

Leadership Group for Scotland

NOTES and ACTIONS

26 August 2021 14.00h to 16.00h Online

Attended

Andrew Wilson	Supply Chain School
Jim Brannan	Balfour Beatty
Willie Campbell	Morgan Sindall
Eddie Carr	Morgan Sindall
Martin Dick	Robertson
Matt Connell	Marshalls
Graeme Hannah	Robertson
Jennifer Smart	CSIC
Maxime Biret	SGN
Lisa McDade	Kier
Elizabeth Halliday	Morgan Sindall
Steven Vallance	SP Energy Networks
Nathan Goode	Social Value Portal
Laura Cooper	SSE

Apologies

Ian Heptonstall	Supply Chain School
Stephen Boyle	Zero Waste Scotland
Catherine McFadzean	Elliott UK
Craig McAndie	Kier
Claire Roxburgh	SP Energy Networks
Michael Shields	BAM
Katie Atherton	Skanska
Faye Tester	SGN
Gail Marshall	Scottish Water
Kate Wallace-Lockhart	SSE
Mark Williams	Scottish Water

Summary of Actions from this meeting:

ACTION	RESPONSIBILITY
An update of H100 Fife project (supplying 100% green hydrogen to homes) would be provided at next meeting by SGN	SGN / Andrew
Update of sustainability priorities for Elliott UK / Modulaire would be sent to the Group on behalf of Catherine McFadzean	Andrew
School to support creation / promotion of Learning Pathways for Kier would	Andrew / Lisa
School to assist with training activity presenting Robertson's innovative work with SEPA to create the Sustainable Growth Agreement	Andrew / Graeme
Andrew to provide Nathan (Social Value Portal) with overview of materials and resources on Circular Economy	Andrew / Nathan
School is running a "Greening the Fleet" event on 9 September – to support move to net zero vehicles across the construction industry https://learn.supplychainschool.co.uk/local/t1actionplans/resource_intro.php?id=6885&modtype=tlevent	Andrew
School to support SPEN as required on identifying and measuring the Scope 3 Carbon	Andrew / Steven
Link from Email Automated Marketing survey to be provided to full group so they can vote on which topic the School should use as a pilot for this approach. To contribute and select preferred issue for email pilot, go to: https://www.menti.com/t7ywb4szn8	Andrew

Agenda and Notes from this meeting:

1. Notes and actions from last meeting / matters arising

No matters arising which were not being discussed as part of this meeting.

2. Partner Update

Information and news from prime contractors, major suppliers, client partners and industry stakeholders in Scotland. This took some time but the meeting agreed it was worthwhile to catch up on Partner news and share opportunities and challenges together.

Some key news:

- **SGN** would provide an update on H100 Fife at next meeting
- **Morgan Sindall** have established an Employee Carbon Pledge and a “Decarbonizing Community” initiative. Also “Carbonica” is their in-house carbon calculator.
- **SSE** are working on the Just Transition agenda and are a COP26 Partner. Also running “Climate Academy” series of staff training in run-up to COP26 – delivered by the School. NB – 2,300 staff attended the first session on 31 August.
- **Robertson** have signed a Sustainable Growth Strategy with SEPA, and a Zero Emissions Fleet Strategy.
- **Marshalls** are working on a strategy to staff training in collaboration with the School, to take advantage of more resources and ensure a standard approach using a blend of in-house and School learning content.
- **Kier** have a 50% target of Bronze level membership across their supplier base. They are also establishing learning pathways for their supply chain.
- **Social Value Portal** is working with the Scottish Futures Trust on social value framework and is running training on Green Digital, Just Transition and Circular Economy
- **CSIC** has realigned its focus areas on Digital, MMC, Sustainability and Retrofit and is running a Just Transition Retrofit event on 26 October as part of its activity in run up to and across the COP 26 period.
- **SPEN** is beginning a journey to measure and reduce carbon emissions from the supply chain, having identified circa 30% of total emissions are from Scope 3.
- **Balfour Beatty** is focussed on supporting supply chain resilience and is working with Insight Futures to develop suppliers to drive better sustainable outcomes

3. Progress on Carbon

New Energy & Carbon E-Learning Modules (Peer Reviewed by Sarah Jolliffe at BAM)

Introduction to Climate Change and Carbon



Carbon Footprinting & Measurement



Carbon Reporting



Carbon Reduction, Offsetting & Net Zero



New Version of the Carbon Tool

- Brand new tool (separate to previous tool), with its own platform at www.carbon.sustainabilitytool.com
- Designed specifically for carbon data collection.
- NO cost to use this tool, either for Partners or your suppliers and subcontractors.
- Fewer mandatory metrics – limited to the essentials – but with option to report more if appropriate.
- There are two options for suppliers depending on their current maturity in reporting:
 - Large organisations who already report on carbon can simply enter their carbon impact by Scopes
 - Other organisations who haven't reported before, can enter their activity data to create their annual organisational footprint.

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- To support the users of the Tool we have created several new resources, available on the landing page:
 - A concise guidance document;
 - Three video tutorials to explain how to navigate the Tool; and
 - We will continue to host monthly webinars to train suppliers. These sessions are published on the School's website and are free to register

Next Steps - If Partners want to participate this is what we need:

- Supplier Company name,
 - Key contact person name
 - Email address.
- Members of the Climate Action Group, have already created been provided with accounts in the new system and given access from 16 August.
 - Suppliers can, if they wish, register and make an account on their own.
 - Suppliers can register for a Lunch 'N' Learn' titled 'Climate Action Group & the Carbon Tool'. These are aimed at suppliers only:
 - 22nd September at 3.00-4.00pm via MS Teams
 - 27th October at 3.00-4.00pm via MS Teams
 - 24th November at 3.00-4.00pm via MS Teams
 - 15th December at 3.00-4.00pm via MS Teams

A training presentation/deck is also available to Partners.

There are also multiple 'how to' videos on the Carbon Tool website you can direct suppliers/Partners to

<https://carbon.sustainabilitytool.com/>

https://www.youtube.com/watch?v=mLi_RkYU_aU&feature=emb_imp_woyt

To learn more about how to apportion your carbon emissions to your clients:

https://www.youtube.com/watch?v=vpJ8M3x5NCo&feature=emb_imp_woyt

<https://www.youtube.com/watch?v=xMJGYgpX4L8>

More information on Carbon Tool: stefania@actionsustainability.com

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26 August 2021 14.00h to 16.00h

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4. Operational and Training Update

UK Update

Information on overall School Activity and numbers for 2021-2022 were shared, including of Resource Views, E-Learning Views, Training Activities, Assessments and Numbers of Learners.

Please see accompanying slide deck for details.

New Partners (from April 2021 onwards)

Mott Macdonald

Wales and West Utilities

Saint Gobain

JLG

IDE

Welfare Hire National

UK Power Networks

Caulfield Contractors

Southern Construction Framework

Electricity Northwest

Causeway

Crest Nicholson

Social Value Portal

Keepmoat Homes

Colas Rail

Scotland Update

Deliverables	Actual	Target
Total active member companies in Scotland (Any company attending training or using online resources)	357 (267M / 17B / 36S / 37G)	450
Members who are priority suppliers to major contractors in Scotland	206	250
Supplier Briefings (Scottish Market Focus) (Homes Packaging Innovation Event 24 June)	1	8
Training Workshops / Webinars* (Circular Economy 19 May) (Supply Chain Optimisation Workshop 23 June)	2	4
Learners @ training (Number of individuals attending training and webinars)	133	600
Assessments and Re-Assessments (Corporate / Individual)	54/166	120/240
Bronze / Silver / Gold Membership	90	150

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The Scottish Region currently has 357 active School Corporate Members, from 1,226 accounts.

Target by end of FY 2021/2022 is 450. The previous figure in May 2021 was 318 corporate members.

For the Scottish Market (encompassing the entire supply chain in Scotland so also including relevant companies doing business in Scotland, but located in England/Wales/NI) has 2,832 accounts and 771 active company members.

Targeted marketing messages to encourage more active participation in the School across the Scottish based supply chain was having a positive impact.

Priority Suppliers:

In terms of active Priority Suppliers, there are 206 of these companies based in Scotland, against a target of 250.

This figure now includes Priority Suppliers *to any School Partner*, rather than only those Partners who sit on the Scotland Leadership Group. This gives a truer indication of levels of activity among all Priority Suppliers to School Partners.

Upcoming Events – Focusing on the Scotland Market

21 October 0930h-1200h – Timber in Offsite Construction

Focussing on timber and featuring work of New Model Institute for Technology and Engineering (NMITE) and CSIC.

- Highlighting Scotland's experience of working with timber in sectors such as homes & education – but also to promote the opportunity to grow and discuss/develop solutions to some of the barriers. Develop discussions with Centre for Advanced Timber Technology (CATT) to accelerate use of renewable resources / factory based approaches / digital technology.
- Target participants from clients, professional business services (including finance / insurance / legal), key suppliers, the design community, procurement and supply chain managers, as well as project/site managers.
- Action planning and prioritise activities to bring about more change.

28 October 1000h-1130h – Designing & Embedding Resilience in Infrastructure Projects

We are teaming up with **Nature Scot & CECA Scotland** to deliver a webinar on nature-based solutions in infrastructure.

- Input from **Scottish Canals** and also the **Metropolitan Glasgow Strategy Drainage Partnership (MGSDP)** – which manages a City Deal investment of circa £45m to work in partnership with key stakeholders to deliver a programme of drainage schemes targeting areas of the city where rainfall adversely impacts communities.

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- The webinar will be based on first principles, ensuring understanding of the importance of design stages and how they feed into the built environment and outcomes delivered, and the associated drivers and multiple benefits/additionality.
- The content will also include input from companies involved in on-the-ground delivery – for example civil engineering / drainage / materials supply and/or housebuilding, who will provide their own additional perspective.

Speakers include:

James Murray (MGSDP Manager at GCC)

Peter Robinson (Head of Engineering at Scottish Canals)

Elana Bader, Green Infrastructure Project & Funding Officer, Nature Scot
CECA Scotland

5 November 0930h-1100h – Low Carbon Regeneration

Audience would be our members and partners across Scotland who are interested in the increased drive for a low carbon built environment, and what implications this has for their operations, choice of building materials, use of new technologies, etc.

To include a broader strategic vision for Clyde Gateway, and details of technologies being included in regeneration schemes, as well as covering some of the technologies and innovation being used to ensure low carbon operation of buildings – such as District Heating Networks. Speakers include

Welcome and Introductions

Clyde Gateway – Overview / Update

Clyde Gateway – D2Grids

Commercial Property Developments

Scottish Water – Heat from Wastewater

Ramboll / FES – District Heating Schemes

Energy Efficient Case Studies

Andrew Wilson, Supply Chain School

Martin McKay – Exec. Director of Regeneration (tbc)

Hugh Moore - Energy Network Manager

Highbridge / Major Contractor

Donald MacBrayne, Scottish Water Horizons

tbc

James Reid, FES (tbc) / Anne-Mari Gillespie, CSIC

5. Reviewing Membership Levels

The Group discussed the current membership recognition levels of Gold, Silver and Bronze. The Group felt that a more equal way of recognising the learning within organisations would take into account the organisation size, in terms of employee numbers, and provide a “pro-rata” measure of average learning activity being conducted by the organisation.

This might prevent larger organisations finding it easier to become Gold standard members and give a better overall picture of the level of learning taking place at individual level within organisations of all sizes.

6. AOB

Automated Marketing

Automated email marketing is being considered by the School to better engage audience according to specific topics of interest. Two key advantages are:

Subject-Matter: use of automated emails to help members build learning on a particular topic via a series of emails.

E.g Modern Slavery: capturing & educating members on a chosen subject matter

- Subject matter expert would choose the Modern Slavery educational series, linking to resources on the School.
- A journey would be developed & mapped.
- Member would be targeted based on their School comms preferences.
- Once a member meets a certain trigger, after a period of time, the next piece of learning is sent.

Member acquisition: use of automated emails to acquire new members, with a focus on Partner priority suppliers.

- More people learning through the School and an engaged supply chain which adds value to your Partner organisation.
- Achieved with only small input from the Partners, through sharing Priority Supplier data.

Group members were asked to take part in a Menti poll

Next meeting date

Thursday 25 November 2021 1400h-1600h Online (or physical meeting if possible)