

RDP - PAS2080: Managing Carbon in Infrastructure Webinar

18 April 2023 10am - 11.30am







Mark Emmett
National Highways
Central Carbon
Team Leader



Poppy Parsons
Galliford Try
Low Carbon
Construction Lead



Kiro Tamer **Keltbray** Head of Environmental Sustainability



David Riley
Anglian Water
Head of Carbon
Neutrality

PAS2080: Managing Carbon in Infrastructure

Regional Delivery Partnership (RDP) initiative

Mark Emmett National Highways April 2023



Why do we need to achieve net zero?

- Legal requirement Government has a legal requirement to cut emissions by 78% by 2035 compared to 1990 levels in line with carbon budget 6
- Disruption Climate change causes extreme weather events, disruption and costs. UK 3rd Climate Change Risk Assessment forecasts up to £20bn per year by 2050
- Growth Skidmore Review of UK progress towards 2050 net zero target finds urgent action is needed to stay on track (Jan 2023)

Net zero: Climate action delay will hurt economy, Tory MP's review says

13 January - Comment

UK average annual temperature in 2022 above 10C for first time, Met Office says





Our Net Zero Plan



Our vehicle fleet
Our offices and depots
Corporate purchases
Business travel

by 2030



Net Zero by 2040

Material manufacture and usage Transport of materials On-site activities



Cars
Buses and coaches
HGVs
Sustainable travel



Overview of key achievements from 2022





Launched our Green Car Salary Sacrifice Scheme (54 EVs ordered)



Greened 20 of our depots through carbon reduction measures



67% of our vehicle fleet upgraded to ultra-low emission (exceeding DfT target)



Upgraded 28% of our road lighting to LED



Launched 4 carbon literacy e-learning modules

2021-22 68% reduction





CMS implemented and accredited to PAS2080:2016



Developed our Carbon Construction Innovation Programme



Published net zero roadmaps for concrete, steel and asphalt



Trialled low carbon materials on schemes including the A590 and M42



Launched our low carbon opportunities register

2021-22 29% reduction





Worked with DfT to understand approach to HGV trials



Trained 100% of our traffic officers to deal with electric vehicle (EV) breakdowns



Supported RIS3 planning in line with CB6



Undertook freight trials with our partners



Integrated zero carbon into an update of our Planning Guide

2021-22 1% reduction

What is PAS 2080?

- PAS2080: Carbon Management in Buildings and Infrastructure: Requirements for robust carbon management processes in infrastructure delivery – published earlier this month
- 5 key enablers:

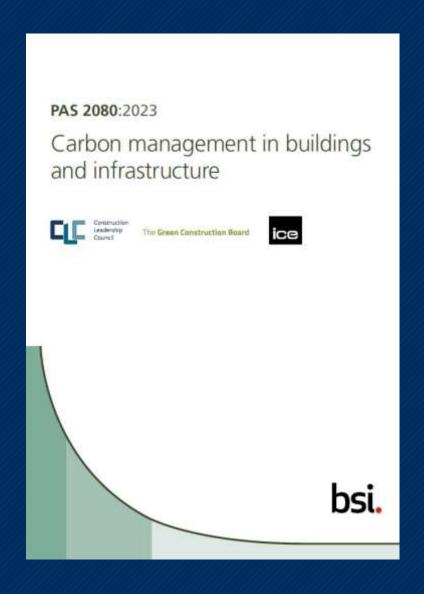
Culture

Leadership Metrics & Governance Commercial Solutions

- Being 'compliant' to PAS2080 means:
 - Having the capability to identify and deliver low-carbon solutions

Innovation/Standards

- Reviewing what you are doing against each of the 5 enablers
- Gathering evidence and documenting responsibilities
- Having your carbon management processes/approach verified (third-party is recommended)





Overview of priority deliverables for 2023





Identify locations for tree planting in the first year



Replace 15,000 road lighting bulbs with LEDs



Integrate net zero into our Environment sustainability Strategy



Agree a zerocarbon memorandum with our landlords



Provide EV charging infrastructure at 49 depots and outstations



Verify our carbon targets with SBTi





Share carbon resources through our new external SharePoint page



Embed our CMS into project delivery and maintenance activities as BAU



Pilot net zero plant on our construction sites



Integrate zero carbon into our procurement processes



Support our supply chain to become PAS2080 accredited (by 2025)





Publish a blueprint for EV charging services on our roads



Launch our plan to improve the experience for bus and coach passengers



Support £950m of rapid charging infrastructure at MSAs (Project Rapid)



Report on how we can help reduce empty lorry movements on the SRN



Deliver energy storage solutions at 11 MSAs Our PAS2080 accredited Carbon Management System (CMS)



Carbon management process for Major Projects

PAS 2080 requires us to measure and reduce our carbon emissions on our projects. All projects will be required to identify and implement opportunities to deliver carbon reductions, quantify the estimated whole life carbon emissions at each PCF stage.

 Opportunities to reduce the amount of hard engineering required

Stages 1-2

Stages 3-5

- •Optimising and reducing the carbon of the design through building clever
- Implementing alternative approaches

 Ensuring reductions are delivered in construction

Stages 6&7

Identify carbon hotspots in scheme

Identify carbon reduction opportunities

Implement

Finalise whole life carbon estimate at end of stage

Outcome:
Reduced
carbon
emissions from
new schemes



Carbon Construction Innovation Programme (CCIP)

Please contact
Melissa Giusti
(Senior Innovation
Advisor, SES) for
more information.

This year we've started development of our Carbon Construction Innovation Programme (CCIP)

CCIP will oversee the implementation of trials on our projects and will help us develop an evidence base – We'll be able to identify which opportunities can be rolled out more widely across our network, without compromising safety.

Our new Net Zero Innovation Board will help identify and define those challenges and opportunities where innovation has a role to play.

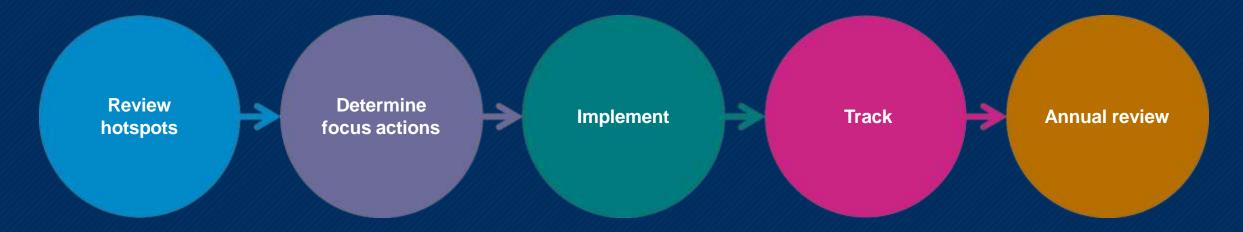




Operations 3D carbon management

To reduce carbon emissions through operations the key focus is renewals. A streamlined approach minimising time and effort whilst gaining good outcomes has been developed.

This involves the following key parts:





Low Carbon Opportunities Register

In each Road Period we will identify which low/zero carbon products, technologies and opportunities we could use in construction and maintenance

Our ambition was: to develop and maintain a comprehensive register of all low carbon opportunities known to National Highways. This is designed to be a single source of reference.

115 opportunities have currently been validated for publication with additional opportunities to be included.

Potential CO₂e reduction captured qualitatively and against a clear baseline

All opportunities have been allocated 5 point scales for innovation maturity and applicability to the SRN

Updates or additions to the register can be logged via a form available on the landing page

Carbon reduction
hierarchy and
opportunity type to
help users navigate the
register

Opportunities mapped by:

- MCHW series no
- Asset class
- Procurement categories

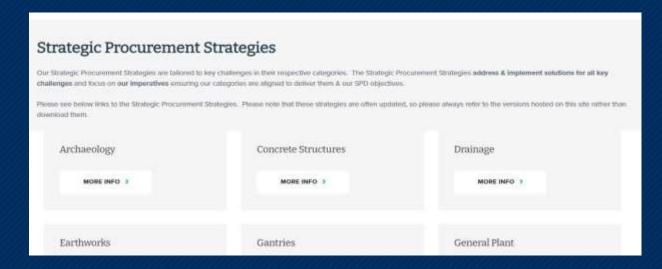
Not a replacement for standards

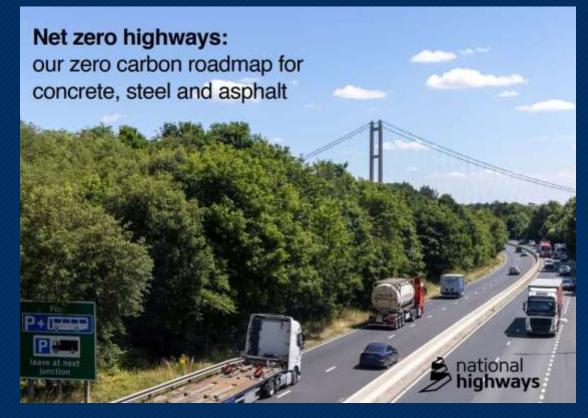
Interpretation of which opportunities to pursue ultimately sits with the end user



Net Zero Materials Roadmaps & Category Carbon Plans

- We have developed and published roadmaps to help concrete, asphalt and steel reach net zero by 2040.
- They set out the steps that we and our supply chain will need to take to achieve net zero emissions for each material.
- For all other procurement categories, a carbon plan has been developed, which outlines phased goals and deliverables to 2025 and beyond.







What we need from you



We need our supply chain to innovate and reduce carbon

- UK 2050 Net Zero Target
- DfT Mandate
- We need to work together to reduce our carbon emissions



Suppliers will have their own CMS accredited to PAS2080

- This will be mandated for Tier 1 and 2 suppliers by 2025
- Proportionate approach for small and micro suppliers, but will still be expected to align with key principles



NH to focus spend on suppliers which have SBTi aligned targets

- Near and long term with Net Zero target
- Within 5 years of National Highways submitting their own targets to SBTi



We are the first major roads organisation to achieve PAS 2080 accreditation

- Our Carbon Management System was successfully accredited to PAS2080:2016 in December 2022
- We're the first major roads organisation to achieve this accreditation
- We'll be PAS2080 audited every year and will need to show continual improvement – our Carbon Management System will be key to this
- Our Net Zero Plan includes a commitment that our Tier 1 and Tier 2 suppliers will also need PAS2080 accreditation by the end of 2025

We become world's first roads organisation to achieve global carbon management standard



Our management system to reduce carbon during the design, construction, and operation of England's strategic road network has achieved Publicly Available Specification (PAS) 2080 accreditation.

Leadership and governance

Set the tone for carbon reduction

The carbon management process

Build carbon into delivery and decision-making processes

Quantification

Deliver consistent whole-life carbon assessments Target setting and baselines

Targets drive projects and programmes to deliver low-carbon solutions

Reporting

Share information that supports low-carbon

Continual improvement

Embrace new ideas and share successes and failures with their value chain

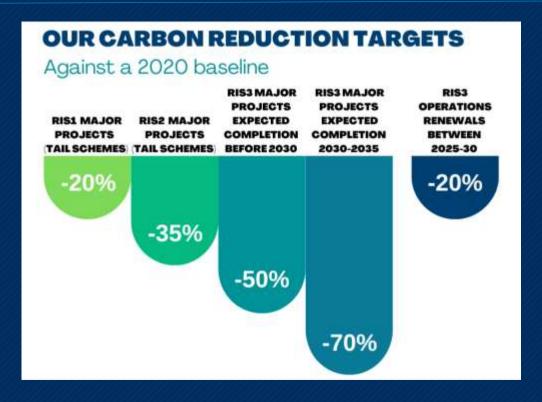
Assessment of carbon reductions

Consider and evaluate low-carbon options available

Overview of our Carbon Management System

- PAS2080 requires us to set carbon reduction targets for our projects and monitor how well we are achieving them
- These targets have been signed off and approved by the National Highways Executive and are being applied to our projects and programmes







What we need from you

- Get involved in the National Highways Supplier
 Engagement Forum, to keep up to date with progress on the Net Zero Plan
- Complete the Carbon Literacy e-Learning via the Sustainability Supply Chain School
- Visit our new external <u>Carbon Hub</u> (access will be provided upon request), which will include:
 - Our Carbon Management System
 - The Low Carbon Opportunity Register and supporting resources;
 - Link to the Carbon Emissions Calculations Tool 2020
 Baseline
 - Learning Resources and Q&A's

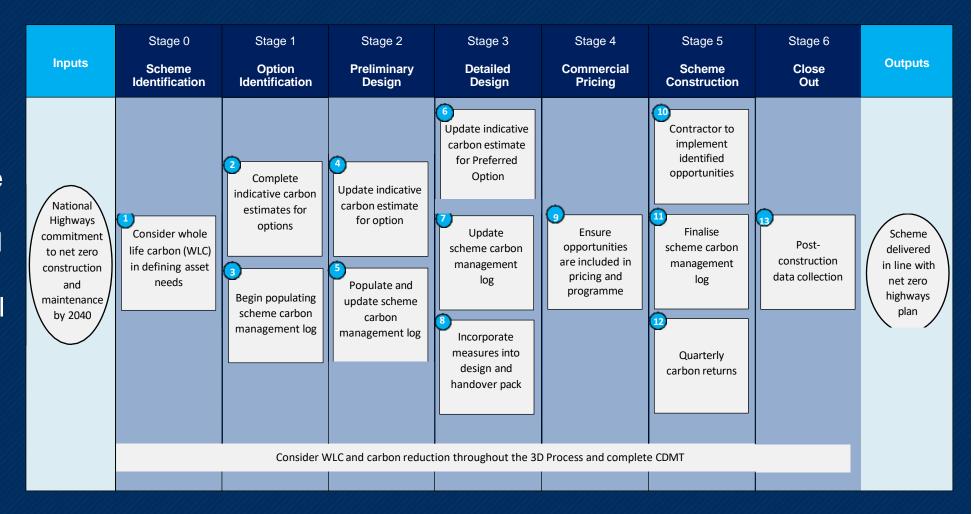






The 3D Process – Carbon Management

- At each stage of the 3D process different carbon activities will be focusing around he use of the 3D Carbon Dashboard
- These activities will take limited time and be simple to undertake

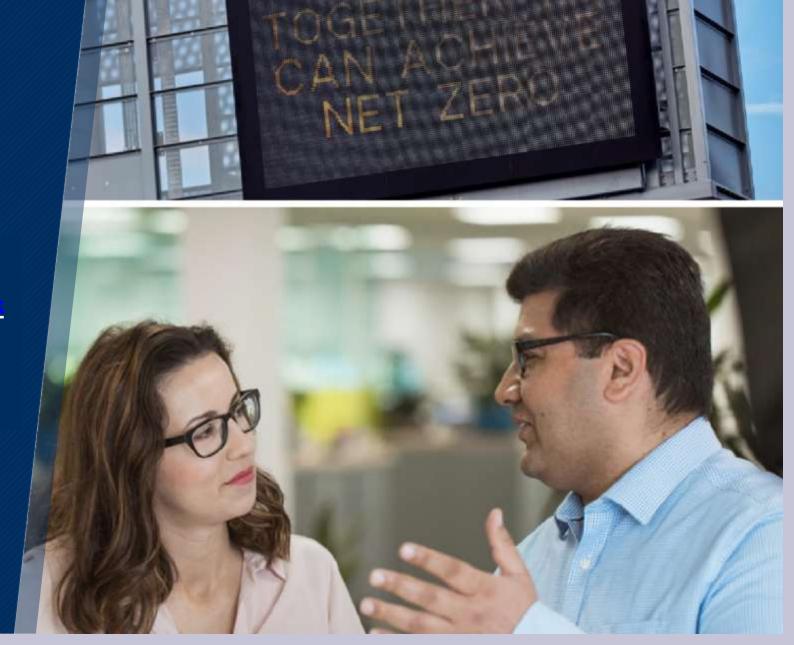




Any questions?



Carbon@nationalhighways.co.uk







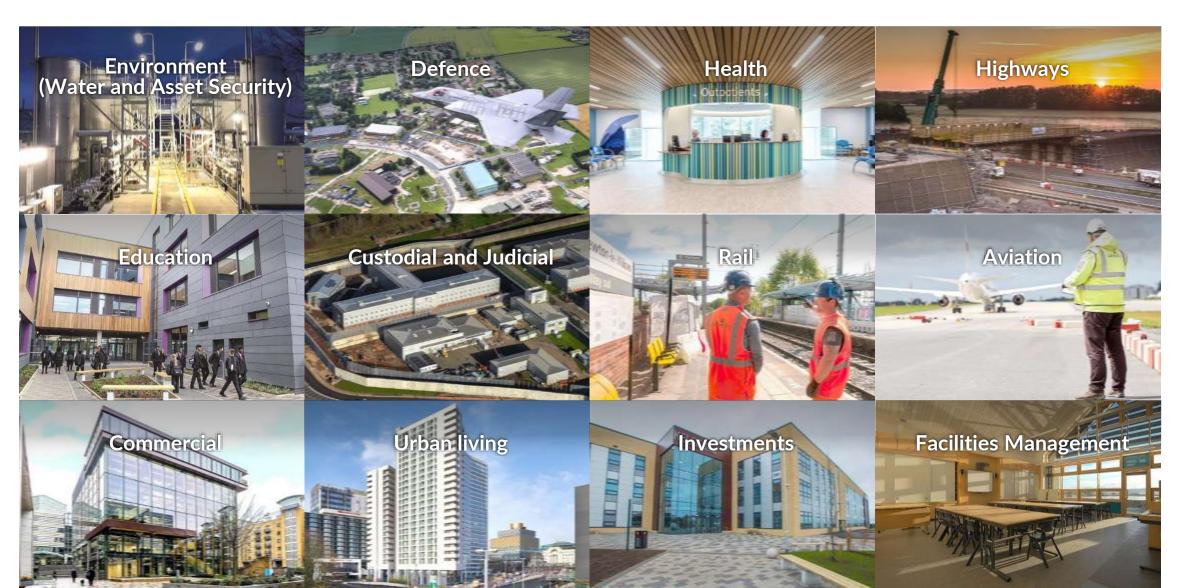




Poppy Parsons

Head of Low Carbon Construction

Our sectors



GT Journey to Net Zero



43% electric/PH vehicles.



Renewable energy for offices.



Electric/alternatively fuelled plant.



Earlier grid connections.



Agile working.

'Climate Leader' in the Financial Times Statista list.

Scope 1 and 2 carbon emissions Actual and projected reduction trajectory

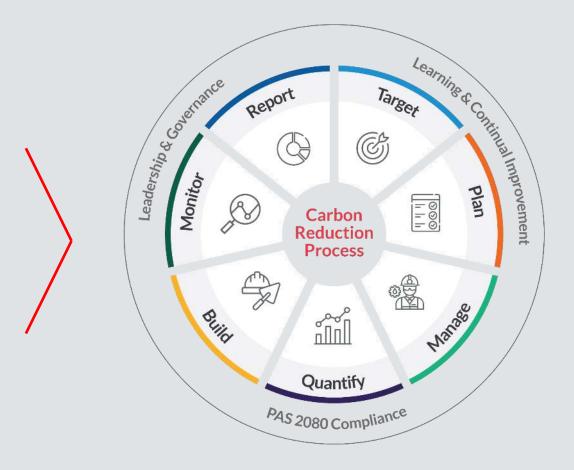


Managing carbon

PAS 2080 Carbon Management in Infrastructure

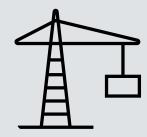
(Buildings to be added by Q1 2023)





PAS 2080 Carbon management process

Galliford Try Carbon Targets



2030

Net Zero carbon across our own operations

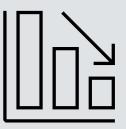
(scope 1 & 2 + business travel)



2030

Achieve a verifiable Science-Based Target

(scope 1, 2 & 3)



2045

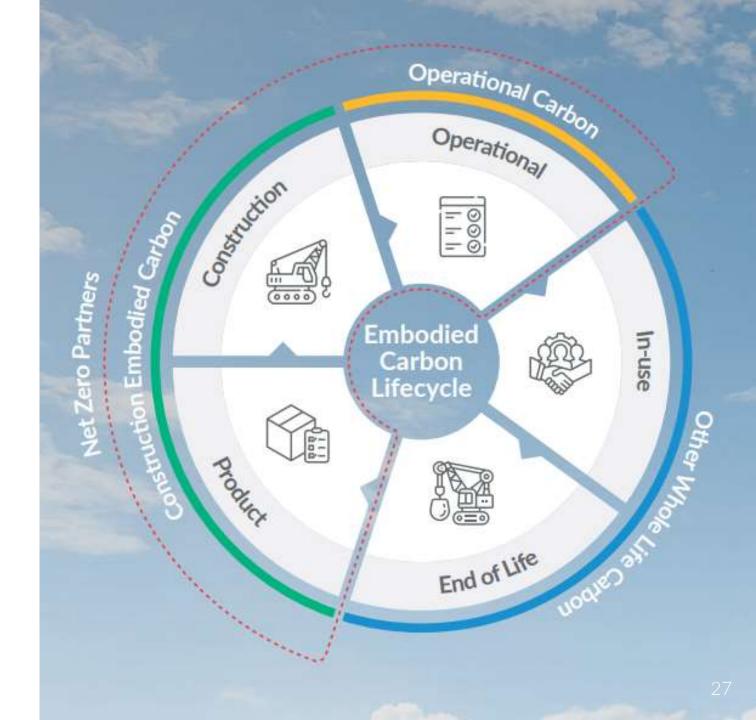
Net Zero across all activities

(scope 1, 2 & 3)

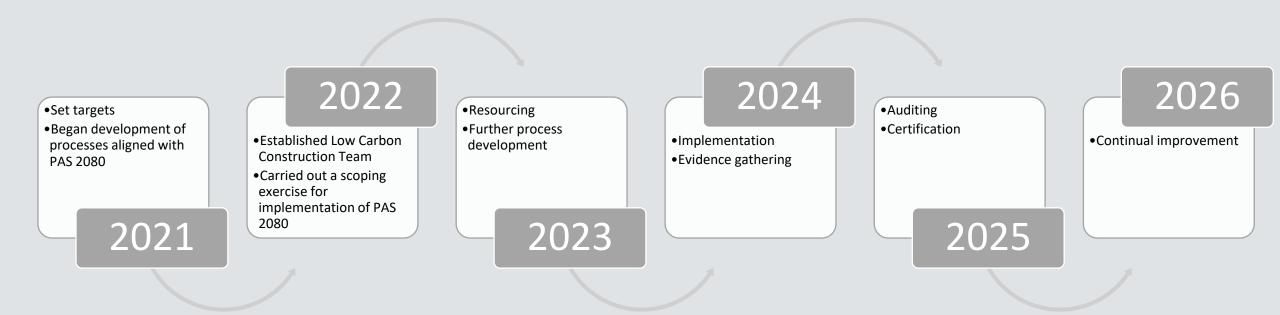
Net Zero Partners

Aligned supply chain

- Collective effort to move our clients to net zero.
- Net Zero Partners supports the upskilling of our Aligned supply chain.
- Also allows us to learn from them.



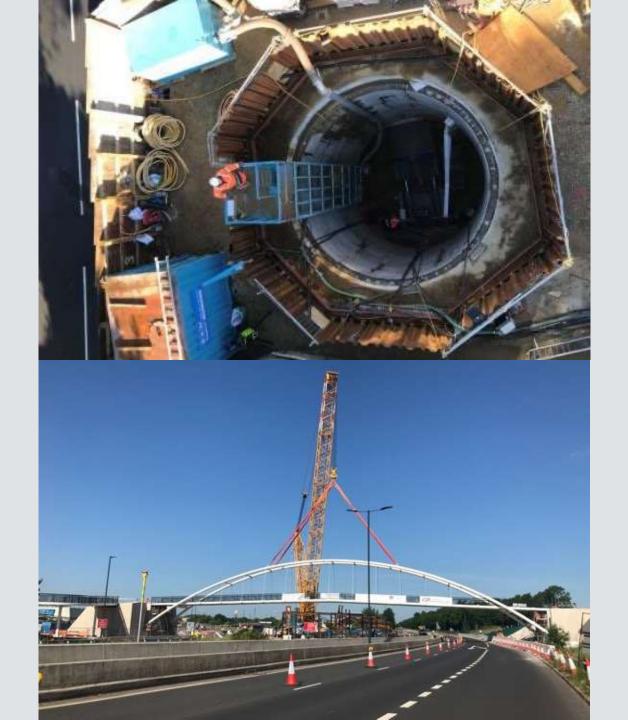
Our PAS 2080 Journey



Challenges

- Knowledge
- Fear
- No single definition of good looks
- Expectation of a single solution
- Number of different reporting requirements and tools

SOLUTION = Collaboration







Introductions



Kiro Tamer

Head of Environmental Sustainability



Achieving PAS:2080







ISO 14001 processes

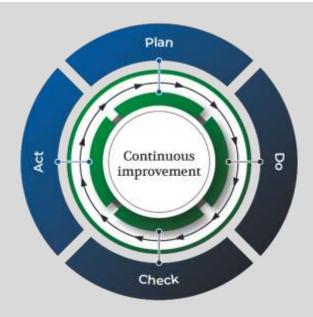
- ISO 14001 Environmental
 Management System
- Policy and strategy for carbon management
- Implement a carbon management process
- Continuous improvement







Shared processes



- Integrate carbon management process with existing business practices (procurement, environmental management)
- Promote early engagement
- Objectives and targets
- Apply the carbon emission reduction hierarchy





Carbon Management processes

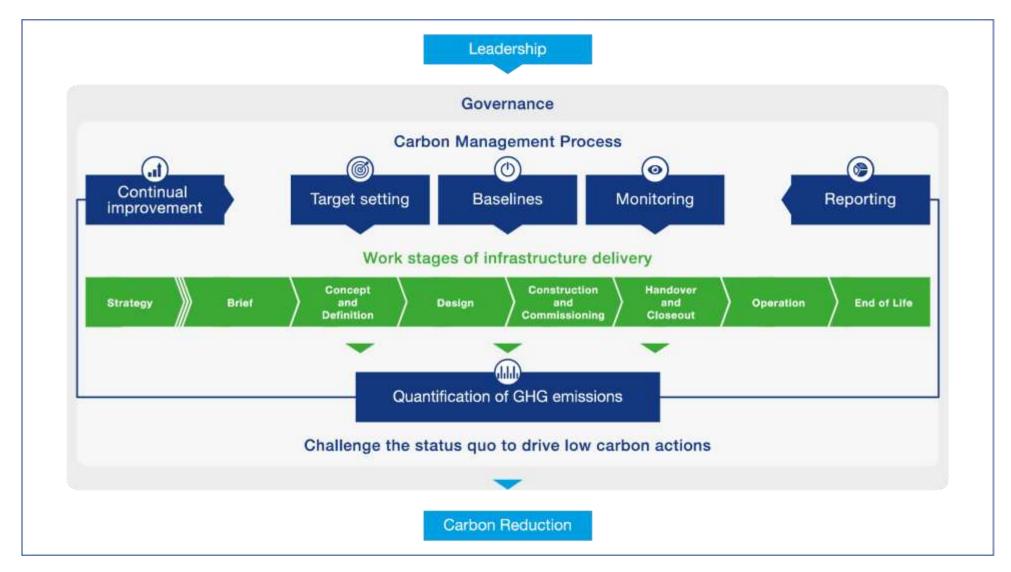
- PAS:2080 Carbon Management in Infrastructure
- Implement governance structure (programme of work roles and responsibility, low carbon solutions
- Challenge product/material suppliers for low carbon solutions
- Systems in place to quantify
 GHG emissions





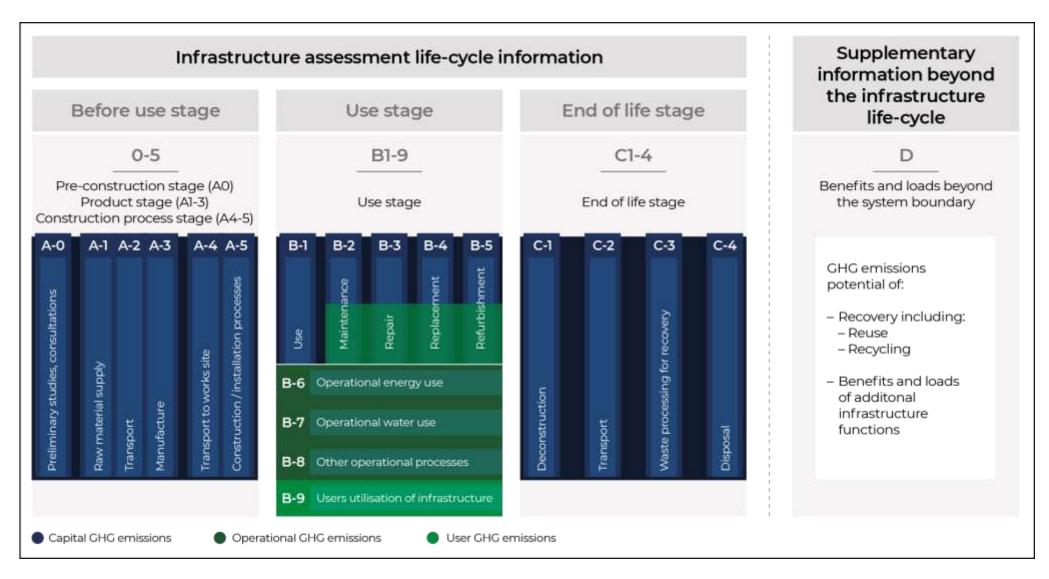


Carbon Management process





Life-cycle stages for GHG emissions





Key achievements

- Carbon Reduction Plan
- Central Carbon Group
- Integrated processes
- Science Based Target, Scope 1, 2 & 3
- Adoption of new materials
- New processes to better quantify the impact of the life-cycle stages
- Adoption of new technology
- Employee engagement
- Reduced emissions
- Better position in the industry





Our recent awards



Best Innovation Award

HIPER® Pile



Best Equipment Award

HIPER® Piles – DfMA in large diameter piling



Net Zero Trailblazer of the Year Award

HIPER® Pile



Reduction of Fuel Generators
Use on Site

AND

Drone for Utilities Inspections



Productivity Initiative of the Year Award

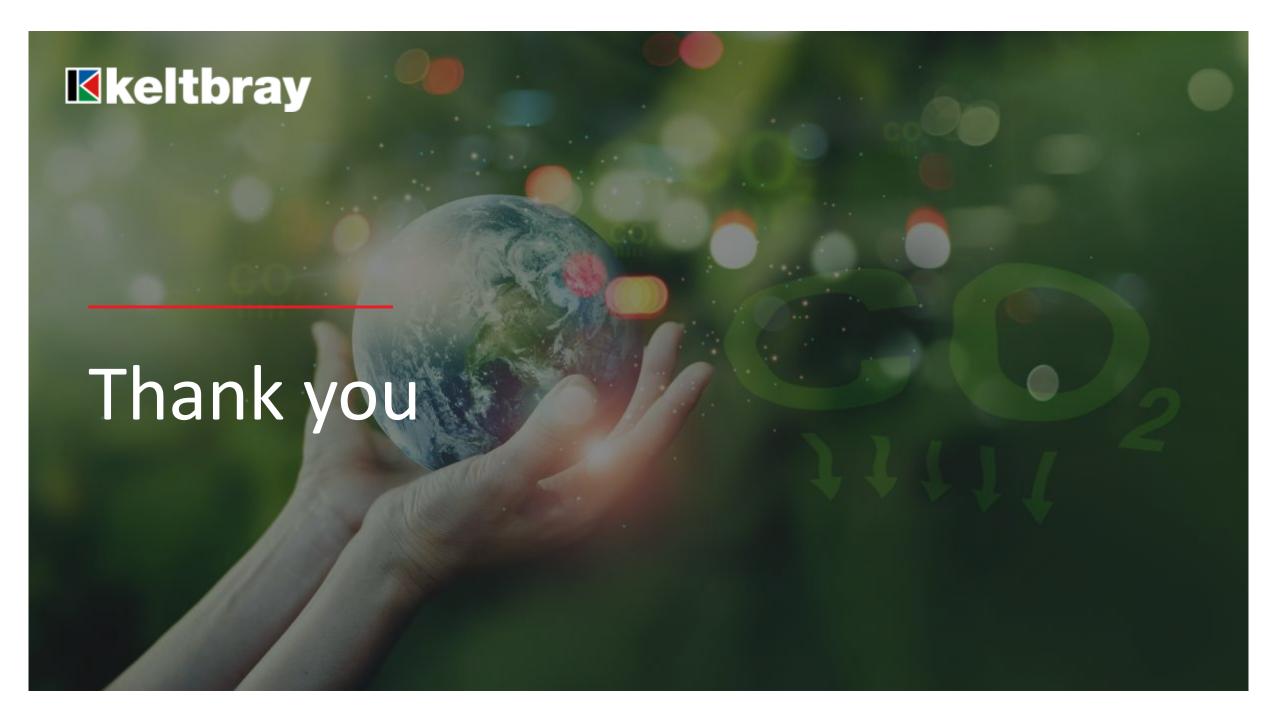
HIPER® Pile – Enhancing Productivity through utilising DfMA



Sustainability Award

Design and installation of HIPER® Piles for structural and geothermal capacity





Some of our sustainable initiatives



Hydrogen fuel



HIPER® Pile



Energy-efficient solutions



Low Carbon materials



PAS 2080:2023

Carbon management in buildings and infrastructure



The Green Construction Board



PAS2080 Carbon Management in Buildings and Infrastructure

David Riley
Head of Carbon Neutrality
Anglian Water
driley3@anglianwater.co.uk



Context

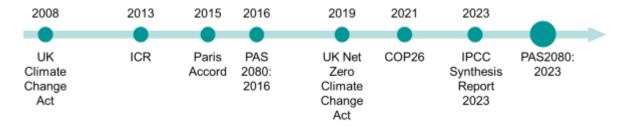
The Green Construction Board

Good progress but not fast enough

The Infrastructure Carbon Review was published in November 2013 with the call to action 'out carbon, save cost'. Seven years on, and with the UK government committed to achieving net-zero emissions by 2050, this stocktake assesses progress to date on decarbonising infrastructure.

Authors: Terry Ellis (Arup), Maria Manidohi (Molt MacDonald), <u>Heieri Panhelidou</u> (Arup) This report was funded by the Department for Elusiness; Energy & Industrial Strategy and sponsored by the Green Construction Board





Whole Life Carbon Management

PAS2080:2023 is about

- Managing to reduce whole life carbon
- Consistency in framing in the control and influence
- INTEGRATING CARBON IN DECISION-MAKING



Systems thinking and net zero

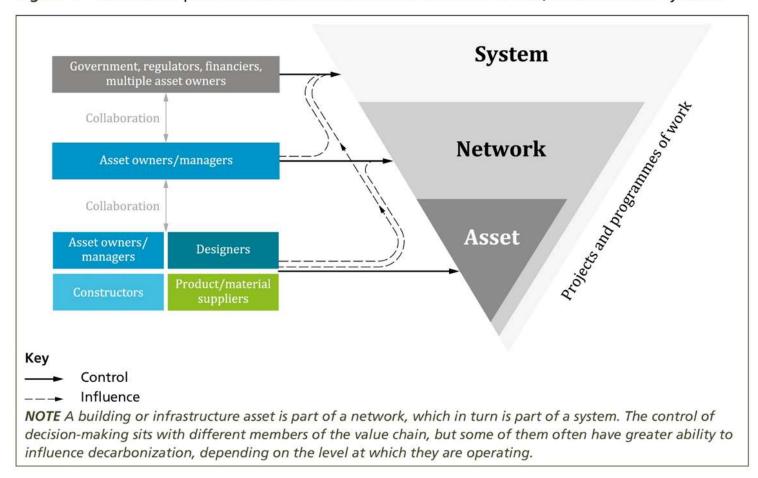
Taking a whole life view

Nature Based Solutions and Resilience





Figure 1 – Relationships between value chain members across assets, networks and systems



The Carbon Management Process

Figure 6 – The PAS 2080 carbon management process

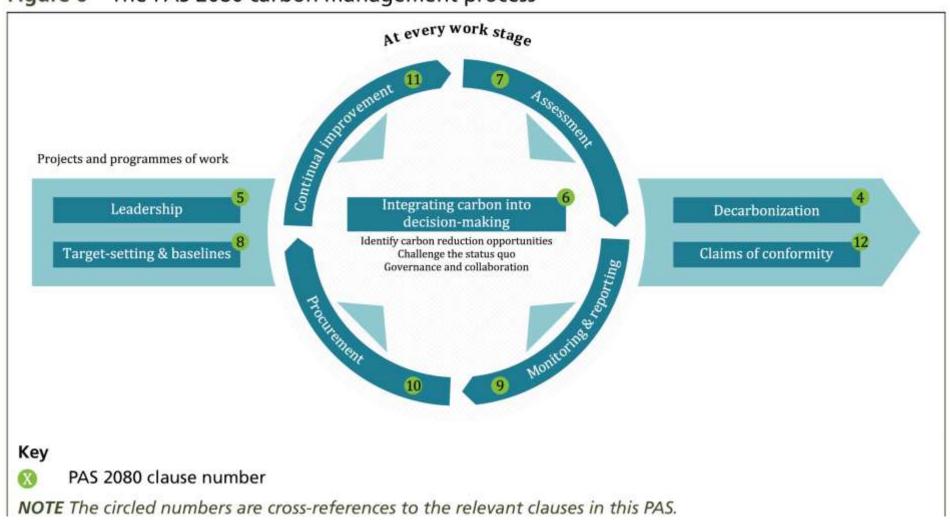
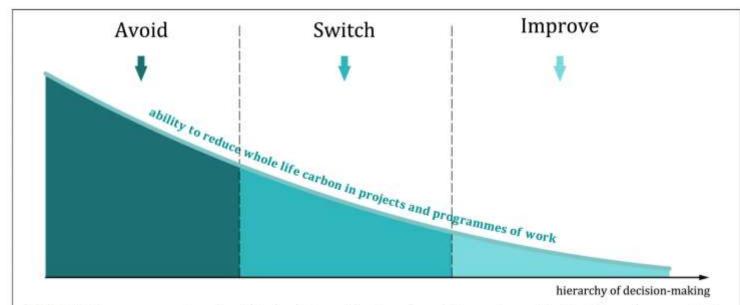




Figure 5 – Carbon reduction hierarchy



NOTE This figure represents a simplified and streamlined version of the carbon reduction hierarchy presented in PAS 2080:2016 and the Infrastructure carbon review [1]. It has been updated to clarify its applicability and relevance to a wider range of projects and programmes within the built environment (i.e. to clarify that the carbon reduction hierarchy is not solely about new builds).

Focus on the updated procurement clause

Clause 10: Procurement

Incentivising and challenging each other to maximise decarbonisation benefits

- Promoting collaborative behaviours and healthy challenge
- Tender selection process to consider carbon management and capability
- Clearly communicating set targets
- Including meaningful baselines
- Incentivising absolute carbon reductions
- Common data and scope to ensure consistency



Leadership is key for implementing ambitious decarbonization across the built environment.

And we need to act faster...





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