

## Leadership Group for Scotland

### NOTES and ACTIONS

1 March 2023

14.00h to 16.00h

Balfour Beatty, Maxim Park

#### **Attended**

Andrew Wilson	Supply Chain School
Lyndsey Morrison	Supply Chain School
Graeme Hannah	Robertson
Faye Hyslop	SGN
Nick Ribbons	Zero Waste Scotland
Matt Connell	Marshalls
Callum Scott	Multiplex
Nolan Miller	SSE
Abbie McKinnon	Robertson
Graeme Hannah	Robertson
Michael Shields	BAM Construct
Amy Skene	Balfour Beatty
Melissa Johnston	Balfour Beatty
Jim Brannan	Balfour Beatty
Angela Pillu	Balfour Beatty
Elizabeth Halsall	Morgan Sindall
Nolan Miller	SSE
Rory O'Callaghan	SSE
Jennifer Smart	BE-ST
Jonathan Hines	Architype / Passivhaus Trust (guest)

#### **Apologies**

Stephen Burns	VGC
Ian Watt	Scottish Water
Craig McAndie	Kier
Martin Dick	Robertson
Stephen Boyle	Zero Waste Scotland
Catherine McFadzean	Algeco
Trudie McCormick	Keepmoat

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#### Summary of Actions from this meeting:

ACTION	RESPONSIBILITY
The School have brought together Partners at UK level to discuss and decide action on HVO / alternative fuels. This work is being led by James Cadman. Notes from this initial brainstorm session are included on the slidedeck. Next steps for collaboration on HVO will be communicated to all Partners on the Scottish Leadership Group.	Andrew
BE-ST reported that the CLC Construct Zero board will be launching a routemap to zerosites in March. Andrew will create this routemap as a resource within the School library.	Andrew
School AGM will take place on 10 May – any member can book to join this online event: <a href="https://learn.supplychainschool.co.uk/local/tlactionplans/resource_intro.php?id=9711&amp;modtype=tlevent">https://learn.supplychainschool.co.uk/local/tlactionplans/resource_intro.php?id=9711&amp;modtype=tlevent</a>	All Partners
Next Meeting Date - proposed as Thursday 15 June 2pm-4pm. Partners would be asked to host the meeting as the flow and discussion is better face to face.	All Partners
Organise a <u>Lunch n Learn</u> and/or workshop around Circular Economy in particular re-use and repurposing accessing materials	Andrew
<u>Low Carbon Materials Business Bytes</u> Programme: Steel / Timber / Glass / Bricks etc... following on from Low Carbon Concrete which was attended by over 500 delegates on 31 January 2023.	Andrew
Build a marketing campaign around the timing of the <u>Scottish Circular Economy Routemap</u> – to build an awareness raising campaign – and include Routemap / Legislation the School’s resource library when this is complete.	Andrew
School can host / promote the Site Waste Reduction Protocol Tool – and consider associated training to be run/delivered in conjunction with Zero Waste Scotland.	Andrew
Re-use networks were discussed – and the challenges with administering these initiatives. The School have a Material Exchange Platform interactive map which we could update.	Andrew
Balfour Beatty spoke about their collaboration of 40+ contractors to bring about fresh ideas and thinking. Potential for inclusion in any new CE training delivered by the School. More detail in notes	Andrew
Riverside Primary in Perth is a good example of a school being built to Passivhaus standard – SCSS together with Robertson (the main contractor) to organise a visit to Riverside. This project featured in an SCSS training session on Passivhaus in 2022	Andrew / Graeme / Abbie
Opportunity for the School is to again deliver some Passivhaus themed workshops and webinars – similar to the popular session delivered in 2022.	

<p>A paper has been published by TPT on challenges of steel frame and how to overcome that: <a href="https://www.passivhaustrust.org.uk/guidance_detail.php?gld=53">https://www.passivhaustrust.org.uk/guidance_detail.php?gld=53</a> - the School can host and/or signpost members to this resource</p>	<p>Action: Andrew</p>
<p>There is potential for School to link with other stakeholders to share training and education of next generation of workforce and grow awareness / skills in Passivhaus.</p>	<p>Andrew / Jennifer</p>
<p>School will review its current offer on Passivhaus with The Passivhaus Trust to spot and address any gaps and update the resources being promoted to industry on this issue. Also to promote the opportunities for relevant suppliers to grow their business / increase supply chain capacity in the UK.</p>	<p>Lyndsey / TPT</p>
<p>A workshop on how Partners engage their suppliers can be held at the next meeting.</p>	<p>Andrew</p>
<p>Next Meeting Date  <b>Proposed as Thursday 15 June 2pm-4pm.</b></p> <p>Partners would be asked to host the meeting as the flow and discussion is better face to face.</p>	

**Notes from this meeting:**

**1. Notes and actions from last meeting / matters arising**

No matters arising which were not being discussed as part of this meeting.

**2. Circular Economy – Update on Legislation and Routemap  
Site Waste Reduction Protocol**

CIRCLUAR ECONOMY discussion was led by Nick Ribbons of Zero Waste Scotland.

Trying to understand how they can align their training programme with the Construction demolition package within the routemap

Emphasis will be on re-use before recycling – Scottish Government would like to see a Re-Use Programme.

Government is also exploring mechanisms for adoption for more sustainable procurement! – The School could provide additional training on this issue.

A key issue is client demand and linked to this how do the contractors frame their demand contracturally to alter behaviours within the Supply Chain.

Potential other interventions include:

- Soil symbiosis Programme likely to be created – still to be developed
- Aggregates Tax
- Incentivise refurbishment of buildings

There is a demand for new legislation to drive improved circular approaches – although timing of this could be altered due to political landscape.

**Opportunities for the School:**

- a) Organise a **Lunch n Learn** and/or workshop around Circular Economy in particular re-use and repurposing accessing materials
- b) **Low Carbon Materials Business Bytes** Programme: Steel / Timber / Glass / Bricks etc... following on from Low Carbon Concrete which was attended by over 500 delegates on 31 January 2023.
- c) Build a marketing campaign around the timing of the **Scottish Circular Economy Routemap** – to build an awareness raising campaign – and include in the School's resource library when this is complete

SITE WASTE REDUCTION PROTOCOL is a calculator to assess the amount of waste that goes into the skips on site. It also allows you to see where the waste has come from – materials, costs, processes driving the generation of the waste. From there – it provides a standardised way t asses where that comes from and you can begin to compare apples with apples. Much more transparent. E.g. over cutting / over ordering etc... can start to initiate programmes to reduce that.

**Leadership Group for Scotland**

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School can potentially host the tool / base some training on this in tandem with ZWS - and help promote this useful Tool.

Action: Andrew

Re-use networks were discussed – and the challenges with administering these initiatives. The School have a Material Exchange Platform interactive map which we could update

Action: Andrew

Balfour Beatty spoke about their collaboration of 40+ contractors to bring about fresh ideas and thinking. How can they do something different (NEP Packages). They have developed a lighting package further – looking at how to they eliminate packaging... working with them and Cardiff university to develop a returnable multi-use packaging system. Digitise it – trackable / returnable product. Potential for inclusion in any new CE training delivered by the School

Action: Jim / Andrew

### 3. Passivhaus in Scotland

Riverside Primary is a good example of a school being built to Passivhaus standard – SCSS together with Robertson (the main contractor) could consider organising a visit to Riverside to look at some of the design features and how the operational energy efficiency in this building is maximised.

Action: Andrew / Graeme / Abbie

Jonathan Hines – MD of Architype and Board Member of Passivhaus Trust - joined the meeting to present and update on Passivhaus legislation in Scotland.

The Scottish Government's legislation provides clear and ambitious targets which will radically change homebuilding and delivery of larger commercial projects (initially schools) going forwards. There are also many implications for retrofit.

Passivhaus – or equivalence – will become required in Scottish building regulations (for domestic buildings) by 2024. It is looking likely the legislation could then be widened to retrofit and larger new builds in the near future.

There is a culture change in terms of transparency and training / skills required to ensure buildings pass more rigorous control checks mandated by this legislation.

Opportunity for the School is to again deliver some Passivhaus themed workshops and webinars – similar to the popular session delivered in 2022.

A paper has been published by TPT on challenges of steel frame and how to overcome that: [https://www.passivhaustrust.org.uk/guidance\\_detail.php?gld=53](https://www.passivhaustrust.org.uk/guidance_detail.php?gld=53) - the School can host and/or signpost members to this resource

Action: Andrew

There is also potential for School to link with other stakeholders to share training and education of next generation of workforce and grow awareness / skills in passivhaus.

Action: Andrew / Jennifer

The School will review its current offer on passivhaus with The Passivhaus Trust to spot and address any gaps and update the resources being promoted to industry on this issue. Also to promote the opportunities for relevant suppliers to grow their business / increase supply chain capacity in the UK.

**Action: Lyndsey / TPT**

Comments from BE-ST, Morgan Sindall and Balfour Beatty all highlighted current support and future opportunity for relevant skilled suppliers to be more visible to customers – particularly in areas such as timber and air tightness products.

The next UK Passivhaus Conference is being held in Edinburgh on 16/17 October:

<https://ukphc.org.uk/> . More information can be shared at next meeting

#### **4. Decarbonisation of Transport / Logistics**

The School have brought together Partners at UK level to discuss and decide action on HVO / alternative fuels. This work is being led by James Cadman. Notes from this initial brainstorm session are included on the slidedeck. Next steps for collaboration on HVO will be communicated to all Partners on the Scottish Leadership Group.

**Action: Andrew**

BE-ST reported that the CLC Construct Zero board will be launching a routemap to Net Zero sites in March.

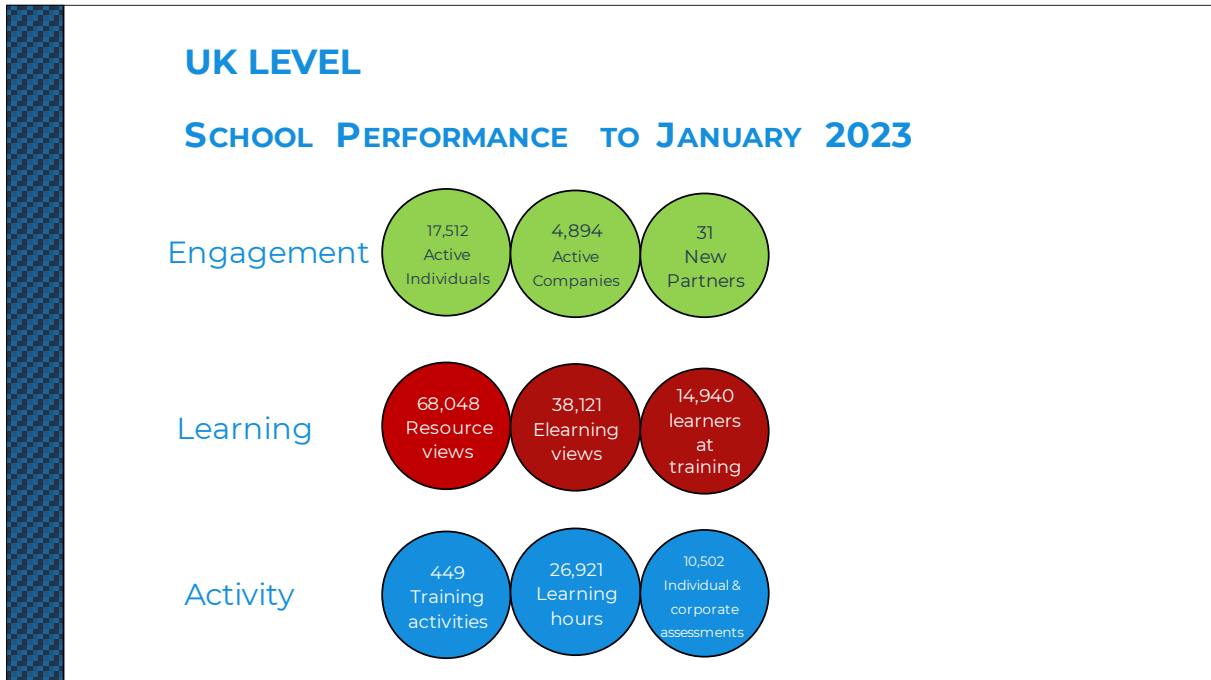
**Action: Andrew** to create the CLC Routemap as a resource within the School library.

Andrew had met with Andrew Monaghan, A Specialist in the Scottish Enterprise Zero Emission Heavy Duty Vehicles - Low Carbon Transition Team.

Andrew Monaghan would be invited to next meeting to discuss his team's work on decarbonising transport / plant / equipment in the construction sector in Scotland.

**5. Operational & Training Update - Scotland / UK**

**UK LEVEL**



**31 New Partners since April 2022**

Octavius	Clancy Group
MWH Treatment	Portakabin
RSBG UK	Savills
SCS Railways	IKO plc
Yondr	Bimson
Northern Gas Networks	Wessex Archaeology
BW Workplace	Strabag UK
Network Plus	BBV JV
Buildots	United Living
Hill Group	Align JV
Land Securities	Mitsubishi Electric Europe BV
IPAF	Ipieca
Mitie	Peel Ports
Space Interior Systems	Suez
Veolia	Knauf Insulation
Enable	

**NEW PARTNERS SINCE 1<sup>ST</sup> APRIL 2022**

**TOTAL OF 191 PARTNERS**

**SCOTLAND LEVEL**

Scotland Membership Overview – 20 Feb 2023

Deliverables	20 Feb 23	Target (22/23)
Total active member companies in Scotland <i>(Any company attending training or using online resource)</i>	490 <i>(344M / 29B / 51S / 66G)</i>	500
Members who are priority suppliers to major contractors	333	275
Bronze / Silver / Gold Membership	146	150
"Business Bytes" Supplier Briefings (Scottish Mkt Focus)	5	5
Training Workshops / Lunch & Learns	7	8
Learners @ training <i>(Number of individuals attending training and webinar)</i>	861	700
Assessments and ReAssessments <i>(Corporate)</i>	271	200

Feb 23

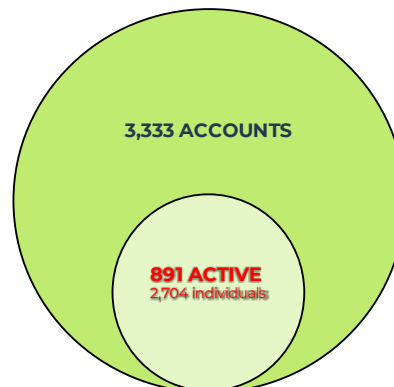
TOTAL FIGURES - Scotland Region v Scotland Market

NB: on 20 Feb 2023 there were 5,450 active company accounts and 19,674 active individuals in the UK

**Scotland Region**  
(located in Scotland)

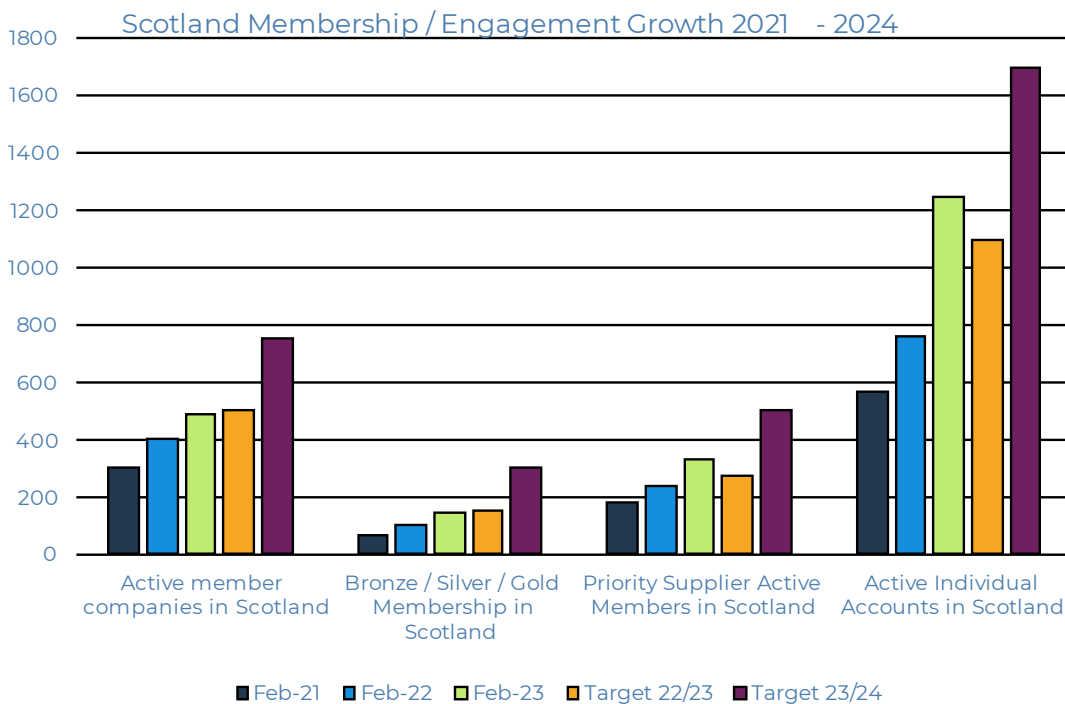
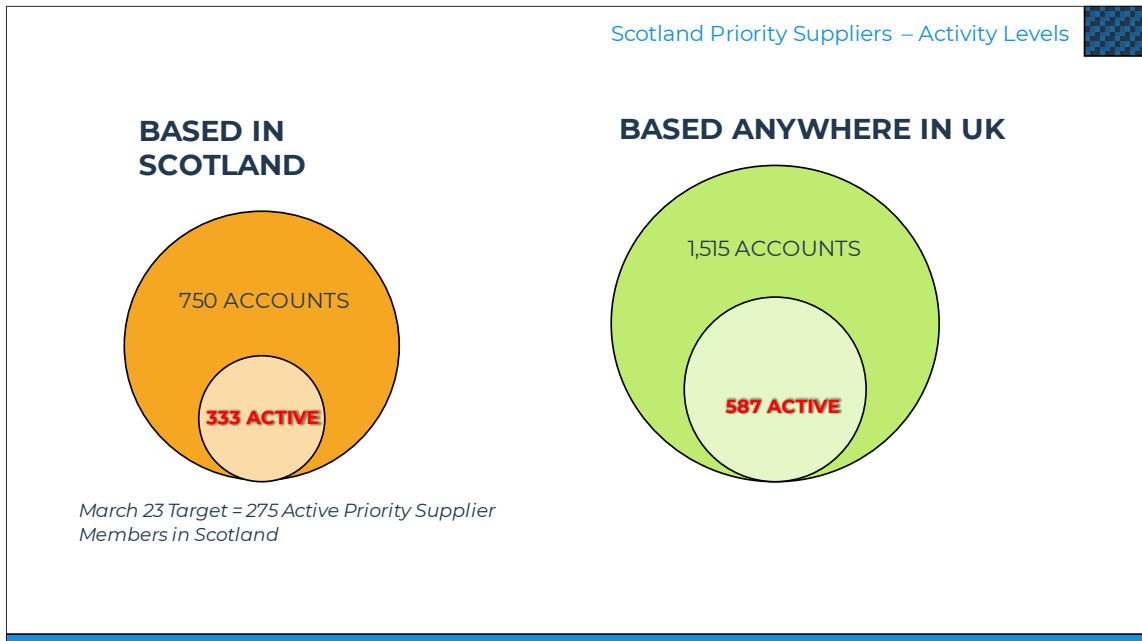


**Scotland Market**  
(trading in Scotland)



Target 22/23 = 500 Active Scottish Companies





Deliverables	Feb-21	Feb-22	Feb-23	Target 22/23	Target 23/24
Active member companies in Scotland	300	402	490	500	750
Bronze / Silver / Gold Membership in Scotland	68	98	146	150	300
Priority Supplier Active Members in Scotland	179	237	333	275	500
Active Individual Accounts in Scotland	569	758	1247	1100	1700

Scottish Market - Training Summary 2022/2023

Event Type	Date	Subject / Issue	Attendees (Targets)
Business Byte	6 April	Hydrogen and the Clean Energy Transition	58
Workshop / L&L	27 May	Designing Out Waste Workshop with Zero Waste Scotland	21
Workshop / L&L	14 June	Carbon - Footprinting and Reporting	25
Business Byte	15 June	Passivhaus / NZPSBS Energy Efficiency in Built Environment	54
Workshop / L&L	7 September	Social Value	25
Business Byte	11 October	Biodiversity / Nature Scot Partnership Event	52
Business Byte	17 November	Circular Economy Round Table (LIVE EVENT)	48
Workshop / L&L	9 December	Sustainable Procurement	25
Workshop	17 January	Carbon and Science Based Targets	38
Business Byte	31 January	Low Carbon Concrete – with Partners (Multiplex, Scottish Water)	430
Workshop / L&L	15 March	Designing out Waste in Construction	25
Workshop / L&L	30 March	Balfour Beatty Supply Chain Workshop	60
<b>TOTAL ATTENDANCE</b>			<b>861</b>

**6. Business Plan for 2023/2024 – for agreement**

The Business Plan for 2023/2024 was shared with the Group and will be circulated with these notes. A key part of engaging and increasing the levels of membership was to work closely with Partners on encouraging more Priority Suppliers to sign up for the account and increase levels of activity.

With that in mind, a workshop on how Partners engage their suppliers can be held at the next meeting.

Scotland Leadership Group – Training and Learning Priorities to include (be added to the shortlist of subjects to form the 2023/2024 training programme):

*Biodiversity & BNG*

*Nature Positive*

*Climate change and adaptation*

*Offshore prospective*

*Marine Biodiversity: SEA / Waterways / Rivers*

*Water conservation and quality*

*Peatland & Boulder Clay*

*Mineral Extraction*


*Low Carbon Materials*


**7. SBCC – An Update**

SBCC – launching on the 8<sup>th</sup> March. <https://sbcc.group/>

Aimed at SMEs from any sector – to establish and reduce their carbon footprint. SPEN are one of the SBCC Partners – and the support is being delivered by Zero Waste Scotland working in conjunction with SCSS. There are 7 partners for SBCC and funding is matched by Scottish Government.

The School is working with Zero Waste Scotland to deliver a learning platform for SMEs in Scotland who wish to drive their carbon knowledge and performance to help achieve Scotland’s ambition of Net Zero by 2045. The SME Information Hub will be built for the SBCC as a legacy of COP26 and to ensure companies of all sizes (and in all sectors) have the right information and resources to tackle Carbon – including Scope 1, 2 and 3.

**Enabling SMEs to meet the Net Zero Carbon challenge** 



**Route to Net Zero**

- Can't be achieved without suppliers
- 8 influential business have come together with the Scottish Government
- 24 month initial programme - Legacy ambition
- Equipping SMEs with tools and resources to achieve Net Zero
- Partnerships with SCSS and ZWS


**Information Hub**

- Creating a practical 12 step by step programme
- One stop shop
- Focus on basics, all the way to creating an action plan
- Accessible and free to all
- 2023 launch

**Led and driven by business**

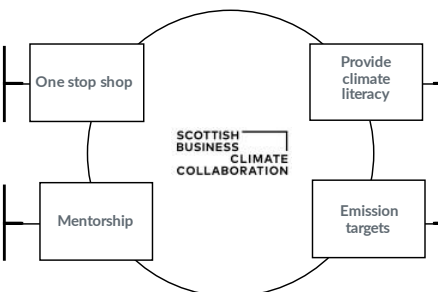
- Provide assistance to business operations, development and finance
- Senior leader endorsement through contributions in video/webinars
- Offer online workshops with specialists in SBCC group

Internal Use

**What SBCC will offer SME's?** 

**Empowering SME's**

- | 12 step module
- | Access to information hub
- | Developed standardised approach- clear direction and requirements
- | On hand support from SBCC specialists
- | Access to webinars and videos
- | Networking opportunities



- | Improve understanding and awareness of climate change
- | Clear and concise information
- | Targeted messaging to aid their journey in a complex landscape
- | Continued development through SCSS
- | *Access to the Carbon Tool and guidance support for SMEs to report their carbon footprint, set reduction targets and build a carbon reduction plan*

In terms of timeframesite will be ready before Christmas, with a launch to suppliers in January.

Throughout 2023 there will be waves of supplier onboarding and coaching, with a potential launch event held in Scotland.

Leaving a legacy

Internal Use

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### 8. AOB

**School AGM** will take place on 10 May – any member can book to join this online event:

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#### Next Meeting Date

**Proposed as Thursday 15 June 2pm-4pm.** Partners would be asked to host the meeting as the flow and discussion is better face to face.

#### BE-ST events and upcoming training opportunities:

Construction Procurement Reform Workshops – in conjunction with Scottish Government -

<https://www.be-st.build/all-events/construction-procurement-reform-workshop-series/>

Passivhaus contractor training – 9<sup>th</sup> March -

<https://www.be-st.build/all-events/passivhaus-in-practice-9th-march/>

Passivhaus contractor training – 30<sup>th</sup> March –

<https://www.be-st.build/all-events/passivhaus-in-practice-30th-march/>

Low carbon Learning Next gen for 16-24 year olds - <https://www.be-st.build/accelerate-to-zero/retrofit/low-carbon-learning/low-carbon-learning-next-gen/>

**BE-ST Fest 2023** – we will have a 6 week period of fringe events as well as a finale event on the 1<sup>st</sup> November. More information from Jennifer Smart at BE-ST.