

## Infrastructure Leadership Group Meeting

12<sup>th</sup> February 2026

### Meeting Actions:

- Key activities to deliver for the Infrastructure market include training on CBAM, CO2 Performance Ladder, Plant / Eqpt Decarbonisation, PPN002 and SUDs.
- Other priorities from other Groups which will connect to Infrastructure projects include Circular Economy, Suicide Prevention, Materials (impact on nature), collaboration on nature recovery through a new VC “Acting and Reporting on Nature” and Digital Waste Tracking.
- Connect with Mark Turner on digital material passports.
- Partners are invited to review existing resources on social value and conflict management as an initial step before deciding on whether new School resources are required on either of these topics/issues
- Consider setting up a working group on quality – as a sub-group of the Infrastructure Leadership Group or more generically across the other School markets.
- Partners are invited to participate and showcase their companies in the CITB funded SME roadshows on net zero and sustainability.
- Provide feedback and keep Group updated on the FIR “Black Hats” pilot app for site-level engagement.

***NB – slides used at the meeting are being shared with these notes***

## 1. Welcome and Introductions

Andrew Wilson began by introducing the meeting and inviting participants to connect with others using the chat function.

## 2. Business Planning 26/27

- Plans for the school's agenda from April 2026 onwards were discussed
- 400 training sessions were delivered in the current financial year
- Training on the Carbon Border Adjustment Mechanism will be developed
- CO2 performance ladder training will be expanded both linking to discipline of sustainable procurement and an incentive for suppliers to manage and reduce their carbon emissions
- Further training on diesel-free sites and alternative fuels is planned
- Social value and nature recovery training will be enhanced with new webinars
- Digital material passports and circular economy are areas of interest for future training
- Susan Schnadhorst raised the topic of digital material passports. Eoin Bailey shared insights on using blockchain for material tracking. This could be considered for training issue by the School (link to Digital area of the School's coverage)
- Interest in connecting with Mark Turner's group on resource efficiency
- Digital waste tracking webinar is also being planned
- Lifecycle assessment and capturing carbon savings are areas of focus
- Social value is a common theme from previous discussions
- Existing resources on social value and conflict management were highlighted - feedback on these existing resources for social value and conflict management is requested (see links in slides)
- Coordination of volunteering activity was suggested but deemed challenging. Social Value Ambassadors network is proposed as a potential solution – along lines of FIR Ambassadors. Partners are invited to provide feedback on this.
- Final call for new ideas before the board meeting on April 2

### 3. Quality

Rob Andrews and Stef Jastak from National Highways presented on progress on quality across their organisation and plans for more focus on training key delivery partners and supply chain. This included 5 overarching ambitions, as well as challenges and proposed solutions.

- Quality is a key issue for more focus and measurable improvement in infrastructure projects
- Quality training and understanding are needed throughout the supply chain as part of this overall objective
- National Highways have created a quality maturity assessment with Accenture – both specifically for highways but also applicable to broader construction / infrastructure markets
- A central quality function and SHEC Board were established at National Highways
- Supplier Quality Forum was created with 40 organizations represented
- Five key ambitions for quality improvement were outlined for the next five years
- Quality maturity assessments will be conducted annually with key suppliers
- Pause for Quality campaign aims to improve cultural attitudes towards quality

**Action:** Recommendation to set up a School working group to consider support for quality as an issue (eg use of capability assessment and developing / providing greater range of training and learning resources.

#### 4. School News & Operational Update

- Board elections are open for partner organizations to join the school's board: <https://www.supplychainschool.co.uk/about/school-structure/the-board/board-elections-2026/>
- Ecovadis accreditation as a consulting partner was achieved
- A Built Environment Against Slavery partnership award was won
- A pilot app for site-level engagement is being developed. All information on the app was made available to Partners. The project is called “Black Hats” because of the importance of team leaders on site leading the engagement of operatives in terms of learning and use of the app.
- New learning modules on PAS 2080 and science-based targets are available
- A new capability assessment on Modern Slavery risk is enabling large organisations to build stronger, more ethical and resilient supply chains.

#### SME Roadshows on Net Zero and Sustainability

- Roadshows for SMEs on net zero and sustainability are planned with CITB funding
- Partners are invited to participate and showcase their carbon management efforts. Email [holly@supplychainschool.co.uk](mailto:holly@supplychainschool.co.uk) to register your interest
- Roadshows aim to educate SMEs on customer expectations for carbon reduction
- Sessions will take place across the UK, starting in Greater Manchester on March 18

**Attendees:**

Graham Arden	Skanska
Ben White	Kilnbridge
Debbie Bewley	EGIS Group
Connie Horton	SMT Network
Daniel Cardwell	Nationwide Platforms
Eoin Bailey	7 Steel
Sukhi Gill	Murphy Group
Sam Hawkins	ACO
Laura Jarvis	Heidleberg Materials
Mark O'Connor	Reconomy
Michelle Turner	Supply Chain School
Murray Hopwood	OnSite Support
Robert Andrewes	National Highways
Ross Forsyth	BRC
Susan Schnadhorst	SSE
Simon Diggle	National Highways
Stuart Hand	7 Steel
Stef Jastak	National Highways
Emer Murnaghan	Graham
Jayne Walker	Graham
Phillip Carter	Supply Chain School
Ben Rowe	VolkerWessels
Adam Cane	ACO
Colin Robertson	Yorkshire Water
Andrew Wilson	Supply Chain School
Yasmin Chatt	Supply Chain School