

### ***Infrastructure Leadership Group***

### ***Meeting Notes and Actions – Wednesday 20<sup>th</sup> November 1000h-1100h***

#### **Attended:**

→ Andrew Wilson	Supply Chain School
→ Poppy Harrington	Supply Chain School
→ Graham Edgell	Morgan Sindall (Chair)
→ Damian Lynes	Onsite Support
→ Ruairi McNally	Venesky Brown
→ Mark Worrall	BBI
→ Stef Jastak	National Highways
→ Simon Diggle	National Highways
→ Neil Roberts	Network Rail
→ Graham Arden	Skanska
→ Anthony Ekpokoba	Network Plus
→ Robert Mccarthy	BAM
→ Tracey Fogg	Balfour Beatty
→ Carolina Karlstrom	SGN
→ Sarah Jane Bradish	Neutral
→ Sean Healey	Sisk
→ Kallie Dickens	Anglian Water
→ Dimitrios Oikonomidis	HS2
→ Ben Rowe	Volker Wessels
→ Jenny Simpson	Supply Chain School
→ Amall Saleh	Tarmac
→ Jackie Cuthbert	Sunbelt Rentals
→ Helen Kowe	United Utilities
→ Georgina Hammond	Advante

#### **Apologies:**

Manish Tailor	BBVS
Adrian Pike	Concrete Repairs Limited
Alison Fulford	National Grid
Andy Grayshon	Welfare Hire
Andy Regan	GRS Roadstone
Lee McEvoy	Reliable Contractors
Ash Andrews	Garic
Christopher Miles	Welsh Water
Colin Robertson	Yorkshire Water
Darren Checksfield	Aggregate Industries
Emma Ward	VolkerWessels
Neema Eftekhari	National Grid
Rob Owen	Tarmac
Ronan Clancy	Clancy
Sian Lloyd	Siemens
Andrew Pinkman	United Living
Adam Cane	ACO
Simon Dawes	Environment Agency
Justin Phillips	Clancy
Mark O'Connor	Reconomy
Patrick O'Reilly	McGinley
Lorna Stork	SIG
Jot Engelbrecht	Go Nexus
Suzanne Cunningham	Murphy

## **Notes and Actions**

### **1. Welcome and Introductions**

Graham welcomed members of the Group and invited interaction/input on agenda items 2 and 3.

### **2. Heat Mapping and Sustainable Procurement**

The Group had agreed the following list of meeting topics.

<b>Issue</b>	<b>Proposed Timing</b>
Productivity / Operational Excellence	September 24
Heat Mapping	November 24
Hydrogen	January 25
Nuclear / Sizewell C	March 25
Performance Measurement	May 25
Biodiversity	July 25
Carbon / Net Zero	Sept 25

To provide the discussion on Heat Mapping with some structure, introductory slides from Action Sustainability were shared giving a standard approach, which combines agreeing sustainability risks and quantifying risks/opportunities associated with these, for specific purchasing categories.

A standard template for Heat Mapping would be shared as an action

**ACTION:** Andrew / Poppy

Tracey commented on Balfour Beatty's recent exercise which had highlighted required activity in their supply chain to address a risk of modern slavery. Balfour Beatty used the results of the exercise to educate and inform the supplier who could then address risks appropriately in their supply chain.

BAM agreed to share their 7 key areas of spend which would inform other companies on a typical structure of categorising spend.

**ACTION:** Robert (BAM)

***NB – these have been shared following the meeting: concrete, steel, timber, aggregates, plasterboard, facades and bricks***

The support available on Heat Mapping was shared with the Group, in particular the E-Learning Module dedicated to this topic. The School also has a far wider portfolio of support material and training workshop/webinar titles on Sustainable Procurement, at all levels of learning.

Graham suggested that the topic would merit further discussion and it could be useful to bring companies together with specific interest in sharing knowledge on this and similar issues.

**ACTION:** Andrew / Poppy to investigate and offer face-to-face opportunities for Infrastructure Partners to share best practice outside of the regular Group Meetings.

### 3. Business Planning – Looking Ahead to 2025/2026

Before looking forwards, Andrew gave a quick update on current progress against the 24/25 plan, focusing on issues that the Group had highlighted as priorities for their sector:

- **Hydrogen:** A conference on 5 November had been very well attended and a recording + slides are now available for any Partner interested. The event focussed on decarbonising the grid and hydrogen's use as a fuel for cooking/heating in the built environment. An additional conference would be organised in Spring 2025 focussing on clean energy solutions for sites, and transport/plant technology. A visit to JCB factory would also be planned – probably in February 2025, to look at the Hydrogen Engines and explore barriers to increased adoption of hydrogen plant and vehicles.
- **Modern Slavery:** The Leadership Group have developed and produced a raft of new resources on this topic – most recently a toolkit for site managers on identifying and mitigating risk of modern slavery on construction sites. Emma-Jane Allen was the main contact for the School's work on Modern Slavery.
- **AMP8:** A virtual conference is being planned on 29 January to present opportunities and strategy for the next 5 year funding period in the water industry "AMP8". The link to reserve a place at this important event was shared with the Group.

For the planning around 2025/2026, a pack of information on the School's current impact (from the ongoing Annual Survey) had been shared with Partners in the lead up to the meeting.

Partners were asked to contribute their thoughts and feedback on 4 key questions, using the current information from the 24/25 survey as a base for their views:

#### **Question 1:**

Do you agree with the ***learning priorities*** that have come from the Impact survey? Is there anything missing that is a priority for your business/supply chain?

#### **Question 2:**

Are you happy with the ***balance of type of learning*** (Workshops, Lunch and Learns, Virtual Conferences, E-Learning Modules, Other Resources (eg industry reports)? Does the group require budget for any specific type of activity?

#### **Question 3:**

What are the ***key sustainability challenges*** we have as a sector. What are the specific challenges that the School can address through knowledge and collaboration?

#### **Question 4:**

What ***other interventions*** can the group do that can improve the sustainability performance within your supply chain? These would be things that can drive / impact change in a tangible way.

Partners are given a **deadline of 13 December** to feed their views back to Andrew / Poppy so the infrastructure sector interests can be represented accurately at School level.

Feedback from the meeting to date (including responses received in the lead up to the meeting) is summarized below:

**Question 1:**

- Sunbelt – carbon reporting, how it links to social value reporting for our tier 1 customers.
- Reporting – sustainability reporting – how we get the data and present
- Damian Lynes – scope 3 work on carbon – will be adding to data. How can we reduce carbon based on products chosen / procured?
- Morgan Sindall are supportive of the planned programme & the stated priorities

**Question 2:**

- Room for face 2 face instead of teams? – appeals to many.
- Offers to host future discussions received from various Partners
- School budget for infrastructure budget may not be needed – for example these sessions can be hosted free of charge.
- Morgan Sindall support the current group activities but feel that perhaps a Group Conference F2F would be of benefit, we would be happy to actively work to make this happen with a minimal cost

**Question 3:**

- National Highways: Performance criteria / predictability (financially and report) , time, waste, quality
- Demand planning (a lot of agreement)
- BB – launching app for procurement schedule – to look at demand planning and common issues in supply chain. Demonstrates innovation on this subject.
- Damian Lynes - On site support – need to know whats coming to have more efficient project delivery
- Morgan Sindall: Our sector has many challenges not least of all due to its public funding, we need to identify our preferred sectors and then create an Infrastructure offering that has targeted objectives based on a common platform.

**Question 4:**

- Morgan Sindall: Scope 3 Carbon and a common measure of social value remain top of the wish list.

**4. AMP8 Virtual Conference – 29 January 2025**

**Anna Cantwell from Action Sustainability joined the meeting to give a bit more background on the AMP8 Conference she is organising for the School in January.**

A virtual conference is being planned on 29 January to present opportunities and strategy for the next 5 year funding period in the water industry “AMP8”. The link to reserve a place at this important event was shared with the Group.

The event is proving very popular with over 600 delegates already booked to attend. Partners and Members can book their place here:

<https://learn.supplychainschool.co.uk/local/resourcelib/catalogitem.php?id=9375>

## 5. Any Other Business

Information on School News relating specifically to Partners was shared with the Group. All recent information and new initiatives / resources are summarized on the Partner News section of the School website – which can be accessed from the Partner Pack (using password SCSS\_Partner).

Or use the following link:

<https://landing.supplychainschool.co.uk/Supply-Chain-Sustainability-School/scss-partner-news-updates.html>

**ACTION: FUTUREBUILD** <https://www.futurebuild.co.uk/>

Futurebuild is a large sustainable innovation event for the built environment, with a general 2025 theme of IMPACT.

The School has organised for two panel sessions at Futurebuild on 4<sup>th</sup> March, on the subject of water. We need two speakers / panellists for each session.

Our slots are as follows:

March 4 10:30 to 11:15	Placemaking Stage	Suggested topic: <b><u>Nature Based Solutions</u></b>
March 4 15:30 to 16:15	Materials Stage	Suggested topic: <b><u>Low Carbon Materials</u></b>

If any Partner is interested in showcasing their company's innovation & impact at this major event, then please let Andrew / Poppy know.