

Infrastructure Leadership Group Meeting 24th September 2025 – MS Teams

Attending:

Emma Ward	VolkerWessels
Colin Robertson	Yorkshire Water
Jane McMillan	SP Energy Networks
Jon Bailey	McGinley
Lee Heykoop	Homes England
Simon Diggie	National Highways
Tracey Fogg	Balfour Beatty
Jayne Walker	Graham
Lukasz Kondratowicz	Reliable Contractors
Sam Hawkins	ACO
Helen Kowe	United Utilities
Alex Fraser	United Infrastructure
Debbie Bewley	Egis Group
Ben White	Kilnbridge
Elaine Woodburn	Graham
Hattie Webb	Action Sustainability
Adam Cane	ACO

Meeting Actions:

- Explore resources and training opportunities covering the Carbon Border Adjustment Mechanism (CBAM) ACTION: Andrew
- Share CO2 Performance Ladder podcast information ACTION: Hattie

<https://www.youtube.com/watch?v=BXqDBBb-bYg&t=1s>

- Share links to Sustainable Site Set-Up / Scope 3 Carbon ACTION: Andrew

<https://learn.supplychainschool.co.uk/local/resourcelib/catalogitem.php?id=10218>

<https://learn.supplychainschool.co.uk/local/resourcelib/catalogitem.php?id=10193>

- Consider developing a Sust. Short or E-Learning Module covering the different Scopes – to follow the “Scope Busting” Training Session ACTION: Andrew
- Send link to the Group for Carbon / Energy topic page ACTION: Andrew
- Share information on soil related resources offered by the School ACTION: Hattie

<https://www.supplychainschool.co.uk/?s=soil>

- Share the current DESNZ consultation on an Embodied Emissions Reporting Framework that is related to CBAM ACTION: Colin
- Share slides from a recent PAS2080 webinar featuring experts from National Highways, Kier, Octavius and Balfour Beatty ACTION: Andrew
- Partners reminded about Partner Workshops available on Carbon/Energy, as well as other topics. Link to be sent to Partners ACTION: Andrew

<https://www.supplychainschool.co.uk/partners/partner-workshop-catalogue/>

- Pass on suggestion to improve indexing / search facility on School website and provide more structure to the resource library where possible ACTION: Andrew

Welcome and Introductions

- Meeting is part of the Infrastructure Leadership Group, held every two months.
- Focus on making meetings shorter, higher paced, and topic focused.
- Previous meeting discussed opportunities in the nuclear sector and local / regional supply chain development, with Suffolk Chamber of Commerce.
- Current meeting focuses on carbon related resources and how the School can best support learning and upskilling on this issue.

Climate Action Group: Updates of Recent Activity

- New Scope 3 E-Learning Module launched, requested as part of business planning.
- 256 completions of the Scope 3 module since its launch in May.
- Sustainable Site Set-Up E-Learning module introduced by Plant Tools and Equipment Leadership Group.
- SME Science Based Targets Initiative E-Learning Module to launch by November.

Climate Action Group: Business Planning and Priorities

- Science Based Targets module nearly completed.
- Reporting legislation to be a standing agenda item in meetings.
- Procurement and Contract KPIs for Climate project initiated with a working group.
- CO2 performance ladder project piloted with TFL in the UK – a podcast on this initiative is available and was shared in the meeting chat.

Carbon / Climate Change: Training Resources and Workshops

- Partner workshop catalogue available for organisations to choose topics and audiences.
- Workshops cover various topics including carbon and energy.
- School PAS2080 webinar to run as part of COP
- There is an opportunity for more structured access to training materials on School website.

Discussion & Brainstorm on Carbon Management & Reduction

- The Partners were asked to discuss and share ideas on how the School can best promote learning and upskill the supply chain on carbon management / reduction.
- A Mural whiteboard was used and meeting divided into 4 groups to contribute ideas:
 - Room 1: What are your priorities in terms of carbon management / reduction

- Room 2: What best practise / successes from your organisation can you share more effectively using the School?
- Room 3: What gaps are there in our resource provision?
- Room 4: Can our training offer be improved?
- The Mural board has been downloaded and is being shared with these notes. Some of the main contributions and action points were:
 - Scope 3 remains a huge challenge but progress is being made – although Partners realise there is an increasing burden on supply chain to provide information.
 - Focus on reducing fuel use as 80% of footprint is from fuel and diesel.
 - Challenges in carbon accounting software for project-based reporting.
 - Interest in centralizing information on reducing Scope 1 emissions.
 - Need for more links between nature recovery and carbon groups.
 - Interest in soil and carbon content.
 - Request for resources / training on Carbon Border Adjustment Mechanism (CBAM).
 - Desire for CPD accreditation for training.
 - SUDS CPD learning material in development (watch this space)
 - Lots of demand for more information on PAS2080
 - More please on best practise relating to Nature Based Solutions
 - We need more guidance along the lines of the HVO report
 - Sector specific collaborations could work best because of special equipment / services required by different sectors – eg water industry v different to electrical transmission / distribution.
 - Carbon Calculator should take into account the financial year of reporting
 - Carbon Calculator – frustrating sometimes to get so many emails about this.
 - We could not get our climate training accredited – so maybe School needs to look at this?
 - More information on CBAM is required for a consistent approach
 - Look to provide more structure to your online training / knowledge provision
 - Could we add a topic on fleet management and potential paths to reduce Scopes 1 and 2
 - E-Learning Module could be very good on Scopes 1, 2, and 3
 - Could have a rolling update on reducing Scope 1 Emissions for different transport sizes

Any Other Business

- Please keep an eye out for a meeting invites for the start of 2026 – January and March meetings
- “Black Hats” App is soon being launched to help site operatives improve their learning and understanding of FIR. This could be an important test bed activity for the School to develop a broader app for onsite workers.
- Action Sustainability has become an approved EcoVadis Partner
- The 2025 FIR Impact Report is now available on the School site:
<https://learn.supplychainschool.co.uk/local/resourcelib/catalogitem.php?id=10574>
- The School is proposing to produce a report on “Responsible Sourcing of Renewables Technology” and is looking to work with relevant Partners who could co-sponsor this consultancy work.