

Leadership Group for Scotland

NOTES and ACTIONS

25 November 2021

14.00h to 16.00h

Online

Attended

Andrew Wilson	Supply Chain School
Jim Brannan	Balfour Beatty
Mhairi McGilp	Balfour Beatty
Martin Dick	Robertson
Matt Connell	Marshalls
Maxime Biret	SGN
Laura Cooper	SSE
Catherine Mcfadzean	Elliott UK
Claire Roxburgh	SP Energy Networks
Kate Wallace-Lockhart	SSE
Mark Williams	Scottish Water
Ian Watt	Scottish Water

Apologies

Morgan Sindall, BAM, Kier, Siemens Mobility, Reconomy

Summary of Actions from this meeting:

ACTION	RESPONSIBILITY
Menti Poll results and ideas put forward on the Google Jamboard would be sent to School management to be included in business planning process for 2022/2023	Andrew
Further updates on H100Fife project to be presented next year as project develops	Maxime / SGN
School to investigate how it can support the Scottish Business Climate Collaboration Group https://sbcc.group/ . This Group is set up as a legacy of COP26 to push climate action in Scotland. Scottish Power is part of the group.	Andrew / Claire
School to check that relevant resources from the Carbon Trust are used / referenced in our training courses and online library	Andrew
Scottish Water to send the results from its work on calculating Embodied Carbon in construction / Civil Engineering Materials	Ian Watt
Andrew to work up Scottish Focussed Business Plan and Training Programme for discussion at next meeting	Andrew

Agenda and Notes from this meeting:

PART 1

1. Notes and actions from last meeting / matters arising

No matters arising which were not being discussed as part of this meeting.

2. Partner Update

Information and news from prime contractors, major suppliers, client partners and industry stakeholders in Scotland. This took some time but the meeting agreed it was worthwhile to catch up on Partner news and share opportunities and challenges together.

3. Progress on Carbon

We have now published 4 Carbon Learning Pathways for the construction / built environment supply chain. All are available from your personal dashboard:

- 1) Introduction to Climate Change
- 2) Carbon Reporting
- 3) Carbon in Procurement
- 4) Net Zero & Offsetting

New Version of the Carbon Tool (reminder to Partners)

- Brand new tool (separate to previous tool), with its own platform at www.carbon.sustainabilitytool.com
- Designed specifically for carbon data collection.
- NO cost to use this tool, either for Partners or your suppliers and subcontractors.
- Fewer mandatory metrics – limited to the essentials – but with option to report more if appropriate.
- There are two options for suppliers depending on their current maturity in reporting:
 - Large organisations who already report on carbon can simply enter their carbon impact by Scopes
 - Other organisations who haven't reported before, can enter their activity data to create their annual organisational footprint.

4. Progress on Waste

The School is helping develop a Waste Targets Route Map for Construction & Demolition – which Scottish Government committed to in its Programme for Government and Climate Change Plan. This will support Scotland's zero waste ambition through policy interventions.

The School is also working on an interactive resource to support reduction of construction project lifecycle waste. This resource will hold useful links and information for organisations to reduce lifecycle waste, with sections covering the carbon impacts of waste. This work is being done by the Waste & Resource Efficiency Group.

The School is also working on a Circular Economy pilot project with Shaw Contract – a major carpet tile and flooring manufacturer based in Sanquhar (Dumfriesshire). Aim of project was to identify the value chain on contract flooring and achieve a sustainable, viable circular economy model for this product's manufacture, installation and re-use.

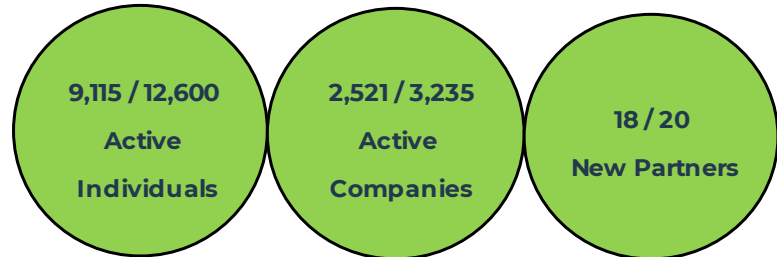
5. Operational and Training Update

UK Update (over page)

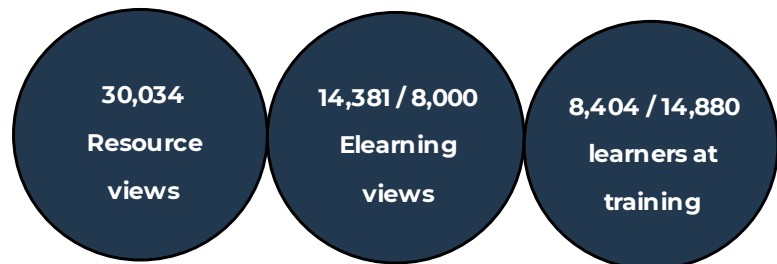
Statistics shown are for 6 month period April 2021 – September 2021

Actual / Target

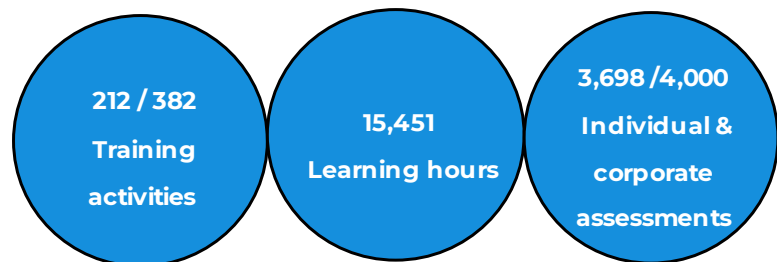
Engagement



Learning



Activity



The School has signed 10 new Partners since 1 August 2021:

GRS Roadstone

Selwood

Wales & West Utilities

Mott MacDonald

Biffa

Achilles

Certas Energy

Celsa Steel

Galldris

North Wales Construction Partnership

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Scotland Update

Deliverables	Actual	Target
Total active member companies in Scotland (Any company attending training or using online resources)	398 (301M / 24B / 28S / 43G)	450
Members who are priority suppliers to major contractors in Scotland	228	250
Supplier Briefings (Scottish Market Focus)	4	8
Training Workshops	2	4
Learners @ training (Number of individuals attending training and webinars)	244	600
Assessments and Re-Assessments (Corporate / Individual)	111/265	120/240
Bronze / Silver / Gold Membership	95	150

The Scottish Region currently has 398 active School Corporate Members, from 1,280 accounts.

Target by end of FY 2021/2022 is 450. The previous figure in Aug 2021 was 352 active members.

The Scottish Market (encompassing the entire supply chain in Scotland so also including relevant companies doing business in Scotland, but located in England/Wales/NI) has 2,929 accounts and 837 active company members.

Targeted marketing messages to encourage more active participation in the School across the Scottish based supply chain was having a positive impact.

Priority Suppliers:

In terms of active Priority Suppliers, there are 228 of these companies based in Scotland, against a target of 250.

This figure now includes Priority Suppliers *to any School Partner*, rather than only those Partners who sit on the Scotland Leadership Group. This gives a truer indication of levels of activity among all Priority Suppliers to School Partners.

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Recent Events – Focusing on the Scotland Market

21 October 0930h-1200h – Timber in Offsite Construction

Focussing on timber and featuring work of New Model Institute for Technology and Engineering (NMITE) and CSIC.

28 October 1000h-1130h – Designing & Embedding Resilience in Infrastructure Projects

Teamed up with **Nature Scot & CECA Scotland** to deliver a webinar on nature-based solutions in infrastructure.

5 November 0930h-1100h – Low Carbon Regeneration

To include a broader strategic vision for Clyde Gateway, and details of technologies being included in regeneration schemes, as well as covering some of the technologies and innovation being used to ensure low carbon operation of buildings – such as District Heating Networks.

Upcoming training was an Introductory Level Carbon Workshop being promoted currently across the Scottish Market.

Currently the School is delivering over 250 training activities annually. The majority of these are open to all companies in Scotland (some are aimed at specific Partner supply chains)

PART 2

1. Business Planning Workshop

Main Objectives

- Capture what Partner businesses would like from the School in 2022 - 2023
- Allow Partners to consult as a group on priorities for the supply chain to feed into the business planning process
- Provide focus areas for the Partners to consider:
 - *Learning priorities*
 - *Target audience*
 - *Supply Chain Engagement*
 - *Other activities*
- Gain understanding what should be done at a sector level and what should be done as a whole School approach

Desired Outcome

Business Plan will reflect the learning priorities of the Scotland market

Polling was done on Mentimeter – to feedback on overall and sustainability based priorities.

The top 4 priorities were:

Carbon, Sustainability Strategy, Sustainable Procurement, Social Value

A Jamboard was then completed to consider the opportunities around these 4 subjects, as follows:

Priority sustainability challenges (reflecting earlier poll)	What <i>types</i> of organisations in the supply chain do we need to engage / upskill to address this challenge. Prioritise!	What <i>job role (s)</i> do we need to engage? Please prioritise.	How do we engage the supply chain better and the individuals in those companies?	Are there any new learning resources that the supply chain need to respond to this challenge (if so what format?)	How could School partners collaborate to drive impact?
e.g. embodied carbon	e.g. materials suppliers	Leaders, Managers, Skilled on site etc.			

The Jamboard results are being sent to the Group with these notes. NB – Sustainability Strategy and Sustainable Procurement were considered as one Jamboard.

Threats / challenges / risks to the School were also considered using the Jamboard collaborative whiteboard.

Partners would be asked to contribute any further thoughts using the “Ease and Impact Grid” in terms of

All results from the business planning exercise would be fed back to School management – as with similar outputs from other Leadership Groups - for consideration in the wider context and to set the School’s priorities and resource allocation for 2022/2023.

2. AOB

Proposed next meeting date

Thursday 24 February 2021

1400h-1600h

Andrew to send Teams Calendar Invite

If the situation regarding Covid permits, there was preference around the Group to hold a face to face meeting. Decision would be made in New Year when situation with the pandemic was clearer. The Group would only meet in person if it was deemed safe and in line with Scottish Government policy/guidelines.