

# Social Value Leadership Group Priorities 26-27

1

## **Provide updated guidance on Social Value measurement**

- Organisations are finding it difficult to interpret Social Value requirements consistently, particularly around what “good” measurement looks like across projects and suppliers.
- Many teams need support understanding how to collect Social Value data, which sources are valid, and how to link activities to measurable outcomes.
- Delivered through an updated Social Value Tools report which will explore the different measurement tools that currently exist.

2

## **Develop more guidance on working with supplier diversity**

- Organisations are being asked to demonstrate stronger supplier diversity, yet many lack clarity on definitions, categories, and how to measure progress.
- Procurement teams need practical guidance on identifying diverse suppliers, embedding diversity considerations into tendering, and tracking outcomes over time.
- There is a need for consistent sector-wide expectations to help organisations understand what meaningful supplier diversity looks like in practice.
- Delivered in the form of a new sustainability short that builds on the Supplier Diversity report that was produced.

3

## **Host several Social Value related webinars**

- Many organisations require the upskilling of colleagues on Social Value.
- This priority includes developing a series of webinars showcasing the latest case studies, innovations and thought leadership in Social Value.
- Content will help build consistent understanding across the industry and support organisations in applying Social Value principles more effectively.

# Progress & Impact Since Last Meeting

| Action                                                           | Outcome                     |
|------------------------------------------------------------------|-----------------------------|
| Supplier Diversity                                               | <b>Sustainability Short</b> |
| Evolving Approaches to Social Value Measurement                  | <b>Report</b>               |
| Case Study                                                       | <b>Video</b>                |
| Series of Webinars on latest case studies and thought leadership | <b>Webinars</b>             |

# Key Outcomes & Decisions:

## September 2026 Meeting

| Action                                                           | Key Takeaway & Updates                                                                                                                                                            |
|------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Supplier Diversity Sustainability Short                          | A first draft of the script has been completed and this is going through the internal and external review process.<br>Expected to be completed by Q3                              |
| Evolving Approaches to Social Value Measurement                  | This report is currently being written.<br>Expected to be completed by Q4.                                                                                                        |
| Case Study's                                                     | The topics for these case studies is currently being identified.<br>Once confirmed, we will begin pulling these together.<br>Expected to be completed by Q4.                      |
| Series of Webinars on latest case studies and thought leadership | These have been taking place throughout the year.<br>We have several webinars planned for the next couple of months including on Social Value measurement and Supplier Diversity. |

# Leadership Group Delivery Tracker

-  Complete
-  On Track
-  At Risk
-  Off Track
-  Not Started

| Ref | Action                                                           | Owner         | Due | Status                                                                              |
|-----|------------------------------------------------------------------|---------------|-----|-------------------------------------------------------------------------------------|
|     | Supplier Diversity                                               | All members   | Q3  |  |
|     | Evolving Approaches to Social Value Measurement                  | All members   | Q4  |  |
|     | Case Study                                                       | Working Group | Q4  |  |
|     | Series of Webinars on latest case studies and thought leadership | Working Group | Q3  |  |

# Leadership Group Attendance

**Action Sustainability:** Sam Walker, Liv Banfield & Anna Cantwell

Andrew Houlston (Jetchem), Anthony Lengden (Mitie), Sarah Barnes (Murphy Group), Ben Urmson-Addingadoo (Speedy Hire), Debbie Bewley (Egis Group), Chris Burnett (National Grid), Elena Gonzalez (Network Rail), Gareth Sear (Gatwick Airport), Gary Redpath (Graham), Georgia Pilejko (MWH Treatment), Helen Sheen (Morgan Sindall), Jamie Ledgard, Jeff Joseph (Bouygues), Jennifer Reilly (Venesky-Brown), Joanna Hitchen (Costain), Julie Swanepoel (Suez), Karen Bellis (Denbighshire Council), Kate Richardson (Network Rail), Lisa Saunders (Vistry), Lucy Neville (TfL)), Mandy McGregor (Strabag), Matthew Galvin (SCS), Michelle Smith (Travis Perkins), Nicola Kalimeris (Wessex archaeology), Phil Greenhalgh (Briggs), Rachael Blackwell (Wessex archaeology), Rachael Riley (RSK), Sam Lee (SRM), Saritha Visvalingam (TfL), Sarah Fraser (Wilmott Dixon), Sarah-Jayne Parvin (JN Bently), Scarlet Johnson (Savills), Sian Rebourg (Hill), Sue Racster (Amey), Laura Warren (SSE).