



## Infrastructure Leadership Group Meeting

30th July 2025

### **Attendance:**

Andrew Wilson  
Yasmin Chatt  
Andrew Pinkham  
Anthony Ekpokoba  
Ben Rowe  
Colin Robertson  
David Pateman  
Graham Arden  
Graham Edgell  
Gregory Holden  
Helen Kowe  
Jackie Cuthbert  
James Hunt  
Jane Forbes-Urwin  
Jason Hemingway  
Jennie Gallagher  
Lee McEvoy  
Lorna Stork  
Mark O'Connor  
Mark Worrall  
Neema Eftekhari  
Peter Ball  
Robert McCarthy  
Simon Dawes  
Tracey Fogg  
Mike Cooper  
Natalie Gomm  
Debbie Bewley  
Chris Barratt  
Andrew Webb  
Will Pearson  
Eoin Bailey  
Simon Diggle  
David Nagy  
Marcus Cahill  
Ashley Shorey-Mills  
Emma Alderton

Supply Chain School  
Supply Chain School  
United Living  
Network Plus  
Volker Wessels  
Yorkshire Water  
McGinley  
Skanska  
Morgan Sindall (CHAIR)  
Electricity North West  
United Utilities  
Sunbelt Rentals  
HW Martin  
VGC Group  
SIG plc  
Carmichael UK  
Reliable Contractors  
SIG plc  
Reconomy  
BBI Services  
National Grid  
VGC Group  
BAM  
Environment Agency  
Balfour Beatty  
Prolectric  
Prolectric  
Egis Group  
Cadent Gas  
Sunbelt Rentals  
Environment Agency  
7 Steel  
National Highways  
Onsite Support  
Advanced Waste Solutions  
Suffolk Chamber of Commerce  
Suffolk Chamber of Commerce

## Meeting Takeaways:

- Sizewell C project aims to spend £4.4 billion in the East, with at least £2 billion in Suffolk.
- Sizewell C will prioritize local supply chain engagement as part of its ESG commitments.
- The Suffolk Chamber of Commerce supports 3,000 businesses in the region for supply chain readiness.
- Sizewell C's construction involves significant infrastructure, including marine, rail, and road developments.
- Local businesses are encouraged to register on supply chain platforms for opportunities.
- Tier 1 contractors are expected to engage with local suppliers and support their development.
- Sizewell C aims for 70% UK spend, exceeding Hinkley Point C's commitments.
- Supply chain innovation is crucial, with a focus on local and regional supplier engagement.
- Businesses must meet essential standards to participate in Sizewell C's supply chain.
- Opportunities for local businesses extend beyond Sizewell C to other infrastructure projects.

## 1. Welcome / Introductions

- Andrew Wilson and Graham Edgell introduced the meeting and its purpose.
- Ashley Story Mills and Emma Alderton from Suffolk Chamber of Commerce were introduced as guest speakers.

## 2. Local Supply Chain Development

Ashley Shorey-Mills and Emma Alderton joined the meeting to present and discuss the Suffolk Chamber's role in supporting local businesses gain contracts from the huge Sizewell C project.

- Sizewell C project has been in development for 13 years.
- The project aims to maximize local supply chain impact positively.
- Sizewell C's construction involves significant infrastructure development.
- Local businesses are encouraged to register on supply chain platforms.

## Sizewell C project details

- Sizewell C will have two reactors and deliver power for 6 million homes.
- The construction area covers 350 hectares, with various infrastructure components.



- Commitments include £4.4 billion spend in the East, with £2 billion in Suffolk.
- 70% of the project spend is aimed to be within the UK.
- Sizewell C's ESG commitments prioritize local supply chain engagement.

### **Local supply chain engagement**

- Tier 1 contractors are expected to engage with local suppliers.
- Local businesses must meet essential standards to participate.
- Supply chain innovation is crucial for project success.
- Opportunities extend beyond Sizewell C to other infrastructure projects.
- Support is provided to help businesses meet compliance and capacity requirements.

### **Challenges and opportunities**

- Barriers include established supply chains of Tier 1 contractors.
- Quality standards and evidence are critical for local businesses.
- Mentoring and handholding by Tier 1s can support smaller businesses.
- Feedback from Tier 1s helps identify gaps in local supply chain capabilities.
- Local needs analysis is essential for delivering long-term positive impacts.

### **Future engagement and support**

- Businesses are encouraged to register on supply chain platforms.
- Opportunities for local businesses extend to other infrastructure projects.
- Supply Chain Sustainability School provides support and guidance.
- Feedback from Tier 1s is used to improve local business capabilities.
- Collaboration with local councils ensures cohesive support for businesses.

## **3. Local Supply Chain Development – Group Discussion**

Partners contributed to a group discussion on Supply Chain Development around major infrastructure projects – especially to share potential barriers and key opportunities to assist local suppliers / sub-contractors to gain from major investment projects on their doorstep.

- Help in how to share good innovation from other infrastructure projects (ie HS2) into SZC
- Holistic approach - connect different projects and industries together to create circular economy opportunities
- BBI experienced in developing supply chains in construction, and other sectors in the past - working across construction contractors
- How larger suppliers can share contract delivery with smaller suppliers
- How “big” companies can meaningfully help the smaller local suppliers rather than tick a box

#### 4. Topic Review and Any Other Business

Issue	Proposed Timing
Productivity / Operational Excellence	September 24
Heat Mapping	November 24
Hydrogen	January 25
National Highways SDS / Performance Measurement	March 25
Nature Recovery and Biodiversity	May 25
Nuclear / Sizewell C	July 25
Energy / Renewables	Sept 25
AMP8	Nov 25
Aviation / Airports	Jan 26

The next meeting's focus would be held on Energy and Renewables – the focus would be on decarbonisation of major infrastructure projects – including materials (reducing embodied carbon) and energy/power use onsite.

The Partner Pack on the School website is a good reference for all latest news and developments from the School. <https://www.supplychainschool.co.uk/partners/partner-pack/>

The Password is **SCSS\_Partner**

The School also has a microsite for news aimed at Partners:

<https://landing.supplychainschool.co.uk/Supply-Chain-Sustainability-School/scss-partner-news-updates.html>

Key developments which Andrew reminded all Partners about:

- **School Summit 2025 – 4 Sept:** Join us in person for a day of inspiring talks and valuable networking. This year's theme is: *Collaborating to Deliver Our Net Zero and Sustainability Commitments*. Don't miss it! [Register Now>](#)
- **Sponsorship Opportunity:** We're developing new *Responsible Sourcing of Renewables* factsheets – contact us if you're interested in sponsoring. [Find out more>](#)
- **2025 Diversity Survey:** Join the UK's largest industry-wide **diversity survey**. Your data helps benchmark progress and drive meaningful change across the built environment sector. [Submit your data>](#)

The School's stats to end of June 2025 were shared with the Group (available on the slide deck from the meeting).

