

## Leadership Group for Scotland

11 December 2025 14.00h to 16.00h

Hosted at Mott Mac Donald, Glasgow

### Attended

Lorraine Sweeney	Supply Chain School
Michael Shields	BAM Construct
Terin Raj	McLaughin and Harvey
David McGreever	Balfour Beatty
Matt Connell	Marshalls
Graeme Hannah	Robertson Group
Martin Dick	Robertson Group
Alan Hendry	Mott MacDonald
Connor Campbell	VGC
Kirsty Duncan	BE-ST
Nolan Miller	SSE
Alix Medlyn Davies	SPEN
Elizabeth Halliday	Morgan Sindall
Nick Ribbons	Zero Waste Scotland
Callum Scott	Multiplex

### Apologies

Ian Watt	Scottish Water
Scott McLean	Certas Energy
David Sedgewick	Speedy Hire
Steve McElroy	Speedy Hire
Joshua Taylor	Selwood Pumps
Faye Hyslop	SGN
Melissa Johnston	Balfour Beatty
Neil Morris	Kier

### Future Meeting Dates:

11<sup>th</sup> March – Face to Face Meeting at BE-ST, Unit 3B, Hamilton International Technology Park, 3 Watt Pl, Blantyre, Glasgow G72 0AH  
 12.30pm – 2pm BE-ST Low Carbon Passport Taster Session  
 2pm – 4pm Leadership Group Meeting

### Meeting Dates for 2026:

- **Wednesday 11<sup>th</sup> March 2026 12.30-4pm (includes Low Carbon Passport Taster session)**
- **Thursday 18<sup>th</sup> June 2026 2pm – 4pm**
- **Thursday 17<sup>th</sup> September 2026 2pm – 4pm**
- **Thursday 26<sup>th</sup> November 2026 2pm – 4pm**

**Thank you to our hosts Alan Hendry and Mott Mac Donald for making us welcome at the December meeting.**

### Business Planning Meeting

- **The meeting started with partners reporting back on a key priority for them over the next year. Partners reported that there was a need for collective action around carbon**

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reduction and that they were setting supply chain / Scope 3 targets for SBTis. Other partners were focusing on Social Value and Sustainable Procurement. This information sharing then was fed into the business planning priorities discussion (see menti outputs with partner collaboration/comments below)

- This discussion will follow on with more depth decisions being made on next year's workplan on 11 March 2026.

### School Scotland Market and group page which highlight webinar and virtual conference recordings this year for partners to share

- [School Scotland Market web page](#) – please send any resources you would like the page to include to [loraine@supplychainschool.co.uk](mailto:loraine@supplychainschool.co.uk)
- [Scotland Leadership Page with details on the leadership group priorities](#)

### Useful School Links from the Discussion and for Scotland Partners:

- **Forthcoming Scotland Session Bookings Links** with results for 25-26 and forthcoming sessions planned to date [are available to view here](#)
- **Scotland Leadership Market page click here** – includes links to [recordings to webinars and presentations](#) from webinars/conferences and workshops in Scotland – to share with colleagues and your supply chain
- **School Partner News microsite link** (live updates for partners on key news and collaboration across the School)

### Business Planning

Business Planning slides were circulated showing the Impact Survey results and partners contributed initial ideas for the 2026-27 workplan via Menti as part of the meeting.

The 2026-27 Scotland Group Business Planning Slides are available to view [here](#)

The Scotland Group Partner Menti outcomes on priority topics and issues to focus on for next year are available to [view here](#)

### Chair of the Scotland Group

The Group discussed and agreed a Partner Chair is to be elected for the group. (More info on slide 2 in the business planning slides above) A Chair role description/scope and application form has been circulated to all partners and the closing date is 15 January. A decision on the chair will be made at the next Leadership Group meeting. Please contact Please Loraine has circulated an application form.

The group discussed the importance of the whole group continuing to contribute collectively and that a chair would facilitate and lead discussions however this collaborative working is imperative. Loraine also highlighted that some other School groups have co-chairs and this works well so if more than one partner is interested the role could be shared.

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### CirCo Fin Project Presentation for Scotland Group

Nick Ribbons, Zero Waste Scotland presented an update on the CirCoFin Project – Scotland is one of only four European locations piloting a Circular Construction Hub as part of a Pan European Project funded by the European Union. [Stay up to date with CirCoFin here](#)

Zero Waste Scotland will model a Circular Construction Hub that can attract external investment and demonstrate reuse of construction materials at scale. The Horizon EU funded project under the CCRI initiative has significant potential to help businesses navigate rising material costs and develop more resilient supply chains, while also closing in on their own net zero ambitions. The other European locations are Munich, Lisbon, and Denmark.

More information is also available via presentation Nick gave at a Commercialising Low Carbon and Circular Materials Virtual Conference on 5<sup>th</sup> November 2025 – [watch the recording here](#)