

Offsite Leadership Group

8th June 2023

Attendees:

Alfie Austyn (Supply Chain Sustainability School), Naomi Pratt (School), David Emery (School), Ian Heptonstall (School), Holly Hansen-Maughan (School), David Lawrence (ISG Ltd), Jim Taylor-Rose (Taylor Woodrow), Mark Stokes (Amco Giffen), Ken Davie (Buildoffsite)

Apologies:

Catherine Blackburn (Laing O'Rourke), Jamie Slatter (Laing O'Rourke), Alex Mayes (Laing O'Rourke), Jim Cowell (Algeco), Kevin Morrissey (HE Simm), Kevin Dundas (Willmott Dixon)

Performance Update

As part of the School's ambitious target of 50,000 active individuals by 2025, it has set targets for 22,000 active individuals for 2022/23 and 35,000 for 2023/24. The School is also growing its' Partner Relations and Delivery Teams in order to account for this projected growth.

After deciding on a business plan for the School's Offsite programme last meeting, we have set more ambitious targets for learners accessing offsite materials and attending training.

In particular, we have already exceeded our target for active companies accessing Offsite learning in Q1, achieving 564 versus the 450 target. In terms of active individuals and planning in sessions for this financial year, we are making progress but are currently short of the targets, with plans to make up numbers in Q2.

Training feedback and upcoming sessions

David mentions some of the upcoming webinars on the benefits of offsite in reducing carbon:

The group discussed the possibility of delving into the more technical and detailed side of sustainability in offsite. Partners expressed concerns that detail can be lost in the School's sessions exploring the broader topics in sustainability.

David gave an overview of upcoming events surrounding specific materials used in offsite construction which should mitigate this problem. They include:

- [Can we build Passivhaus in Steel?](#) – 22nd June, 12:00pm-13:00pm
- Achieving zero carbon in buildings with the use of timber.
- Exploring offsite in infrastructure projects. In particular, how can offsite help in the sustainability challenges facing infrastructure projects.
- [Navigating the carbon impact in offsite construction](#), delivered with the French Offsite School, Campus Hors-Site – 27th June, 11:30am-12:30pm

The link to the French Offsite School can be found here: <https://www.campushors-site.com/>

School Summit

The School is holding a Summit on the topic of 'Carbon and the Just Transition' on the 26th September in Coventry. The key meaning behind 'Just Transition' is making sure that groups in

society aren't being missed out in the transition to Net Zero. Please find the registration link [here](#). We will be having industry experts speaking on the topics:

- The Materials Challenge – Concrete, Steel and Glass
- The Retrofit Challenge
- The Housing Challenge – Net Zero Homes
- The Talent and Skills Challenge
- Constructing more efficiently with DfMA and Lean
- Science Based Targets
- Global and local perspectives of the Just Transition

Action:

Partners to get in contact with David Emery at David@supplychainschool.co.uk if interested in participating in the summit in any of the above sessions.

Impact Survey

Naomi Pratt showed the partners on the call the results of the recent Impact Survey for Offsite. There are 1,238 (1,183 last year) active Offsite members of the School and 4,855 (4,356 last year) active individuals with an interest in Offsite. 63 out of 1,064 members who responded to the Impact Survey stated that they are active in the Offsite topic area.

Out of all the 63 organisations, the primary business functions were split as follows:

- 16 in Assembly
- 11 in Design
- 26 in Manufacturing
- 9 in Logistics

Below are the results for the question, 'Since joining the School, has your organisation improved your...':

- Design – 83% (up from 75% last year)
- Manufacturing – 84% (up from 63% last year)
- Logistics – 71% (up from 66% last year)
- Assembly – 71% (up from 63% last year)

Furthermore, below are the % of respondents agreeing that the School has improved processes in:

- Design – 66%
- Manufacturing – 61%
- Logistics – 53%
- Assembly – 52%

84% of organisations said that engaging in the School has helped their understanding of Clients Offsite Objectives, and 76% indicated that engaging with the School has improved the quality of their bids.

The partners on the call offered an idea to follow up with those companies stating that the School has been improving their processes, finding out what these improvements are, and showcasing

them in a case study-based webinar. Additionally, the impact survey could be advertised to companies to attract them to the School and to the School's events.

Action:

School team to look into the Impact Survey data in more detail to pull out the specific companies and company types responding, and use this information to guide case study development and showcases in training sessions.

Company Assessment

The School has been in the process of bringing together a new maturity assessment for offsite. Those completing it will be provided with an action plan based on their answers.

The new assessment will have questions which ask what your organisation is actively doing in an area, e.g. leadership, as opposed to the last assessment which asks organisations to evaluate their knowledge in an area.

After submitting evidence to show their organisation's progress in an area, partners will be provided with an action plan, along with learning resources to look at. There will then be a second step and another action to follow. The following steps will include creating a strategy, and then embedding the strategy in their organisation.

We will keep partners informed when the maturity assessment is completed and ready to be accessed. Our estimate for the completion period is the end of July.

Action:

School team to keep partners informed of the completion date of the maturity assessment.

New School Groups

Holly Hansen-Maughan was invited to the call to give an overview of the new Working Groups in the School.

- Retrofit Group

The School's new Retrofit Group has been launched. The first Retrofit Group meeting took place on 24th May 2023.

The School is creating an assessment for individuals working in retrofit which will assess their knowledge of the industry. Additionally, there will be an assessment on a business's capacity to deliver retrofit which will be circulated across all members of the School. This can benefit Wales partners as they will be able to assess individuals in their organisation and their supply chain.

Action:

Please contact Holly@supplychainschool.co.uk if you are interested in joining the Retrofit Group and undertaking the Retrofit assessment.

- Future Workforce Group

The School is also creating a new Future Workforce Group which will bring together education providers so that we can upskill teachers and students, providing them with knowledge in sustainability. As a result, individuals will enter the workforce equipped with the knowledge they need in sustainability to have a real impact.

This will be beneficial for our partners as it will help them with their workforce planning, enabling them to influence the skills environment, getting connections into education institutions and embedding long-lasting social value.

Partners are encouraged to join this new Future Workforce Group.

Action:

Please contact Holly@supplychainschool.co.uk if you are interested in joining or if you would like further information.

August Virtual Conference planning

The partners were asked for their input on the School's idea of delivering an Offsite Virtual Conference about the benefits of offsite construction on people.

Partners were then asked which other topics would be good to hold webinars/conferences on. Suggestions below:

- The impact of AI
- Offsite and infrastructure – industries like rail have very short timeframes for projects, here offsite is essential – bringing pre-constructed parts to site
- Circular economy – Salford University is doing a study on this
- Compliance, assurance & insurance
- Non-residential and offsite
- Offsite and MMC's role in circular economy
- Retrofit and offsite
- Next generation of workforce

Action:

School team to develop the August conference idea along the lines of wellbeing / social value and share registration link with Leadership Group.

AOB

The next leadership group meeting is taking place on the **14th September** from **10:00am-12:00pm** on **Microsoft Teams**.