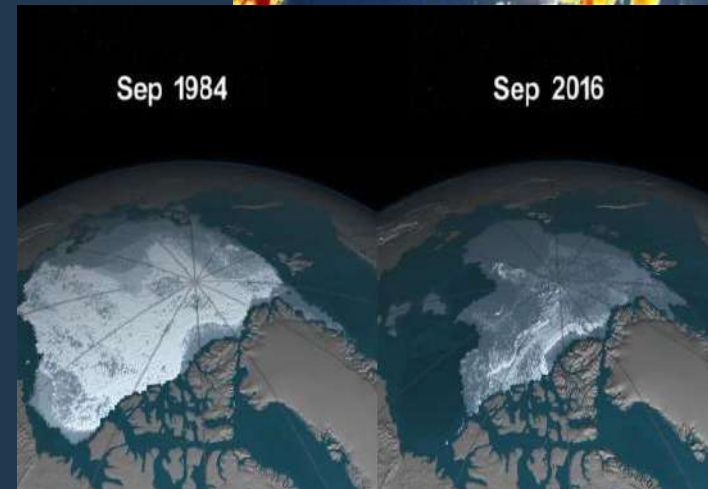
James Cadman, Action Sustainability



- Go to www.menti.com in a new tab on your phone or computer, or download the app
- Enter the menti code on screen
- Don't disconnect from the meeting; you will still need to hear the trainer and colleagues

Carbon Jargon Buster!

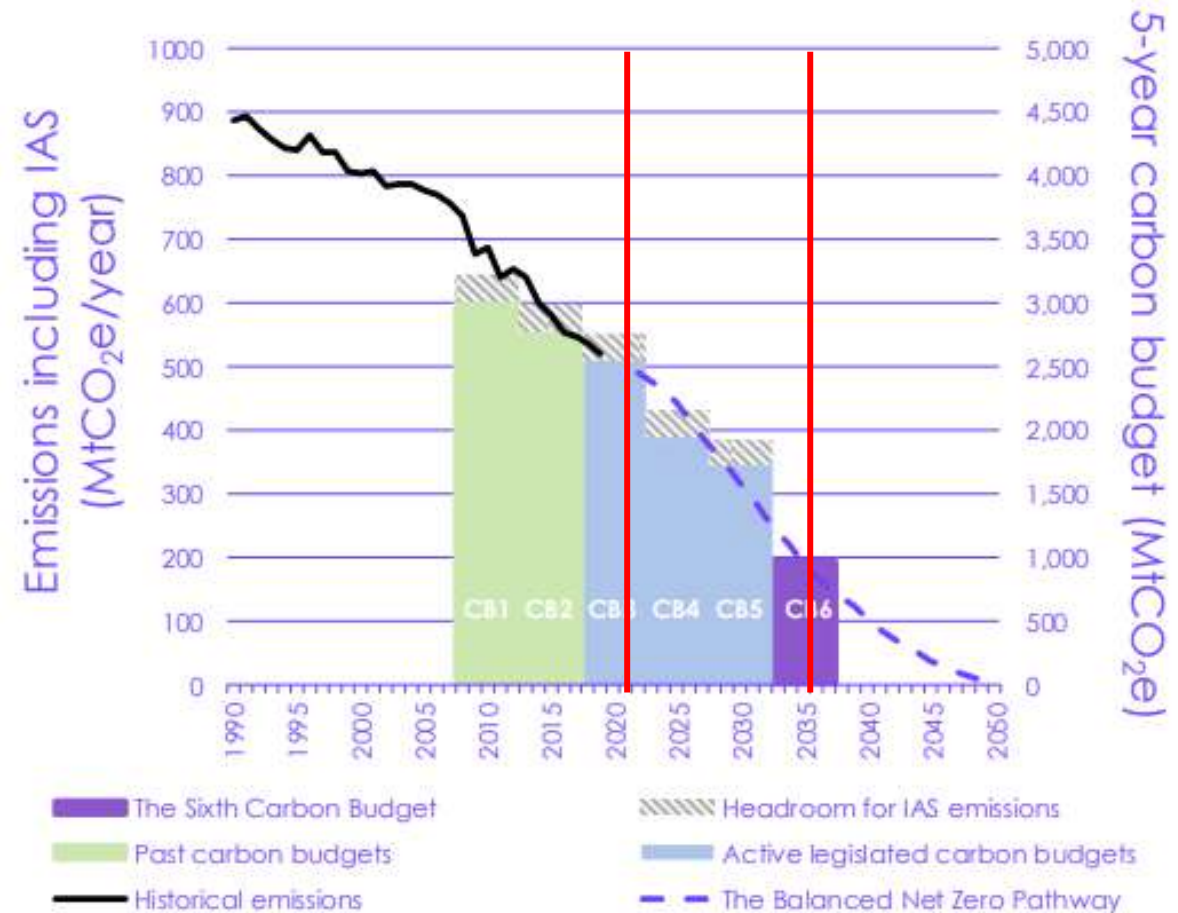
- Climate Change Act
- PPN 06/21
- Net Zero
- Scopes
- Hierarchy



The Law!

- Climate Change Act target of 100% reduction by 2050 – 'net zero'
- Scotland has legislated to hit net-zero by 2045
- Wales' target to reduce by 95% by 2050 but aiming for net zero
- New intermediate target of 78% by 2035 vs 1990 baseline

Figure 1 The recommended Sixth Carbon Budget



Source: BEIS (2020) Provisional UK greenhouse gas emissions national statistics 2019; CCC analysis

Notes: Emissions shown include emissions from international aviation and shipping (IAS) and on an AR5 basis, including peatlands. Adjustments for IAS emissions to carbon budgets 1-3 based on historical IAS emissions data; adjustments to carbon budgets 4-5 based on IAS emissions under the Balanced Net Zero Pathway.

UK Gov't PPN06/21: 5th June 2021

Carbon Reduction Plans

From 30th September 2021, bidders for any contract over £5m ex VAT per year from Central Government, their Executive Agencies and NDPBs will have to have a carbon reduction strategy in place.



Cabinet Office

Procurement Policy Note – Taking Account of Carbon Reduction Plans in the procurement of major government contracts

Action Note PPN 06/21

05/06/2021

Issue

1. The UK Government amended the Climate Change Act 2008¹ in 2019 by introducing a target of at least a 100% reduction in the net UK carbon account (i.e. reduction of greenhouse gas emissions², compared to 1990 levels) by 2050. This is otherwise known as the 'Net Zero' target. This Procurement Policy Note (PPN) sets out how to take account of suppliers' Net Zero Carbon Reduction Plans in the procurement of major Government contracts.

Dissemination and Scope

2. This PPN applies to all Central Government Departments, their Executive Agencies and Non Departmental Public Bodies. These organisations are referred to in this PPN as 'In-Scope Organisations'. Please circulate this PPN within your organisation, drawing it to the attention of those with a commercial and procurement role.

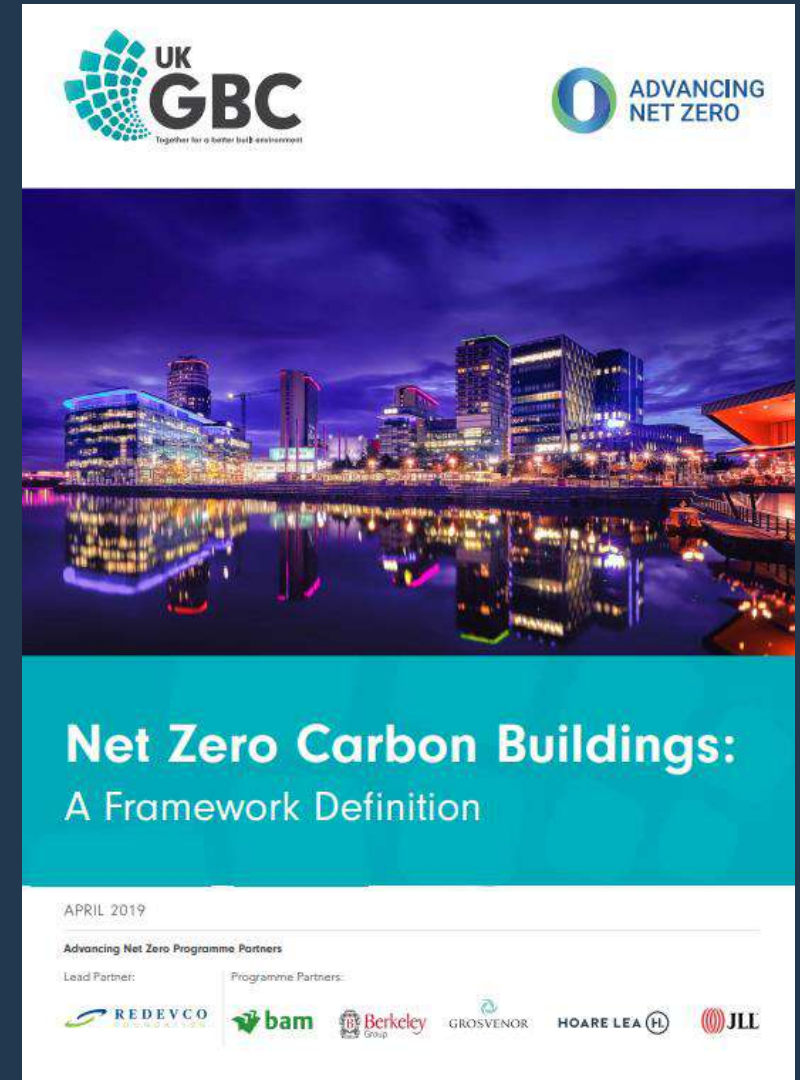
3. In-Scope Organisations should take action to apply this PPN when procuring goods and/or services and/or works with an anticipated contract value above £5 million per annum³ (excluding VAT) which are subject to the Public Contracts Regulations 2015 save where it would not be related and proportionate to the contract.

4. This PPN applies to framework agreements and dynamic purchasing systems only where it is anticipated that the individual value of any contract to be awarded under the

UKGBC Framework Definition of a Net Zero Carbon Building

Net zero carbon – construction: *“When the amount of carbon emissions associated with a building’s product and construction stages up to practical completion is zero or negative, through the use of offsets or the net export of on-site renewable energy.”*

Net zero carbon – operational energy: *“When the amount of carbon emissions associated with the building’s operational energy on an annual basis is zero or negative. A net zero carbon building is highly energy efficient and powered from on-site and/or off-site renewable energy sources, with any remaining carbon balance offset.”*



Construction Leadership Council – 9th March 2021

Transport

1. Zero emission vehicles and onsite plant
2. Modern methods of construction, improved logistics, reducing waste and transport
3. Connection with low carbon transport

Buildings

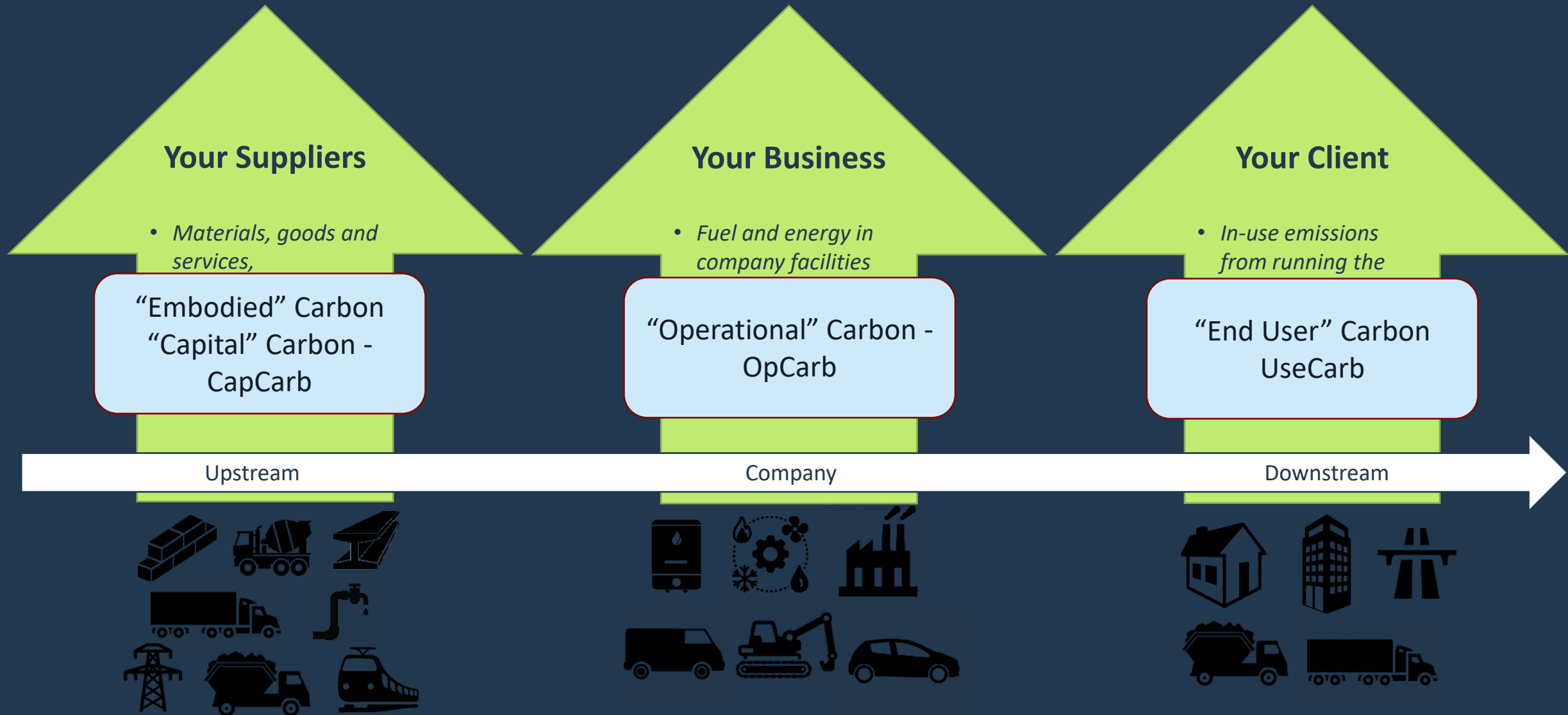
4. Retrofitting to improve energy efficiency of the existing housing stock
5. Low carbon heat solutions in buildings
6. Enhance the energy performance of new and existing buildings with monitoring

Construction activity

7. Carbon measurement to support quantifiable decisions to remove carbon
8. Become world leaders in designing out carbon, developing capability of designers and construction professionals to develop designs in line with circular economy – reducing embedded and operational carbon, shifting commercial models to incentivise and reward measurable carbon reductions.
9. Develop innovative low carbon materials (prioritising concrete and steel), as well as advancing low carbon solutions for manufacturing production processes and distribution.

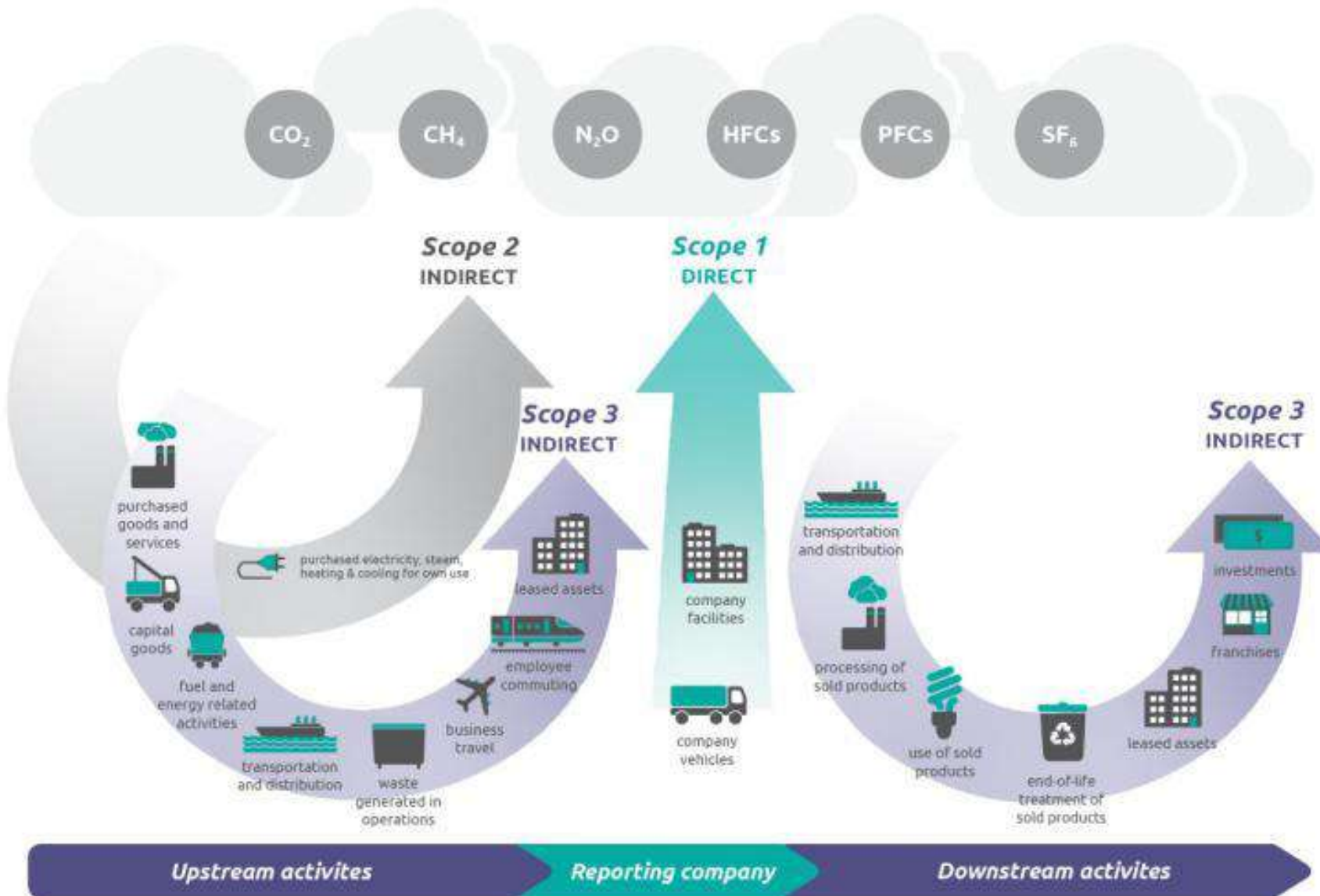


Sources of Carbon Emissions from your Organisation



Operational Boundaries – Scopes

Figure [1.1] Overview of GHG Protocol scopes and emissions across the value chain



- **Direct emissions** are emissions from sources that are owned or controlled by the reporting company
- **Indirect emissions** are emissions that are a consequence of the activities of the company but occur at sources owned or controlled by another company

Use the Carbon & Energy Hierarchy



AVOID: don't
use energy if
you can avoid
the need

REDUCE: use less by smart design,
more efficient equipment, less
materials, and better behaviours

SWITCH to low carbon and renewable
sources of energy and materials

COMPENSATE/ REMOVE the residual
remaining emissions when all other
actions have been taken

Working together to tackle carbon

Dean Kerwick-Chrisp

Highways England

Team Leader & Principal Environmental Advisor, Safety Engineering and Standards

Tim Jordan

Balfour Beatty

Supply Chain Manager, Highways

Emma Hines

Tarmac

Senior Manager, Sustainable Construction

Sector Improvement Project:

P3 Strategic Sourcing – Carbon

Carbon Webinar 08.07.21

Highways England and net zero carbon

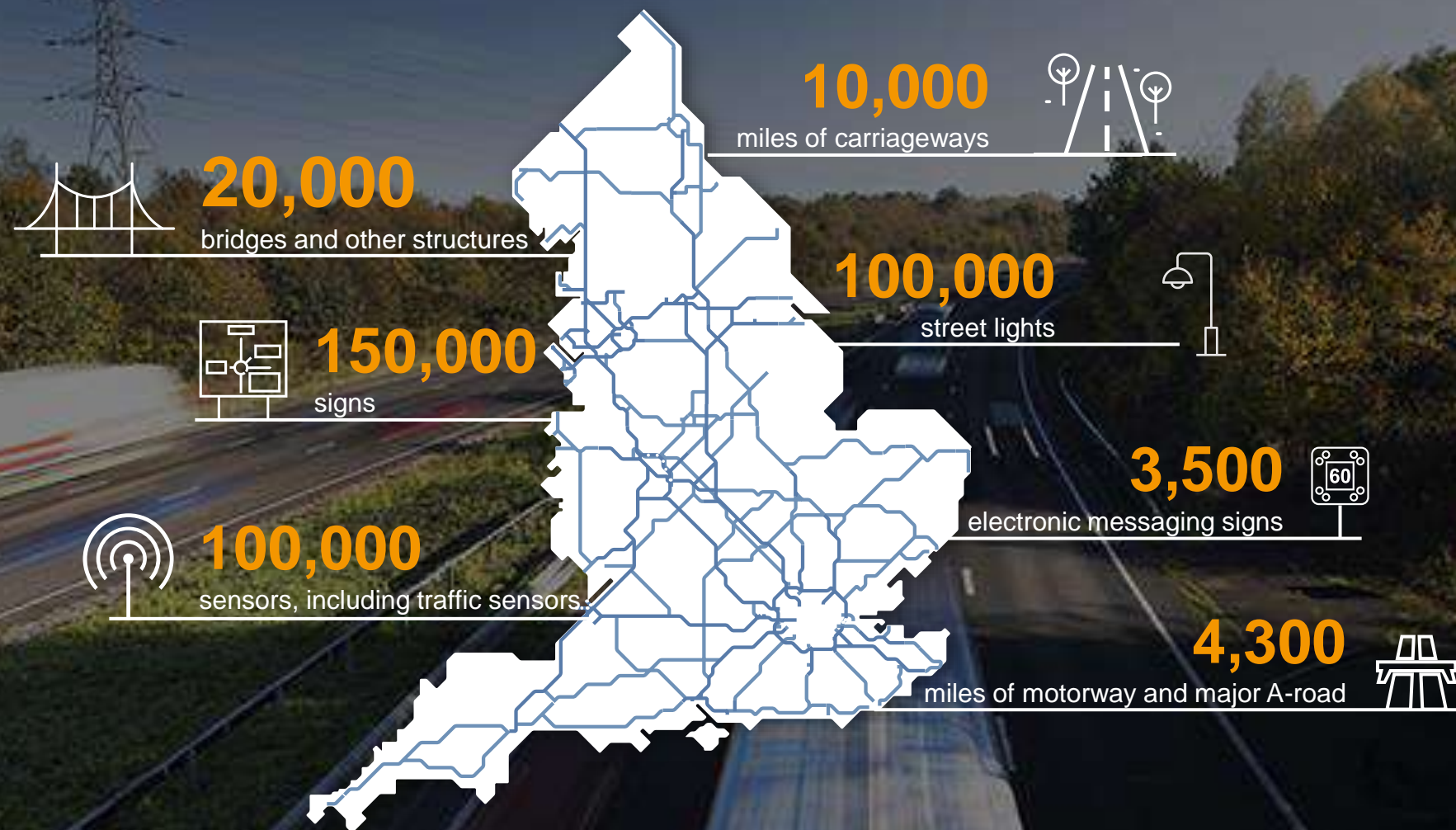
We manage and improve over 4,300 miles of motorways and all-purpose trunk roads in England

Roads will be a vital part of zero carbon travel

Road travel is decarbonising fast, but there is more to do

A net zero Britain will still travel by road in 2050

Investment in Britain's roads supports a thriving net zero economy



Highways England net zero plan

This plan is based on
strong science
and evidence.

It aligns with:

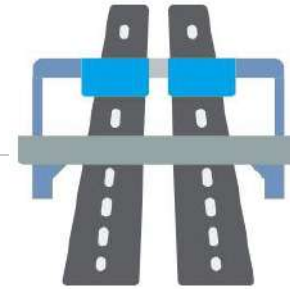
The 1.5°C reduction goal
of the Paris
Agreement

The UK's commitment to
be a net zero
economy by 2050

The Committee on Climate
Change's 6th
carbon budget

Net zero highways: our 2030 / 2040 / 2050 plan

Goals & objectives



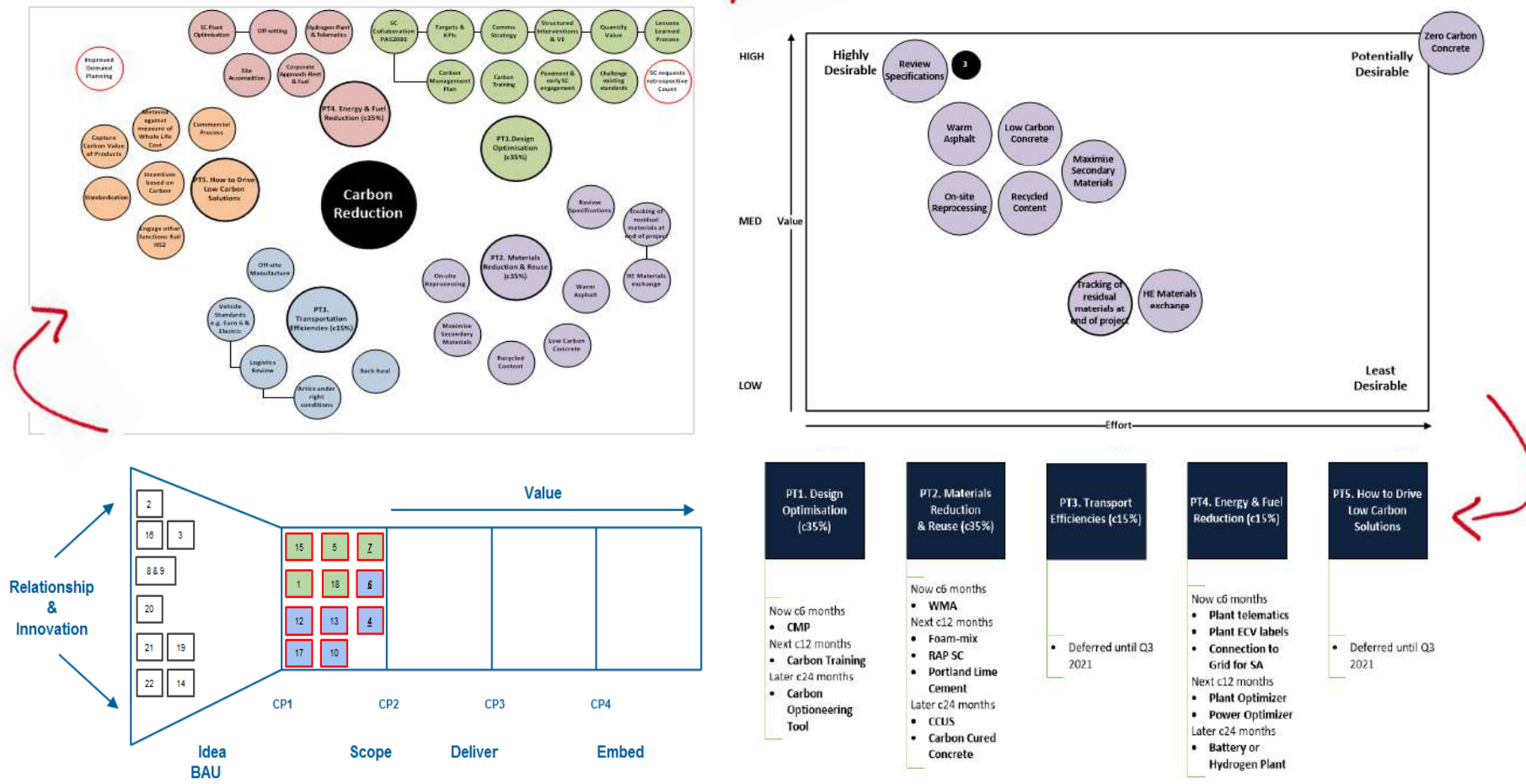
P3 Carbon goals:

- Improve carbon data maturity for products & solutions
- Use enriched data to influence delivery of very low or zero carbon infrastructure

P3 Carbon objectives delivered to date:

- Formed SIP P3 Steering Group
- Collectively identified & prioritised core opportunities & areas of challenge
- Agreed Wave 1 strategic proposals & created initiative delivery teams
- Created Delivery Roadmap or Now, Next, Later positions 6, 12, 24 months
- Delivered WMA pilot initiative Q2 2021
- On-track to deliver CMP pilot initiative Q3 2021

Process: themes, prioritisation, roadmap & funnel



P3 Pilot 1: Warm Mix Asphalt (WMA)



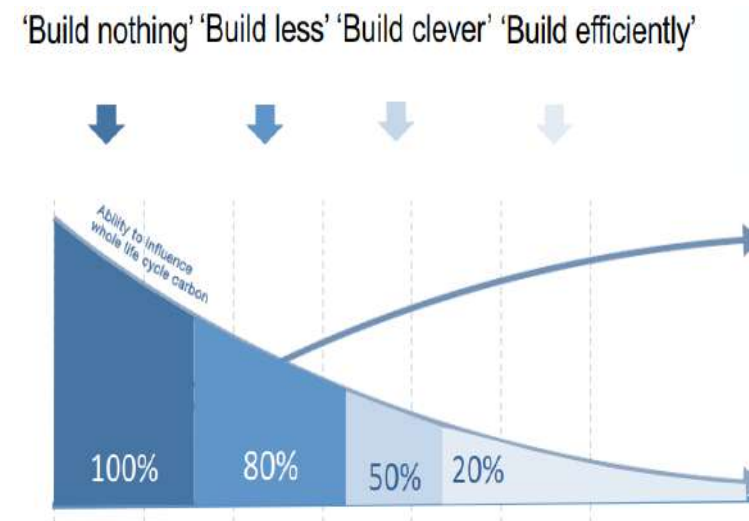
Warm Mix Asphalt (WMA). Delivered Q2 2021

- Typically produced 40oC lower than HMA & laid using existing equipment
- Reduces CO2 emissions associated with asphalt production by c15%
- If UK switched it would save c61,000 tonnes of CO2 per annum
 - Equivalent of cutting 300 million miles of car journeys
- Achieves trafficking temp more quickly, leading to earlier re-opening of roads, & potential productivity increases achieved by laying more material per shift
- HE specifications team committed to immediate review with intention of adopting WMA as preferred option i.e. no departure required

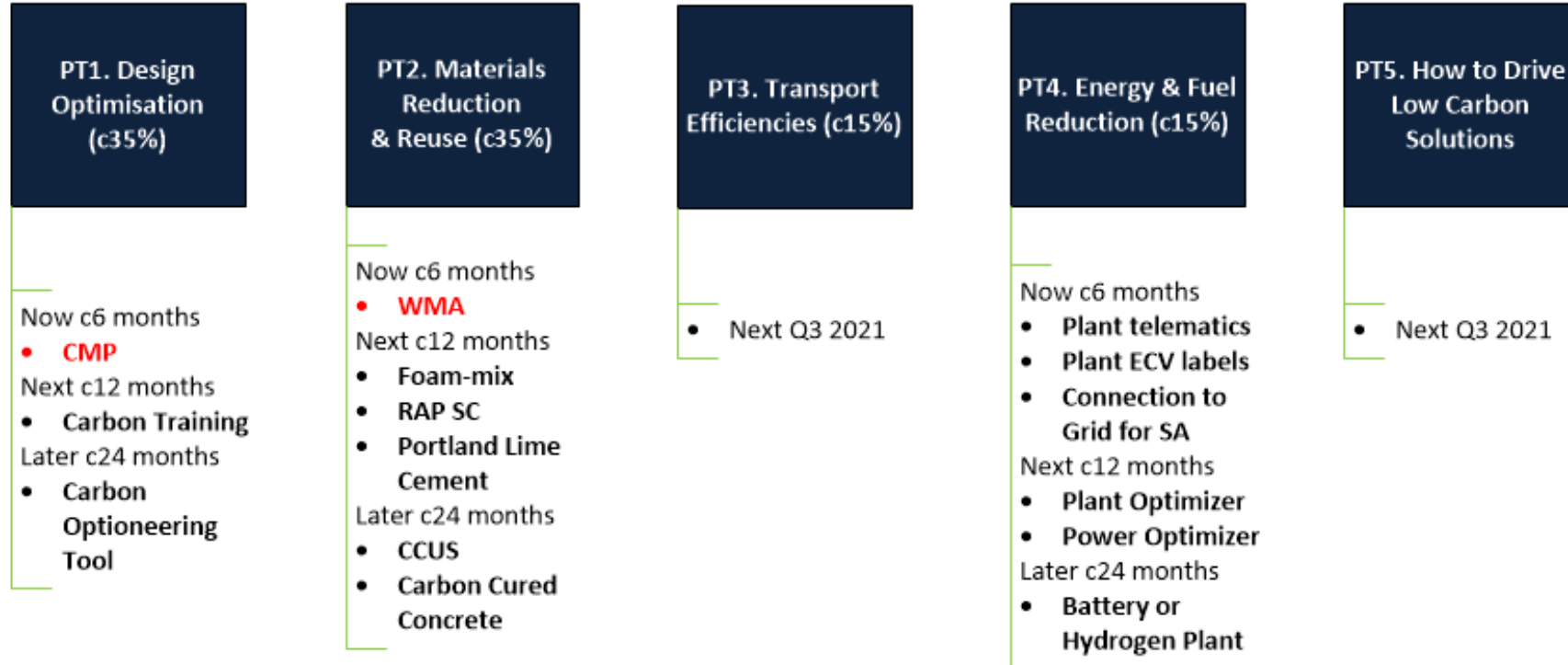
P3 Pilot 2: Project Carbon Management Plan (CMP)

Project Carbon Management Plan (CMP). Delivery Q3 2021

- Establishes means by which carbon management is implemented across value chain
- Defines scope, roles & responsibilities, process and calculation & assessment
- Promotes sharing of best practice
- Ensures decarbonisation is embedded into existing business process
- Outcome is whole life carbon & net zero are key factors in every decision we make



P3 Delivery Roadmap



Thank you

Highways England SIP : Responsible Sourcing

Delivering *locally* with national business backing



Emma Hines

SCSS Highways England : Reducing Carbon in Highways Construction, Maintenance and Repairs

July 2021

Tarmac at a glance

Leading materials capability

1,720

Fleet vehicles

+30

train sets

51

Recycling/RAP plants

3

Cement plants

10

Marine wharves

2

Lime plants

93

Quarries

45

Building products sites

4

Marine dredgers

97

Readymix plants

17

Contracting depots

56

Asphalt plants



Leading
materials
capability



7,500
people
within our
organisation



National
Contracting and
Highways Services



Materials
Offsite manufacturing
Building products
Aggregates
Readymix

Pre-cast
Cement
Asphalt
Lime

Building **our** future

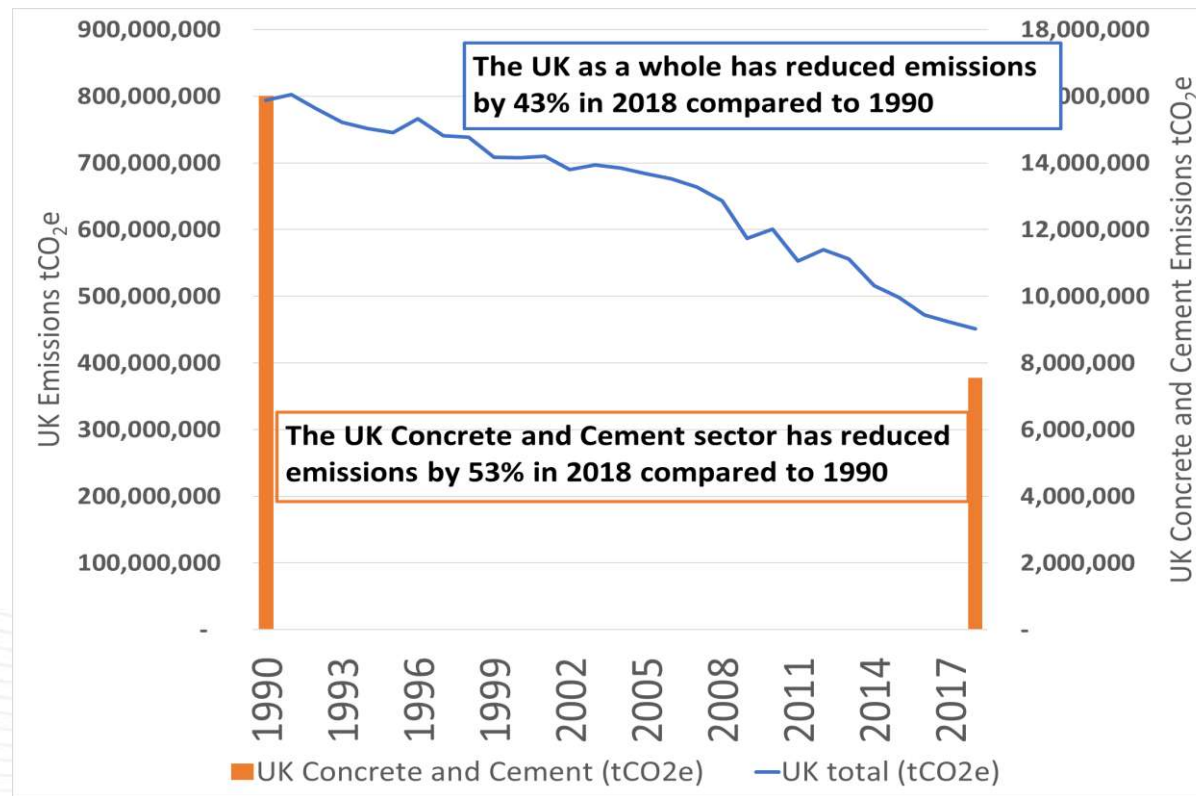
Delivering Low(er) carbon infrastructure



1. Early engagement and collaboration
2. Consider whole life performance / whole life cost
3. Flexible on design and material specification
4. Open to new ideas / innovation
5. Work with a sustainable construction solutions provider

MPA UK Concrete Beyond Net Zero Roadmap

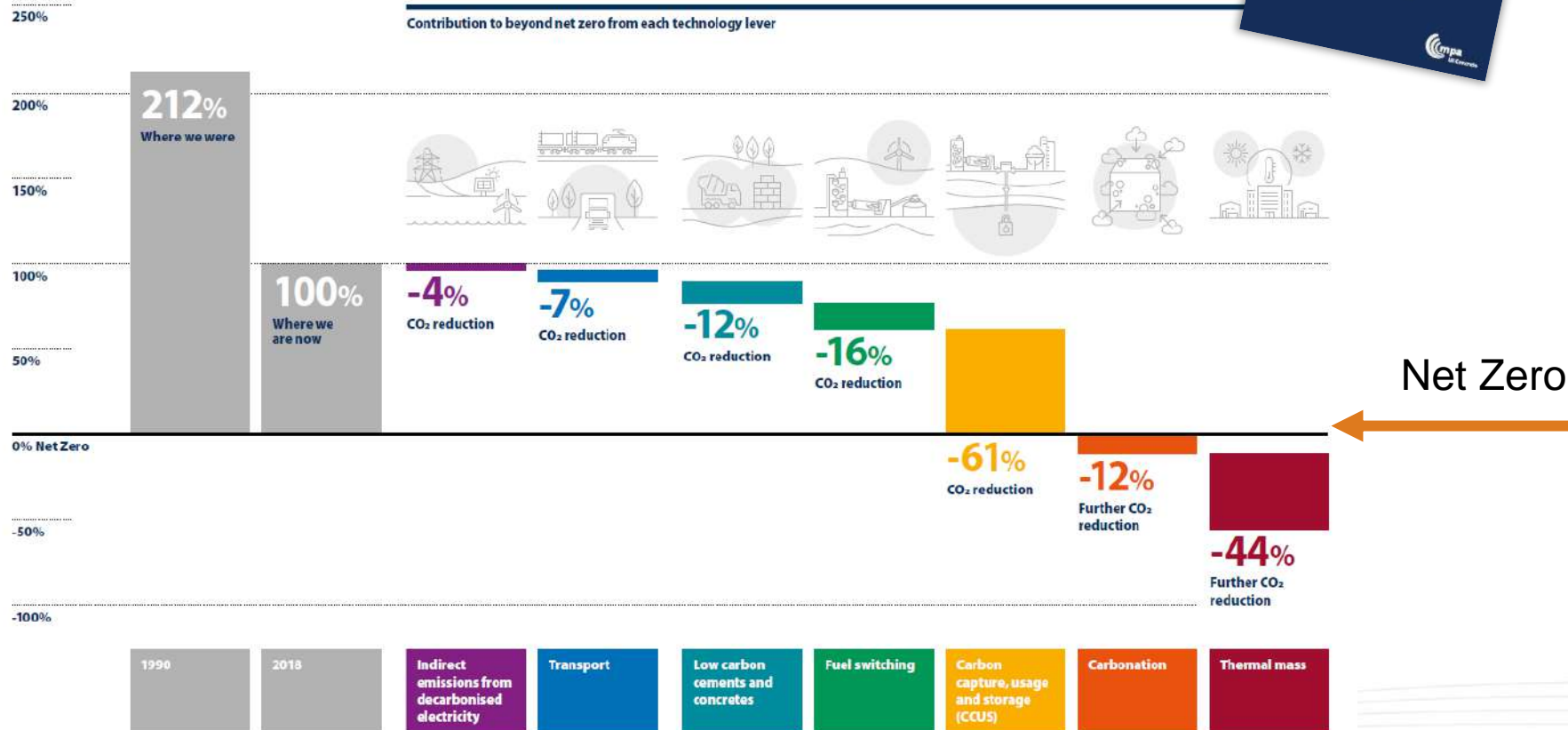
Since 1990 the UK Concrete sector has decarbonised at a much faster rate than the UK economy as a whole and is now less than 1.5% of UK emissions



MPA Roadmap to Beyond Net Zero

Absolute 2050 CO₂ emissions reductions compared to 2018

Delivering beyond net zero is not a linear process but we forecast that seven technology levers will play an important and active part in delivering beyond net zero for concrete and cement.



MPA UK Concrete Beyond Net Zero publication

<https://thisisukconcrete.co.uk/Perspectives/UK-concrete-and-cement-sector-sets-out-roadmap-for.aspx>

Specifying sustainable concrete



Actions

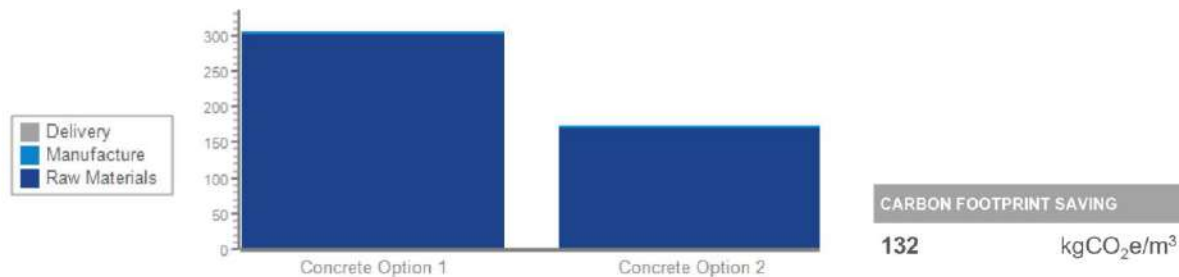
- Permit the use of recycled or secondary aggregates but do not over specify
- Specify that concrete should contain CEM II/CEM III or an addition
- Embodied CO₂ (ECO₂) of concrete should not be considered or specified in isolation of other factors such as strength gain
- Permit the use of admixtures
- Specify BES 6001 responsibly-sourced concrete and reinforcement
- Consider specifying strength at 56 days rather than the conventional 28 days
- Specify the largest maximum aggregate size conducive to achieving placing and full compaction.

In use | in support | in built | in construction

Carbon footprint

Comparison

	CONCRETE OPTION 1	CONCRETE OPTION 2
Supplying unit	Example	Example
Material	RC32/40 CEMII-BV	RC32/40 GGBS
Source/Detail	PFA at 30% replacement	GGBS at 70% replacement
Recycled %	11.9 %	5.02 %
Carbon footprint	305 kgCO ₂ e/m ³	173 kgCO ₂ e/m ³
Delivery	0 kgCO ₂ e/m ³	0 kgCO ₂ e/m ³
Manufacture	1.61 kgCO ₂ e/m ³	1.61 kgCO ₂ e/m ³
Raw Materials	303 kgCO ₂ e/m ³	171 kgCO ₂ e/m ³



EPD for Tarmac concretes also available



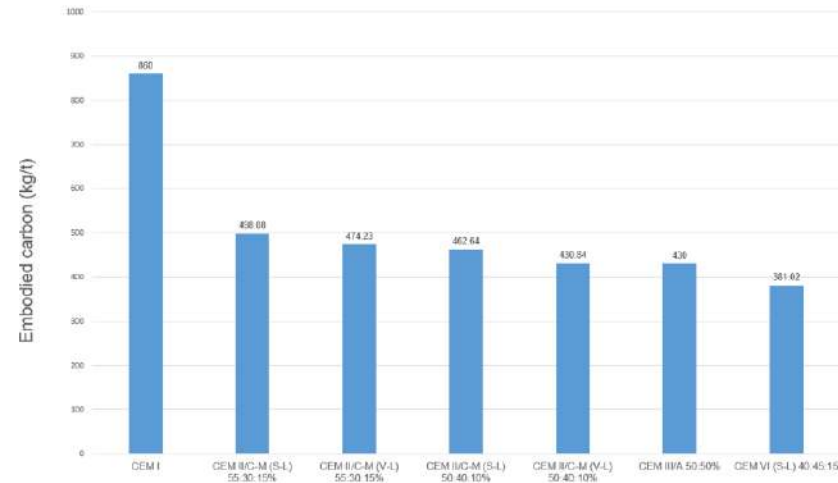
Multi Component Cements

Use of additional powder components to replace the cement clinker, thus reducing embodied carbon.

BS EN 197 introduces new cement types, EN197-5 published in May 2021.

Work is underway via MPA & BSI to amend BS8500 to recognise these new cements.

Expected to be adopted in standards by 2022 / 23.



Capital carbon and whole life performance



Low carbon does not = most sustainable

When thinking about the embodied carbon of materials it is important to consider 'whole life performance'

Think about:

- Opportunities for lean construction
- Resource efficiency
- Long term operational impacts of the asset
- Refurb / disposal / reuse at end of life

Durability and low maintenance

Example 1:
ULTILAYER
Oxford Street



Case Study: M6 Heysham Link



EARLY
ENGAGEMENT



23%
REDUCTION IN
AGGREGATES



COLLABORATIVE
WORKING



21%
CARBON SAVING



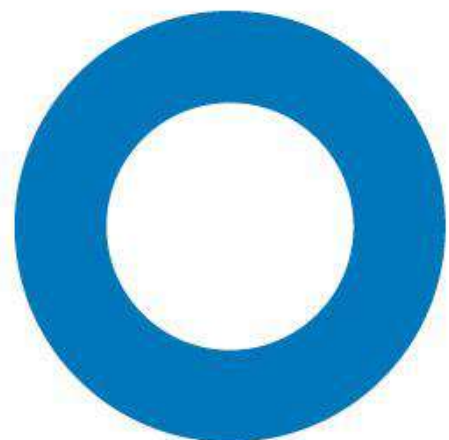
26%
REDUCTION IN
CONCRETE



88%
REDUCTION IN
PART LOADS &
STANDING TIME



ZERO
MINERAL WASTE
AGAINST A KPI OF
<2% <3%
CONCRETE AGGREGATES



TARMAC

A CRH COMPANY

Panel Q&A

James Cadman

Lead Consultant, Action Sustainability

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Closing Remarks

Any further questions please contact:

Andrew Wilson

andrew.Wilson@supplychainschool.co.uk

07736 685588