

Leadership Group for Scotland

NOTES and ACTIONS

26 May 2022 14.00h to 16.00h Online

Attended

Andrew Wilson	Supply Chain School
Jim Brannan	Balfour Beatty
Martin Dick	Robertson
Abbie McKinnon	Robertson
Jennifer Peat	SP Energy Networks
Faye Hyslop	SGN
Ian Watt	Scottish Water
Elizabeth Halliday	Morgan Sindall
Nick Ribbons	Zero Waste Scotland
Michael Shields	BAM
Matt Connell	Marshalls
Laura Cooper	SSE
Callum Scott	Multiplex
Jennifer Smart	BE-ST

Apologies

Kier, Keepmoat Homes, Reconomy, VGC, Algeco, Siemens Mobility

Summary of Actions from this meeting:

ACTION	RESPONSIBILITY
Send slide update from Waste Category Group presented by Mark Turner	Andrew
Inform Leadership Group on the Circular Economy Consultation and agree a combined response on behalf of the Supply Chain School	Andrew
Send more information on Embodied Carbon Emissions and put on agenda for the Leadership Group to discuss relevant actions for supply chain in Scotland	Andrew / Nick
Share information on Low Carbon Learning opportunities with BE-ST	Andrew / Jennifer
Share information on Data Dashboard – an output of the CLF recovery plan	Andrew / Jennifer
Share information on Heatsource – the low carbon heating network	Andrew / Jennifer
Open invitation to factory tours at BE-ST	Jennifer
Pass on information about SMART technology used for hydraulic road binding by MacKenzie Construction	Andrew
Share report and information on the Circular Economy supply chain workshop being run by Balfour Beatty to support Fife Super Campus	Jim
Share information on Multiplex Sustainability Strategy and Social Equity Strategy	Callum
Agree focus for next meeting to discuss collaboration on embodied carbon	Andrew

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Notes from this meeting:

1. Notes and actions from last meeting / matters arising

No matters arising which were not being discussed as part of this meeting.

2. Partner Update

Information and news was shared from prime contractors, major suppliers, client partners and industry stakeholders in Scotland. Main actions were captured and are included in these notes. Selected highlights included:

Morgan Sindall

Company has a Responsible Business Plan and at its recent Spring Briefing has made 5 commitments to sustainability. Delivering a session on the Net Zero Public Sector Building Standard. Recently was awarded Champion status under the Carbon Reduction Code

Scottish Water

Have introduced KPIs and KPCs around carbon reduction for the value chain. Encouraging more development on new technologies and innovation such as Hydraulic Road Binder “Smart” approach by Mackenzie Construction.

SP Energy Networks

Part of the Scottish Business Climate Collaboration (SBCC) – a business support and information portal aimed at SMEs, which will be presented at the next meeting. Have run “Introduction to Sustainability” sessions and grown the number of suppliers who are members of the School.

BE-ST

- Low carbon learning – places available on 4 practical modules on insulation, carbon accounting, mass timber and retrofit – spaces are funded so no additional cost. Please click here for booking – <https://www.be-st.build/all-events/low-carbon-learning-practical-training/>
- Data Dashboard- this is an output of the CLF recovery plan – this is an excellent piece of work that will help provide accurate real time data on which to base decisions – <https://www.scottishconstructiondata.org/>
- Heatsource – Scotland’s low carbon heat network – funded cluster builder programme by the enterprise agencies and delivered by BE-ST - if you are at all interested in low carbon heat and its supply chain, sign up to the newsletter and socials – link to the website here for more information – <https://heatsource.org/connect>
- Rebrand of CSIC to BE-ST and a new focused mission – here is a link to our new website – <https://www.be-st.build/> & <https://www.be-st.build/news/construction-scotland-innovation-centre-is-now-called-built-environment-smarter-transformation/>

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- Construct Zero Programme – We are working with the Construction leadership Council on a number of their workstreams and providing a Scottish focus on activity. Ask the group – we are looking for good examples of diesel free sites – if any partner has good case study examples, can you send them through to me.
- Factory tours of the centre are held monthly – you can book through this link <https://www.eventbrite.co.uk/e/innovation-factory-tour-tickets-86320983385> - well worth a visit if you haven't been

Robertson

Engaged in Passivhaus projects and developing their expertise at delivering assets to this high standard. Have invested in sustainability by growing their staff numbers who support the group, and appointing Graeme Hannah as Director of Sustainability and Social Impact.

Marshalls

Carbon Emissions fell 50% from 2008-2020. Production facilities are investing in renewable energy with 8,000 tonnes of CO2 being saved so far from use of green energy. Continuing to reduce use of plastic wrapping on their products and have a new pressing technology to further improve performance.

Multiplex

Multiplex has been appointed as the main contractor and Programme Delivery Partner on the University of Glasgow's campus development programme. The project will be delivered under an NEC3 Option C contract, with Phase One A including the construction of a new Learning and Teaching Hub on University Avenue and the development of the former Western Infirmary site. The second phase will include a new Centre for Chronic Diseases and the creation of an Innovation Quarter.

Have now launched both Sustainability and Social Equity Strategies. Working as part of Concrete Zero and Steel Zero initiatives to send message to key industry suppliers that demand for new innovation in materials continues to grow.

Zero Waste Scotland

Developing and delivering training on the Net Zero Public Sector Building Standard, with CIRIA. Have recently commissioned a report on Embodied Carbon Emissions in the construction setor which should be shared with the group – this can lead into a discussion and action planning on Scope 3 carbon at the next meeting

Balfour Beatty

Focus on Circular Economy with dedicated supply chain workshops and training on this issue. Have fed information to Scottish Government planning/thinking on CE, via stakeholder session with Envirolink Scotland. Will be keen to respond to CE Consultation with other partners.

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3. Scotland Market Progress against Target

KPIs / Targets for 2022/2023

Deliverables	Actual (21/22)	Target (22/23)	Actual May 22
Total active member companies in Scotland (Any company attending training or using online resources)	402 (304M / 28B / 23S / 47G)	500	425 (319M / 29B / 28S / 49G)
Members who are priority suppliers to major contractors	237	275	264
“Business Bytes” Supplier Briefings (Scottish Market Focus)	12	5	1
Training Workshops / Lunch & Learns	8	8	1
Learners @ training (Number of individuals attending training and webinars)	346	700	46
Assessments and Re-Assessments (Corporate / Individual)	181/335	200/400	20/73
Bronze / Silver / Gold Membership	98	150	106

Proposed Learning / Training Programme for Scotland

Event Type	Date	Subject / Issue	Attendees (Targets)
Business Byte	6 April	Hydrogen and the Clean Energy Transition	58 attended
Workshop / L&L	27 May	Designing Out Waste Workshop with Zero Waste Scotland	19 attended
Workshop / L&L	14 June	Carbon - Footprinting and Reporting	25
Business Byte	15 June	Passivhaus/NZPSBS Energy Efficiency in Built Environment	26 registered
Workshop / L&L	August tbc	Social Value	25
Business Byte	11 October	Biodiversity / Nature Scot Partnership Event	100
Workshop / L&L	October	Sustainable Procurement	25
Business Byte	November	Improving Sustainability with Customers & Suppliers (Partner Supplier – LIVE EVENT)	100
Workshop / L&L	December	Sustainability Strategy	25
Workshop / L&L	January	Carbon - Science Based Targets	25
Business Byte	Jan / Feb	Low Carbon Plant and Equipment	100
Workshop / L&L	Feb / Mar	Designing out Waste in Construction	25
Workshop / L&L	March	Benchmarking Sustainability Knowledge and Performance	25
TOTAL ATTENDANCE			700

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4. Overview / Training Update – Whole School

School performance for the whole UK was shared with the Group – see slides which accompany these notes.

5. Action on Carbon

In terms of progress with the Carbon Reporting Tool:

- Suppliers registered: 1109
- Suppliers reporting: 370
- Partners with an account: 146

6. Action on Waste and Circular Economy

We were joined by Mark Turner (Action Sustainability / Supply Chain School) to discuss recent/ongoing work on waste reduction – including the new **Guide to Reducing Construction Lifecycle Waste**.

Balfour Beatty also updated Group on their progress on Circular Economy and the potential for School to contribute to Scotland's **Circular Economy Bill**

Zero Waste Scotland updated the Group on Scotland's **Circular Economy Sustainable Retrofit Training Programme**

7. School News

Information was shared on the latest resources available, and new Learning Pathways. The School had been granted a Queen's Ward for Enterprise for Sustainable Development. The 10 year anniversary summit was scheduled for 21 June in Coventry. This conference is free to attend.

8. AOB

Next meeting date

Thursday 1 Sept 2022

1400h-1600h

Proposed as a physical meeting – a Partner is asked to volunteer to host this meeting

NB – the Partner Updates took longer than expected due to the number of partners and amount of information they wished to share. It was agreed to summarise the input at next meeting so the group could focus on a priority action area for discussion. This would be Embodied Carbon.